



CITY COMMUNITY SERVICES AND CULTURE COMMITTEE

Agenda and Reports

for the meeting on

Tuesday, 5 November 2024

at 5.30 pm

in the Colonel Light Room, Adelaide Town Hall

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Our Adelaide.
Bold.
Aspirational.
Innovative.

CITY COMMUNITY SERVICES AND CULTURE COMMITTEE
Meeting Agenda, Tuesday, 5 November 2024, at 5.30 pm

Members – The Right Honourable the Lord Mayor, Dr Jane Lomax-Smith
Councillor Giles (Chair)
Deputy Lord Mayor, Councillor Snape (Deputy Chair)
Councillors Abrahamzadeh, Couros, Davis, Elliott, Hou, Li, Martin, Noon and Dr Siebentritt

Agenda

Item	Pages
1. Acknowledgement of Country	
At the opening of the City Community Services and Culture Committee meeting, the Chair will state: 'Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'	
2. Apologies and Leave of Absence	
Nil	
3. Confirmation of Minutes - 1/11/2024	
That the Minutes of the meeting of the City Community Services and Culture Committee held on 1 October 2024, be taken as read and be confirmed as an accurate record of proceedings. View public 1 October 2024 Minutes .	
4. Declaration of Conflict of Interest	
5. Deputations	
6. Workshops	
Nil	
7. Reports for Recommendation to Council	
7.1 Adelaide Park Lands Community Buildings (Sport and Recreation) Policy	3 - 123
7.2 Christmas in the City Action Plan 2025 - 2028 Public Consultation Outcomes	124 - 176
8. Reports for Noting	
Nil	
9. Closure	

Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

Strategic Alignment - Our Community

Public

Tuesday, 5 November 2024
City Community Services and Culture Committee

Program Contact:
Jennifer Kalionis, Associate Director City Culture

Approving Officer:
Iliia Houridis, Director City Shaping

EXECUTIVE SUMMARY

The purpose of this report is to seek Council approval of the Draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy (Draft Policy) and Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan.

On 10 September 2024, Council endorsed the Draft Policy for the purposes of public consultation.

Community consultation was undertaken in accordance with the City of Adelaide's Community Consultation Policy and took place over a four-week period between 16 September and 14 October 2024. Engagement strategies included social media posts and correspondence with individuals and organisations who previously provided feedback on the Draft Policy.

On 26 September 2024, the Draft Policy was presented to Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) for the purpose of obtaining their feedback.

This report analyses the 24 consultation responses received, which comprises 13 surveys and 11 written responses. This includes a submission from Kadaltilla, who strongly supported the Draft Policy and acknowledged its proposed improvements and progress from earlier iterations.

As a result of community and stakeholder feedback, amendments are proposed to the Draft Policy, which are detailed in this report.

The City of Adelaide will implement this Policy through the Investment Plan which will be funded through an annual allocation of funds to upgrade and replace Community Buildings located in the Park Lands. This annual allocation, calculated as 1.5% of rates revenue annually, will complement any renewal funding allocated annually through the City of Adelaide's (CoA) Buildings Asset Management Plan, including re-timings to align with priority Community Building projects. This approach will be managed through the Annual Business Plan and Budget process.

This report also seeks adoption of the Investment Plan, including confirmation of Golden Wattle Park / Mirnu Wirra (Park 21W) and Mary Lee Park (Park 27B) as the first Park Lands Community Building projects to be prioritised for delivery. Subsequently, this report also seeks Council support for the allocation of the 'Park Lands Buildings Upgrades' capital budgets in 2024/25 and 2025/26 to the delivery of these two projects.

The proposals for Park 21W and Park 27B, would result in a total capital funding pool of \$9.375M, which includes Council's new and upgrade capital contributions (\$1.763M and \$1.702M, respectively), Asset Management Plan allocations (\$1.36M and \$0.8M) and partner funding (\$2.55M and \$1.2M).

Consistent with the Investment Plan, Administration will dispose of a very poor-condition Community Building in Veale Park / Walyu Yarta (Park 21) in 2024/25. Funded through a building maintenance budget, the disposal will return 75 square metres to Park Lands. The previous Lessee of this Community Building is utilising an alternative Community Building in Park 21.

RECOMMENDATION

The following recommendation will be presented to Council on 12 November 2024 for consideration

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL
THAT COUNCIL

1. Notes the public consultation summary on the draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy as contained in Attachment A to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 5 November 2024.
 2. Notes in response to public consultation, track changes to the draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy as contained in Attachment B to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 5 November 2024.
 3. Adopts the Adelaide Park Lands Community Buildings (Sport and Recreation) Policy as contained in Attachment C to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 5 November 2024.
 4. Authorises the Chief Executive Officer or delegate to make minor, typographical or syntactical updates to Attachment C to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 5 November 2024, for the purposes of finalising the document for publication.
 5. Adopts the Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan as contained in Attachment D to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 5 November 2024.
 6. Approves Golden Wattle Park / Mirnu Wirra (Park 21W) and Mary Lee Park (Park 27B) as the first priority Park Lands Community Buildings projects and to receive the 'Park Lands Buildings Upgrades' capital budget allocations for 2024/25 and 2025/26.
 7. Notes the \$1,763,000 for 'Park Lands Buildings Upgrades' in the 2024/2025 Business Plan and Budget will be re-timed to the 2025/26 financial year at Quarterly Forecast Two (QF2).
-

IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	Strategic Alignment – Our Community Key Action – Enable community-led services which increase wellbeing, social connections and participation in active lifestyles, leisure, recreation and sport.
Policy	<u>Adelaide Park Lands Management Strategy 2015-2025</u> Strategy 1.4: Support activation of the Park Lands by upgrading and enhancing buildings and structures responsive to their park setting. Strategy 1.6: Strengthen the Park Lands as a regional destination for competitive sport and a variety of active and passive forms of recreation.
Consultation	Public consultation on the draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy (Policy) occurred between 16 September and 14 October 2024.
Resource	Implementation of the Policy will be undertaken utilising existing resources.
Risk / Legal / Legislative	No additional risks were identified as a result of this report.
Opportunities	The upgrade and redevelopment of Park Lands Community Buildings will facilitate broad community benefit through facilities that are accessible to all Park Lands visitors.
24/25 Budget Allocation	The City of Adelaide (CoA) 2024/25 Business Plan and Budget includes: <ul style="list-style-type: none"> • \$2.173 million in capital • \$100,000 - Golden Wattle Park / Mirnu Wirra (Park 21) – Community Sports Building (detailed design) • \$100,000 - Bonython Park / Tulya Wardli (Park 27B) – Community Sports Building (detailed design) CoA's Buildings Asset Management Plan has forecast renewal funding for a number of Park Lands Buildings.
Proposed 25/26 Budget Allocation	CoA's investment in Park Lands Community Buildings will be funded through a combination of 1.5% of rate revenue as new capital and asset renewal allocations reflected in the Long Term Financial Plan.
Life of Project, Service, Initiative or (Expectancy of) Asset	The upgrades and redevelopment of Park Lands Community Buildings will be reflected in the Buildings Asset Management Plans.
24/25 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	The Policy relates to CoA assets leased to community organisations. The Adelaide Park Lands Leasing and Licensing Policy (2016) informs maintenance responsibilities.
Other Funding Sources	Council's investment in Community Buildings will need to be augmented with partner funding. This includes State and Federal government investment and funds generated by the groups utilising the facilities.

DISCUSSION

Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

1. The Adelaide Park Lands Community Buildings (Sport and Recreation) Policy ('The Policy') as contained in **Attachment C** to this report incorporates feedback received through multiple community consultations and workshops with Council Members and Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) Board Members.
2. The Policy applies to the upgrade and redevelopment of Community Buildings that can be leased to eligible community sport and recreation groups and educational organisations. The Policy is consistent with the Adelaide Park Lands Management Strategy and Adelaide Park Lands Community Land Management Plans.
3. The City of Adelaide (CoA) will implement the Policy through a Park Lands Community Buildings (Sport and Recreation) Investment Plan, as contained in **Attachment D**.
4. An investment will be allocated annually to upgrade and replace Community Buildings located in the Park Lands, in accordance with the Investment Plan. This will complement any renewal funding allocated annually through the City of Adelaide's (CoA) Buildings Asset Management Plan, including re-timings to align with priority Community Building projects. This approach will be managed through the Annual Business Plan and Budget process.
5. To deliver Community Building projects, Council's investment will need to be augmented with partner funding. This includes State and Federal government investment (direct commitments or through grant programs) and funds generated by the groups utilising the venues. Partner investment will be integral to projects being prioritised and delivered.
6. To ensure the above principles and goals are achieved, the Policy proposes that the CoA lead the Community Building design development process, irrespective of how the construction of Community Building projects are funded.
7. Leasing eligibility and use of these Park Lands Community Buildings are governed by the Adelaide Park Lands Leasing and Licensing Policy (2016). This will remain in effect until a new policy is considered by Council in 2025.

Background

8. On 2 May 2023, a workshop was held with Council Members to obtain feedback on a proposed investment strategy to improve Park Lands sites, which included budget estimates for multiple Park Lands enhancement projects.
9. On 27 June 2023, Council resolved:
'That Council:
 1. Seeks a report from the Administration by September 2023 providing policy options for Park Lands buildings for the provision of fit for purpose facilities including toilets, changerooms and storage.
 2. Requests Administration works with ACSARA to submit a revised proposal.
 3. Notes that there are no existing approvals by Council to fund or build the ACSARA project proposal to redevelop an existing change room facility on Golden Wattle / Mirnu Wirra (Park 21W).'
10. Feedback from workshops held with Council Members on 15 August 2023 and Kadaltilla Board Members on 24 August 2023 informed the development of a Draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy (Draft Policy).
11. On 10 October 2023, Council resolved:
'That Council:
 1. Approves the Draft Park Lands Community Buildings (Sport and Recreation) Policy, Attachment A to Item 7.4 on the Agenda for the City Community Services and Culture Committee held on 3 October 2023, for public consultation, commencing 9:00am 20 October to 5:00pm 27 November 2023 subject to the following change: - include an indication in each column on page 4 of the Policy that no minimum will be stated.'
12. Public consultation on the Draft Policy occurred between 20 October and 27 November 2023.
13. Reports on the Administration's analysis of community feedback received through public consultation on the Draft Policy were presented to Kadaltilla and Council on 22 February and 5 March 2024.

14. Workshops were held with Kadaltilla and Council on 28 March and 2 April 2024 to discuss some of the strategic tensions identified through the public consultation on the Draft Policy.
15. On 23 April 2024, as part of approving the Draft 2024/25 Business Plan and Budget for public consultation, Council resolved (in part):
- ‘That Council:*
6. *Notes an allocation of 1.5% of rates revenue to upgrade Park Lands Buildings. This amount of \$2.027m for 2024/25 is to be funded through a minor increase in rates revenue of \$0.164m and operating savings of \$1.863m to be identified during the consultation period. Council requests the Administration to fund the design of the initiatives identified for Park 27B and Park 21W pending the presentation to Council of a strategy by which Council is able to:*
- 6.1 *prioritise the funding for the upgrade of buildings to deliver fit for purpose toilet, shower and change facilities, with an emphasis on supporting inclusive community based lease holders offering sport and recreation.*
- 6.2 *devise an equitable means of providing support for the same facilities for community based lease holders contributing their own funding to upgrade Park Lands buildings.’*
16. On 14 May 2024, Council resolved:
- ‘That Council:*
1. *Notes the next steps involved in addressing the provision and management of leased community sport and recreation buildings in the Adelaide Park Lands, including:*
- 1.1. *A revised Draft Park Lands Community Buildings (Sport and Recreation) Policy presented to the City Community Services and Culture Committee seeking approval for public consultation.*
- 1.2. *A revised Draft Park Lands Lease and Licence Policy presented to the City Community Services and Culture Committee seeking approval for public consultation.*
- 1.3 *A draft Park Lands Community Buildings Investment Plan setting out a mechanism that will assist Council to determine what are the elements of inclusive, fit for purpose facilities and the criteria by which buildings can be prioritised for funding to be presented to the City Community Services and Culture Committee by the end of QF1.’*
17. Substantial revisions were made to the Draft Policy consulted on in 2023 after community consultation and workshops with Council Members and Kadaltilla Board Members.
18. On 10 September 2024, Council resolved (in part):
- ‘That Council:*
1. *Approves the draft Adelaide Park Lands Community Building (Sport and Recreation) Policy as contained in Attachment A to Item 10.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 3 September 2024, with the inclusion of a capacity to contribute criteria for public consultation.*
2. *Notes the draft Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan as contained in Attachment B to Item 10.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 3 September 2024.*
3. *Notes the proposed projects within the draft Investment Plan will be reviewed annually as part of the Annual Business Plan and Budget Process.*
4. *Notes the draft Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan be reviewed following adoption of the Adelaide Park Lands Community Building (Sport and Recreation) Policy.’*

Policy Consultation Findings

19. Public consultation on the Policy contained in this report occurred between 16 September and 14 October 2024.
20. As part of the public consultation process:
- 20.1. Respondents who previously provided feedback were invited to comment on the revised Draft Policy.
- 20.2. The Draft Policy was presented to Kadaltilla to facilitate a Board submission.
21. CoA received 24 submissions to the public consultation, including a submission from Kadaltilla. A copy of the submissions is provided at [Link 1](#).

22. Administration’s analysis of community and stakeholder feedback is summarised in **Attachment A**.
23. The primary themes from the feedback received were:

Theme	Context
High-quality building form and function	<p>Respondents highlighted the importance of environmentally friendly building designs seamlessly integrating into the Park Lands.</p> <p>Some respondents emphasised the importance of adhering to sporting facility guidelines, while some sought to set higher benchmarks beyond the minimal requirements.</p> <p>Some respondents highlighted the need for an increased building footprint to align with industry standards, ensuring community buildings are appropriately sized and equipped to foster diverse participation, and not limit their use to specific groups or organisations.</p>
Inclusive facilities	<p>There was a strong emphasis on enhancing facilities to support the growth of women's sports while prioritising accessibility for all users, including individuals with disabilities. Respondents advocated for substantial investment to update changerooms to meet current standards for both male and female participants.</p> <p>There was support for expanding community access to community buildings beyond just leaseholders and ensuring buildings were designed to be welcoming, functional, and equitable for everyone.</p>
Collaboration	<p>Respondents associated with existing Park Lands facilities emphasised the importance of ongoing collaboration between the City of Adelaide, state sporting associations and lessees in designing Community Buildings to ensure facilities meet the needs of the primary users. These respondents also suggested that by virtue of co-investing, they should have greater influence over the design outcomes.</p> <p>Respondents recommended recognising and respecting the diverse cultural and natural heritage of the Park Lands, particularly through meaningful engagement with First Nations communities and incorporating heritage considerations into planning.</p>
Accessible green space	<p>Strong support was given to building consolidation and the removal of existing buildings.</p> <p>Some respondents raised concerns about the size of new Community Buildings and the loss of Park Lands open space, while others did not want to see facilities provided exclusively for leaseholder use.</p>
Informed decision making	<p>Some respondents were concerned that the Draft Policy did not resolve strategic tensions raised through previous consultation, particularly the creation of fit-for-purpose shared facilities, no net loss of Park Lands, and low-scale single-level buildings.</p>

24. On 26 September 2024, the Policy was presented to Kadaltilla for their feedback during the public consultation period. Kadaltilla’s feedback on the Draft Policy included:

Theme	Context
Support for the Draft Policy	<p>Kadaltilla strongly supported the Draft Policy and acknowledged its proposed improvements. This reflected a broader recognition of the need to enhance the functionality and accessibility of community facilities while aligning with the community’s evolving needs.</p>
Park design response	<p>Kadaltilla expressed support for the importance of a thorough design process that reviews each project on a case-by-case basis. This approach ensures that new buildings not only meet contemporary standards but also address specific community and park needs.</p>
Utilise existing guidelines	<p>Kadaltilla recommended that the Policy reference the Adelaide Park Lands Buildings Design Guidelines, particularly concerning building materiality. This will ensure consistency in both aesthetic and functional approaches across community buildings and maintain the natural characteristics of the Park Lands environment.</p>

25. To validate the community feedback received through this public consultation process, Administration reviewed earlier feedback received through consultation on the Adelaide Park Lands Management Strategy, particularly concerning comments on buildings in the Park Lands. Key findings were:

Theme	Context
Accessibility and inclusiveness	Focus on ensuring that sporting facilities are accessible to everyone, particularly encouraging higher participation rates in women's sports and providing adequate facilities for all users.
Buildings no longer fit for purpose	This underscores the necessity of upgrading outdated or non-compliant existing facilities to meet safety standards and community needs.
Balancing development and green spaces	tension between increasing building footprints for functional purposes and the need to protect open, green spaces in the Park Lands.
Community engagement and flexibility	Support for creating versatile recreational spaces that adapt to changing community needs, promoting active lifestyles across different age groups and demographics, especially amongst children.
Sustainability and environmental impact	Highlighting the need to reduce car parking and other infrastructure, whilst promoting sustainable practices within Park Land developments.
Community needs and safety	Stresses the importance of ensuring that upgraded facilities are safe, well-designed, and aligned with community needs to enhance overall usage.

26. As a result of Council Member, community and stakeholder feedback, the following amendments to the Draft Policy are shown in **Attachment B**:

- 26.1. As per the Council Decision on 10 September 2024, 'Capacity to Partner' has been added to the criteria for assessing the priority of Park Lands Community Building projects (note – this was added prior to public consultation commencing).
- 26.2. Added that the Adelaide Park Lands Management Strategy and Adelaide Park Lands Community Land Management Plans inform the location of Community Buildings.
- 26.3. Reinforced that all Park Lands Community Building upgrades and redevelopments will incorporate publicly accessible elements to support the formal and informal community use of the Park Lands.
- 26.4. Added that Council will prioritise consolidating existing Community Buildings and remove an existing Community Building when the redevelopment of it is proposed.
- 26.5. Added that Council will refer to the Adelaide Park Lands Building Design Guidelines and engage with relevant stakeholders in the design development process.
- 26.6. Amended references of 'minimum' standards to 'relevant' standards.

Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan

27. Implementation of the Policy will occur through the Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan, which identifies the following Park Lands Community Buildings projects as the highest priorities:

- 27.1. Golden Wattle Park / Mirnu Wirra (Park 21W)
- 27.2. Mary Lee Park (Park 27B)

28. The proposed timing for the delivery of these projects is shown in the table below:

Community Building Project	Concept Plan	Detailed Design	Construction (including disposal of existing buildings)
Golden Wattle Park / Mirnu Wirra (Park 21W)	2024/25	2024/25	2025/26
Mary Lee Park (Park 27B)	2024/25	2024/25	2025/26

29. The table below shows how funds from the annual investment (1.5% of rates revenue) are intended to be allocated over the first three years of the Investment Plan period;

	2024/25	2025/26
Project Delivery Overheads	\$410,000	\$423,000
Park 21W	\$1,763,000*	Nil
Park 27B	Nil	\$1,702,000
Next Project	Nil	\$100,000
Total	\$2,173,000	\$2,225,000

*Recommendation 7 in this report suggests re-timing this amount to the 2025/26 Financial Year.

30. The timing for developing the Concept Plans and Detailed Designs of Community Buildings in Park 21W and Park 27B has been condensed to enable the delivery of these projects in 2025/26.

Golden Wattle Park / Mirnu Wirra (Park 21W)

31. The proposed project budget for Park 21W is shown in the table below:

Budget Source	2024/25	2025/26	Total
Partner investment		\$2,550,000	\$2,550,000
CoA – Capital, New and Upgrade	\$100,000 (per 2024/25 Business Plan and Budget)	\$1,763,000 (re-timed from 2024/25 Business Plan and Budget allocation for Park Lands Buildings Upgrades)	\$1,763,000
CoA – Capital, Asset Management Plan		\$1,360,000	\$1,360,000
			\$5,673,000

32. It is recommended that \$1,663,000 of the \$1,763,000 allocated to 'Park Lands Buildings Upgrades' in the 2024/2025 Business Plan and Budget is allocated to the delivery of the Community Building project in Park 21W.
33. A Community Building Concept Plan for Park 21W will be presented to Kadaltilla in November and Council in December 2024.
34. To enable the development of a Detailed Design, Development Approval and Tender process, the construction of a new Community Building in Park 21W is scheduled to commence in 2025/26. It is recommended that \$1,663,000 of the \$1,763,000 allocated in 2024/25 be re-timed to the 2025/26 financial year at Quarterly Forecast Two (QF2).

Mary Lee Park (Park 27B)

35. The proposed project budget for Park 27B is shown in the table below:

Budget Source	2024/25	2025/26	Total
Partner investment		\$1,200,000 (the balance of a \$2,000,000 State Government Grant)	\$1,200,000
CoA – Capital, New and Upgrade	\$100,000 (per 2024/25 Business Plan and Budget)	\$1,702,000	\$1,802,000
CoA – Capital, Asset Management Plan		\$800,000	\$800,000
			\$3,802,000

36. Construction of a new building in Park 27B will include disposing of existing community buildings in Park 27B and John E Brown Park (Park 27A).

37. A Community Building Concept Plan for Park 27B will be presented to Kadaltilla in March and Council in April 2025.

Disposal of Existing Community Building in Veale Park / Walyu Yarta (Park 21)

38. Consistent with the Investment Plan contained in this report, Administration will dispose of a very poor-condition Community Building in Veale Park / Walyu Yarta (Park 21) in 2024/25.
39. Funded through a building maintenance budget, the disposal will return 75 square metres to Park Lands. The site will be remediated in accordance with the surrounding Park Lands landscape.
40. The previous Lessee of this Community Building is utilising an alternative Community Building in Park 21.

Adelaide Park Lands Community Buildings Investment Plan - Beyond 2025/26

41. An investment will be allocated annually to upgrade and replace Community Buildings located in the Park Lands. Council will review the Investment Plan and project priorities annually as part of the Business Plan and Budget process.

Next Steps

42. Subject to Council adopting the Policy, the document will be published through the CoA website.
43. Leasing eligibility, use and maintenance of Community Buildings is governed by the Adelaide Park Lands Leasing and Licensing Policy (2016). This will remain in effect until a new policy is considered by Council in 2025.
44. Subject to Council adopting the Investment Plan, Administration will:
 - 44.1. Continue progressing Concept Plans and Detailed Designs for Community Buildings in Park 21W and Park 27B.
 - 44.2. Allocate \$1,763,000 for 'Park Lands Buildings Upgrades' in the 2024/2025 Business Plan and Budget to the construction of a Community Building in Golden Wattle Park / Mirnu Wirra (Park 21W) and submit for retiming to the 2025/26 financial year at Quarterly Forecast Two (QF2).

DATA AND SUPPORTING INFORMATION

Link 1 – Public consultation submissions

ATTACHMENTS

Attachment A – Consultation Summary - Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

Attachment B – Track Changes - Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

Attachment C – Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

Attachment D – Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan

- END OF REPORT -

Our Adelaide

Draft Park Lands Community Buildings (Sport and Recreation) Policy

Consultation Summary



**Our
Adelaide**



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Draft Park Lands Community Buildings (Sport and Recreation) Policy



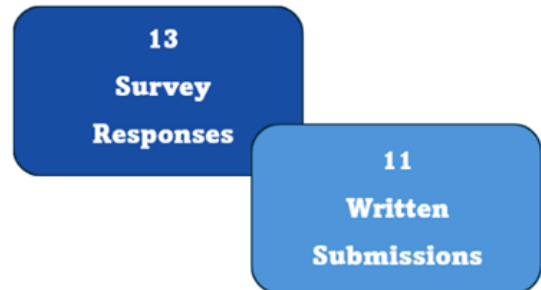
On 10 September, 2024, Council approved public consultation of the Draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy (Draft Policy).

Public consultation on the Draft Policy opened on 16 September 2024 and closed on 14 October 2024. The engagement was designed to be inclusive, inviting input from the community as well as key stakeholders who participated in prior consultations. Feedback on the Draft Policy could be provided by completing an online submission form, sending a written response (either via email or letter) or meeting a team member to discuss their views.

The consultation process was promoted through Council's Our Adelaide website and social media platforms, and previous respondents were invited to comment on the revised Draft Policy.

On 26 September 2024, Administration presented the Draft Policy to the Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) to facilitate a submission from the Board.

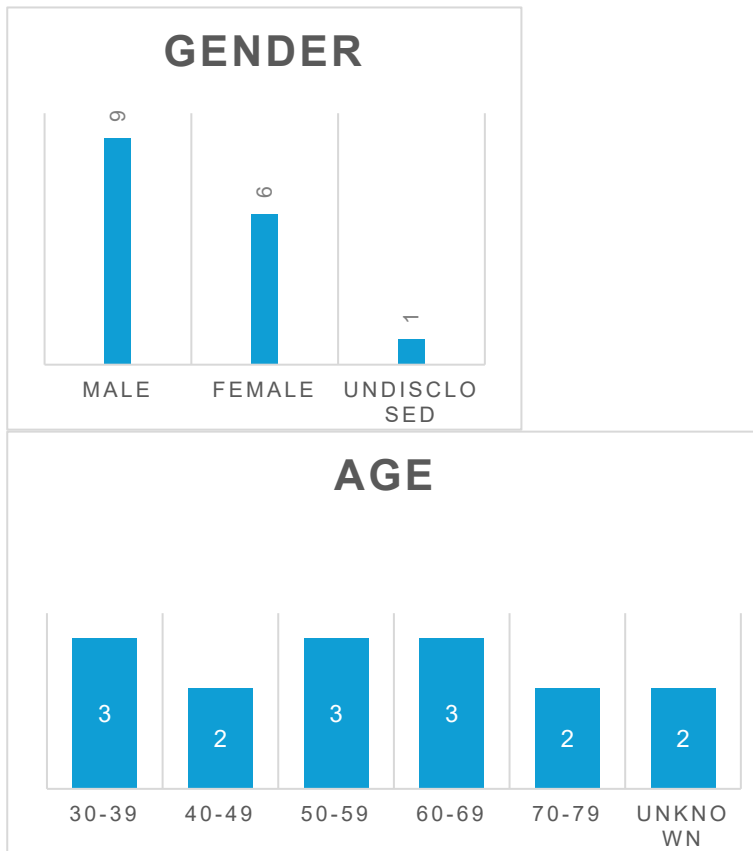
24 submissions were received in total, including 13 survey responses and 11 written responses.



In addition to these responses, Administration also reviewed feedback collected through the recent Adelaide Park Lands Management Strategy (APLMS) consultation, where the feedback included commentary on Community Buildings within the Park Lands.

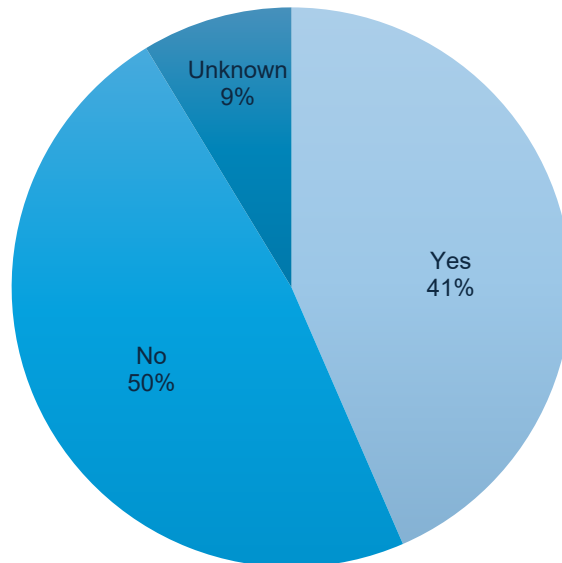
Who contributed to the community consultation?

Excluding submissions or feedback from organisations or community groups, the data shows most respondents identified as male. Feedback was received from a number of age groups, with relatively even distribution across cohorts between the ages of 30-79 years.

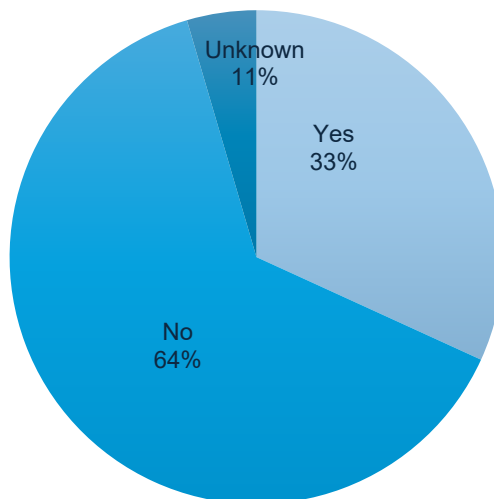


Half of the respondents indicated that they are not associated with or members of any community groups or organisations that lease sporting facilities in the Park Lands. Furthermore, 64% of respondents stated that they are not City of Adelaide ratepayers.

Are you associated with and/or a member of an organisation that leases sports facilities in the Park Lands?



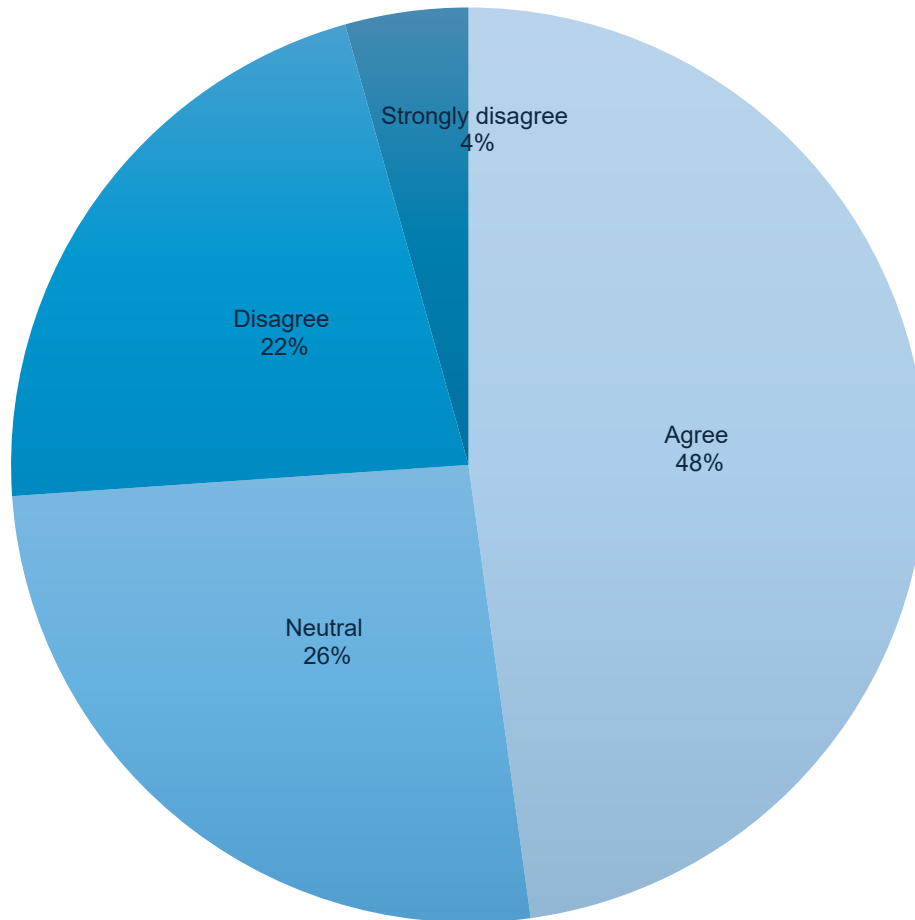
Are you a City of Adelaide Ratepayer?



What did we hear from the community?

Of the 23 responses received from the community, 48% agreed with the Draft Policy, while another 26% were neutral. 26% of respondents either disagree or strongly disagree with the Draft Policy.

To what extent do you agree or disagree with the Draft Policy?



Key Themes Identified

The consultation feedback revealed a range of responses from the community, reflecting varying opinions on the Draft Policy. Below is a summary of key themes highlighting a collective desire for thoughtful, inclusive, and sustainable development of community buildings in the Park Lands.

High-quality building form and function

Respondents highlighted the importance of environmentally friendly building designs seamlessly integrating into the Park Lands.

Some respondents emphasised the importance of adhering to sporting facility guidelines, while some sought to set higher benchmarks beyond the minimal requirements.

Some respondents highlighted the need for an increased building footprint to align with industry standards, ensuring community buildings are appropriately sized and equipped to foster diverse participation, and not limit their use to specific groups or organisations.

Inclusive facilities

There was a strong emphasis on enhancing facilities to support the growth of women's sports while prioritising accessibility for all users, including individuals with disabilities. Respondents advocated for substantial investment to update changerooms to meet current standards for both male and female participants.

There was support for expanding community access to community buildings beyond just leaseholders and ensuring buildings were designed to be welcoming, functional, and equitable for everyone.

Collaboration

Respondents associated with existing Park Lands facilities emphasised the importance of ongoing collaboration between the City of Adelaide, state sporting associations and lessees in designing Community Buildings to ensure facilities meet the needs of the primary users. These respondents also suggested that by virtue of co-investing, they should have greater influence over the design outcomes.

Respondents recommended recognising and respecting the diverse cultural and natural heritage of the Park Lands, particularly through meaningful engagement with First Nations communities and incorporating heritage considerations into planning.

Accessible green space

Strong support was given to building consolidation and the removal of existing buildings.

Some respondents raised concerns about the size of new Community Buildings and the loss of Park Lands open space, while some did not want to see facilities provided exclusively for leaseholder use.

Informed decision making

Some respondents were concerned that the Draft Policy did not resolve strategic tensions raised through previous consultations, particularly the creation of fit-for-purpose shared facilities, no net loss of Park Lands, and low-scale single-level buildings.

What feedback did we receive from Kadaltilla / Adelaide Park Lands Authority?

On 26 September 2024, Administration presented the Draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy to the Kadaltilla / Adelaide Park Lands Authority (Kadaltilla).

Feedback from Kadaltilla was gathered and analysed in relation to the key objectives of the Draft Policy. Below is a summary of their feedback:

- **Support for the Draft Policy:** Kadaltilla strongly supported the Draft Policy and acknowledged its proposed improvements. This reflected a broader recognition of the need to enhance the functionality and accessibility of community facilities while aligning with the community's evolving needs.
- **Park design response:** Kadaltilla expressed support for the importance of a thorough design process that reviews each project on a case-by-case basis. This approach ensures that new buildings not only meet contemporary standards but also address specific community and park needs.
- **Utilise existing guidelines:** Kadaltilla recommended the Policy reference the Adelaide Park Lands Buildings Design Guidelines, particularly concerning building materiality. This will ensure consistency in both aesthetic and functional approaches across community buildings and maintain the natural characteristics of the Park Lands environment.

What insights were gathered from the Adelaide Park Lands Management Strategy (APLMS) consultation?

Feedback gathered through recent consultation on the Adelaide Park Lands Management Strategy (APLMS) was also reviewed, particularly regarding sports and recreation buildings.

This review aimed to build on the feedback received through the formal public consultation process on the Draft Policy

Several key themes were identified from the APLMS consultation feedback.

- **Accessibility and Inclusiveness:** Focus on ensuring that sporting facilities are accessible to everyone, particularly encouraging higher participation rates in women's sports and providing adequate facilities for all users.
- **Buildings no longer fit for purpose:** This underscores the necessity of upgrading outdated or non-compliant existing facilities to meet safety standards and community needs.
- **Balancing development and green spaces:** tension between increasing building footprints for functional purposes and the need to protect open, green spaces in the Park Lands.
- **Community engagement and flexibility:** Support for creating versatile recreational spaces that adapt to changing community needs, promoting active lifestyles across different age groups and demographics, especially amongst children.
- **Sustainability and environmental impact:** Highlighting the need to reduce car parking and other infrastructure, whilst promoting sustainable practices within Park Land developments.
- **Community needs and safety:** Stresses the importance of ensuring that upgraded facilities are safe, well-designed, and aligned with community needs to enhance overall usage.

Summary of the public consultation of the Draft Adelaide Park Lands Community Buildings (Sport and Recreation) Policy (Draft Policy).

The community consultation process revealed a diverse range of opinions from the community, reflecting both support and concerns regarding investment in the upgrade and development of community buildings in the Park Lands.

Supportive themes highlighted the importance of environmentally friendly designs, respect for cultural and natural heritage, and the need for facilities that serve the broader community while promoting stakeholder collaboration. There was a significant call for improved facilities for women's sports, enhanced accessibility, and higher design standards to foster community engagement.

Concerns were raised about unresolved key issues, such as the definition of "no net loss of park lands" and the impact of new constructions on existing green spaces. Respondents expressed a strong desire to maintain open, accessible parklands, urging that any consolidation of buildings should not result in increased sizes or numbers. Transparency in the consultation process and support for not-for-profit organisations were also highlighted as critical areas needing attention.

Feedback from Kadaltilla echoed many of the community sentiments. Kadaltilla stressed the importance of design integrity and environmental harmony while delivering high-quality, accessible facilities.

Insights from the Adelaide Park Lands Management Strategy consultation further revealed a strong community desire for accessible, safe, and adaptable recreational spaces that balance development needs with the preservation of green areas, underscoring the overarching aim of enhancing community engagement and promoting active lifestyles.

Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

Date this document was adopted

legislative

PURPOSE

This policy guides the **design and** investment in Community Buildings in the Adelaide Park Lands to support:

- participation in active lifestyles, leisure, sport and recreation
- meeting community needs for accessible and inclusive community-level sport and recreation
- protecting and promoting the Park Lands
- mitigating the effects of climate change and ensuring integrated and sustainable development

This policy applies to the upgrade and redevelopment of **existing** Community Buildings that can be leased to eligible community sport and recreation groups, and educational organisations.

The location of Community Buildings is informed by and is consistent with the Adelaide Park Lands Management Strategy and its targets and Adelaide Park Lands Community Land Management Plans.

Leasing eligibility and use of these facilities is governed by the Park Lands Lease and Licence Policy.

STATEMENT

Investing in the upgrade and redevelopment of Community Buildings in the Adelaide Park Lands will ensure that our community have the facilities they need now and for future generations.

Objectives:

1. Maximise investment and community benefits by consolidating buildings and creating shared-use facilities and amenities accessible to the public.
2. Enable the provision of Community Buildings that fulfil their intended purpose, with a building footprint and scale, that minimises the impact on the Adelaide Park Lands.
3. Create quality, welcoming and inclusive facilities to maximise their benefit to the community.
4. Foster diverse participation in sports and recreation by investing in facilities that meet the needs of users and the public.
5. Optimise the sustainable development, efficient use and environmental performance of Community Buildings.
6. Ensure a consistent approach to designing and developing upgrades and redevelopments of Community Buildings.

OBJECTIVES

Objective 1 – Maximise investment and community benefits by consolidating buildings and creating shared-use facilities and amenities accessible to the public.

Community Building upgrades and redevelopments will incorporate publicly accessible elements and consider the option to incorporate more than one eligible community organisation on an ongoing basis.

Sharing resources, services and facilities through collaboration will help create more sustainable and efficient Community Buildings, as well as provide opportunities to increase diversity of activity, optimise utilisation of a public asset and maximise investment in the Adelaide Park Lands. Community Buildings will support a range of community organisations including sport and recreation clubs, community education and community service providers.

This will ensure that Community Buildings are activated throughout the day and evening, providing spaces for people to play, learn and interact with the Adelaide Park Lands.

Objective 2 – Enable the provision of Community Buildings that fulfil their intended purpose, with a building footprint and scale, that minimises the impact on the Adelaide Park Lands.

Council will plan for, and support the provision of Community Buildings in the Adelaide Park Lands that are located to fulfil their intended purpose and use, with the extent of infrastructure aligned to the outdoor areas being serviced.

Community Buildings will offer the facilities required to meet community expectations and minimum sporting code requirements for the intended use.

Community Buildings will meet the relevant minimum standards recommended for community sport and recreation training and competition, while adhering to a park-by-park design response.

The design of Community Buildings will reflect the SA Government (ODASA) Principles of Good Design and prioritise:

- compact layouts
- multi-functional spaces
- efficient circulation
- shared-use facilities

Community Buildings will be of an appropriate height and form, and will consider site-specific landscape contexts including topography, vegetation, tree canopy, sight lines to adjacent heritage and built forms, balanced with the building's intended use.

Objective 3 – Create quality, welcoming and inclusive facilities to maximise community benefit.

All Community Buildings will incorporate core elements that are accessible to all Park Lands visitors to support formal and informal community use of the Park Lands.

Most Community Buildings will incorporate essential elements to support community sports.

Some Community Buildings will incorporate optional elements to enable community development and shared use opportunities.

Through on-street design and management, Council will prioritise safe and accessible disability, drop-off, and loading and unloading parking spaces adjacent to Community Buildings.

Objective 4 – Foster diverse participation in sports and recreation by investing in facilities that meet the needs of users and the public.

Council will commit 1.5% of annual rate income to the upgrade and redevelopment of Community Buildings in the Park Lands.

Council investment will be applied to the following building features that service the intended community purpose:

- Facilities not exceeding the relevant minimum standards required for community sport and recreation training and competition.
- Building design that ensures shelter and shade, seating, handwashing facilities, drinking fountains, and public toilets are accessible to service all Park Lands visitors.
- Landscaping and access improvements, including bicycle parking, pathways and lighting.
- Legislative, performance, safety and compliance infrastructure, including disability access.
- Initiatives to support environmental health, conserve resources, and create a sustainable future for communities and ecosystems.

Objective 5 – Optimise the sustainable development, efficient use and environmental performance of Community Buildings.

Council will prioritise upgrading **and consolidating** existing Community Buildings to meet community needs before considering **new the redevelopment of** Community Buildings.

When a Community Building redevelopment project is proposed, the scope of works will include either the redevelopment of the existing Community Building or the rebuild/replacement of a Community Building and disposal of the existing Community Building.

The council will aim to achieve a 5-star Green Star (or equivalent) certification for all new and upgraded Community Buildings.

To encourage sustainable transport options, Council will plan for end-of-trip facilities and links to public transport and cycling and walking networks.

Objective 6 – Ensure a consistent approach to designing and redeveloping the upgrade and redevelopment of Community Buildings.

Council will lead the design development process for all Community Building upgrades and replacements **and refer to the Adelaide Park Lands Building Design Guidelines.**

Council will engage with relevant stakeholders to inform the building features required to service the intended community purpose.

Council will implement a design review process, utilising the skills and knowledge of the Kadaltilla / Adelaide Park Lands Authority to provide advice on all Community Building upgrades and replacement designs.

As part of the design review process, a visual impact assessment of the selected site for replacing a Community Building will be undertaken.

Council will consider the resourcing and funding of each **Community Building** project annually as part of the Business Plan and Budget process.

APPLICATION

Council will implement this policy through the Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan.

The upgrade or redevelopment of Community Buildings will be prioritised where the Community Building will benefit more than one eligible community organisation on an ongoing basis and will be informed by:

Asset Condition: including the age and structural condition of the building, informed by the City of Adelaide Buildings Asset Management Plan.

Functionality: including the building's useability for its intended purpose and level of compliance with legislative requirements.

Community Benefit: including the extent of existing use, envisaged future use of the building and broader community participation in sport and recreation.

Capacity to Partner: including the ability of eligible community organisations to obtain grant funding and or contribute to the upgrade and redevelopment of Community Buildings through their own funds.

Investment in partnership

Council will consider investment in partnership with eligible community organisations and government agencies to fund the upgrade and redevelopment of Community Buildings. This will be undertaken and in line with the City of Adelaide Procurement Policy and Project Management Framework.

OTHER USEFUL DOCUMENTS

Related documents

- **Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan**
- Adelaide Park Lands Building Design Guidelines
- Adelaide Park Lands Community Land Management Plan
- Adelaide Park Lands Management Strategy
- Buildings Asset Management Plan
- City of Adelaide Strategic Plan
- Park Lands Lease and Licence Policy

Relevant legislation

- *Adelaide Park Lands Act (SA) 2005*
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GLOSSARY

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Community Building: For the purposes of this policy, a Community Building is a leasable (whether tenanted or vacant) building in the Park Lands that is provided for the primary purpose of supporting organised use of adjacent outdoor sports and recreation facilities, with its amenities available for broader community use.

Consolidation: ~~Remove or an~~ Dispose of existing Community Buildings to consolidate as part of a new Community Building redevelopment.

Consortium: A consortium is an association of two or more organisations, including independent and government educational institutions, that is legally constituted to hold a lease on behalf of the organisations.

Core Elements: Accessible public toilets, storage, shelter (including verandas), seating, handwashing, lighting, public drinking fountain, cleaning/utility spaces.

Disposal: The demolition and remediation of an existing Community Building.

Essential Elements: Changerooms, showers and toilets (the number of ~~depending which depends~~ on the extent of outdoor facilities serviced and ~~meeting~~ minimum sporting requirements), ~~umpires~~/match officials changerooms, first-aid room, kiosk, and bicycle parking facilities.

Optional Elements: Common area, kitchen, meeting room.

Eligible Lessee: Community organisations or educational institutions.

Lessee/Licensee: An organisation that has a direct legal relationship with Council via a lease or licence.

Minimum Relevant Standards: The ~~minimum-current~~ standard of facility provision recommended by state and national sporting associations to support community level junior and senior sports training and competition.

Not-for-Profit Organisation: A legally constituted organisation whose constitution or rules state that profits or surpluses must be used to further the organisation's ~~artistic~~ objectives. Any profits or surpluses cannot be distributed to owners, members or any other individual or group of individuals. The constitution or rules should also make provision for the transfer of assets to a similar organisation should they cease operations.

Publicly Accessible Elements: This includes public toilets, water fountains, seating and shelter.

Renewal of a Community Building: ~~Restoring, rehabilitating, replacing or enhancing an existing community building to its original service capacity.~~

Redevelopment of a Community Building: ~~Replacement of an existing~~ ~~Creation of a new~~ Community Building with a new Community Building that fulfils its intended purpose for its location and use, with the extent of infrastructure aligned to the outdoor areas being serviced.

Relevant Stakeholders: Including but not limited to the existing or proposed leaseholder(s), state sporting associations and the Karna Community.

Upgrade of a Community Building: Improvements to an existing Community Building to provide higher service levels to fulfil its intended purpose for its location and use, with the extent of infrastructure aligned to the outdoor areas being serviced.

ADMINISTRATIVE

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This Policy document will be reviewed every **five** years unless legislative or operational change occurs beforehand. The next review is required in **2029**.

Review history:

Trim Reference	Authorising Body	Date/ Decision ID	Description of Edits

Contact:

For further information contact the City Culture Program

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Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

Date this document was adopted

legislative

PURPOSE

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Consolidation: Dispose of existing Community Buildings to consolidate as part of a new Community Building redevelopment.

Consortium: A consortium is an association of two or more organisations, including independent and government educational institutions, that is legally constituted to hold a lease on behalf of the organisations.

Core Elements: Accessible public toilets, storage, shelter (including verandas), seating, handwashing, lighting, public drinking fountain, cleaning/utility spaces.

Disposal: The demolition and remediation of an existing Community Building.

Essential Elements: Changerooms, showers and toilets (the number of which depends on the extent of outdoor facilities serviced and meeting minimum sporting requirements), umpires/match officials changerooms, first-aid room, kiosk, and bicycle parking facilities.

Optional Elements: Common area, kitchen, meeting room.

Eligible Lessee: Community organisations or educational institutions.

Lessee/Licensee: An organisation that has a direct legal relationship with Council via a lease or licence.

Relevant Standards: The current standard of facility provision recommended by state and national sporting associations to support community level junior and senior sports training and competition.

Not-for-Profit Organisation: A legally constituted organisation whose constitution or rules state that profits or surpluses must be used to further the organisation's objectives. Any profits or surpluses cannot be distributed to owners, members or any other individual or group of individuals. The constitution or rules should also make provision for the transfer of assets to a similar organisation should they cease operations.

Publicly Accessible Elements: This includes public toilets, water fountains, seating and shelter.

Redevelopment of a Community Building: Replacement of an existing Community Building with a new Community Building that fulfils its intended purpose for its location and use, with the extent of infrastructure aligned to the outdoor areas being serviced.

Relevant Stakeholders: Including but not limited to the existing or proposed leaseholder(s), state sporting associations and the Kaurana Community.

Upgrade of a Community Building: Improvements to an existing Community Building to provide higher service levels to fulfil its intended purpose for its

location and use, with the extent of infrastructure aligned to the outdoor areas being serviced.

ADMINISTRATIVE

As part of Council's commitment to deliver the City of Adelaide Strategic Plan, services to the community and the provision of transparent information, all policy documents are reviewed as per legislative requirements, or when there is no such provision, a risk assessment approach is taken to guide the review timeframe.

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For further information contact the City Culture Program

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Adelaide Park Lands Community Buildings (Sport and Recreation) Investment Plan

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October 2024



Attachment D

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ACKNOWLEDGEMENT OF COUNTRY

The City of Adelaide acknowledges that we are located on the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past, present and emerging.

We recognise and respect their cultural heritage, beliefs and relationship with the land.

We also extend that respect to visitors of other Aboriginal Language Groups and other First Nations.

SECTION A

INTRODUCTION

Investment in Community Buildings

Community buildings in the Adelaide Park Lands consist predominantly of sport and recreation, public amenity buildings and small-scale structures. These facilities are extensively utilised by community sport and recreation groups, schools, and the public.

As community buildings reach the end of their useful life and no longer respond to community needs, consideration of the future of these buildings and how the upgrade or redevelopment of these buildings can best serve user groups and the public will be imperative.

The City of Adelaide is proposing a program of annual investment to upgrade or redevelop community buildings in the Adelaide Park Lands so that community buildings respond to current and future needs. Joint investment in the upgrade or redevelopment of community buildings will be required to provide exemplary development outcomes.

Page 3
The upgrade or redevelopment of community buildings will be prioritised based on asset condition, functionality and community benefit and where the community building will benefit more than one eligible community organisation on an ongoing basis.

A program of building consolidation of existing buildings that no longer meet community expectations will be undertaken to ensure that when a community building is redeveloped the footprint of built form across the Adelaide Park Lands is minimised.

Community buildings will be appropriate in height and form within their landscape context, which may include consideration of topography, vegetation, tree canopy, sight lines to adjacent heritage and built forms, and a building's intended use.

Community buildings will offer the facilities required to meet community expectations and minimum sporting code requirements for the intended use.



INTRODUCTION (cont.)

Sharing resources, services and facilities through collaboration will help create more sustainable and efficient community buildings, as well as provide opportunities to increase diversity of activity and maximise investment in the Adelaide Park Lands. Community buildings will support a range of community organisations including sport and recreation clubs, community education and community service providers.

This will ensure that buildings are activated throughout the day and evening, providing spaces for people to play, learn and interact with the Adelaide Park Lands.

Community Buildings Policy

The investment in Community Buildings upgrades will realise the Council's vision to protect, enhance, and activate our open space and will be delivered in line with the Adelaide Park Lands Management Strategy (APLMS).

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A Community Buildings (Sport and Recreation) Policy has been developed to guide this Investment Plan. The investment will be applied to building features that effectively service the intended community purpose including:

- Facilities not exceeding the relevant standards required for community sport and recreation training and competition.
- Legislative, performance, safety and compliance matters, including disability access.
- Shelter and shade, seating, handwashing facilities, drinking fountains, and public toilets to service all Park Lands visitors.
- Initiatives to support environmental health, conserve resources, and create a sustainable future for communities and ecosystems
- Landscaping and access improvements, including bicycle parking, pathways and lighting

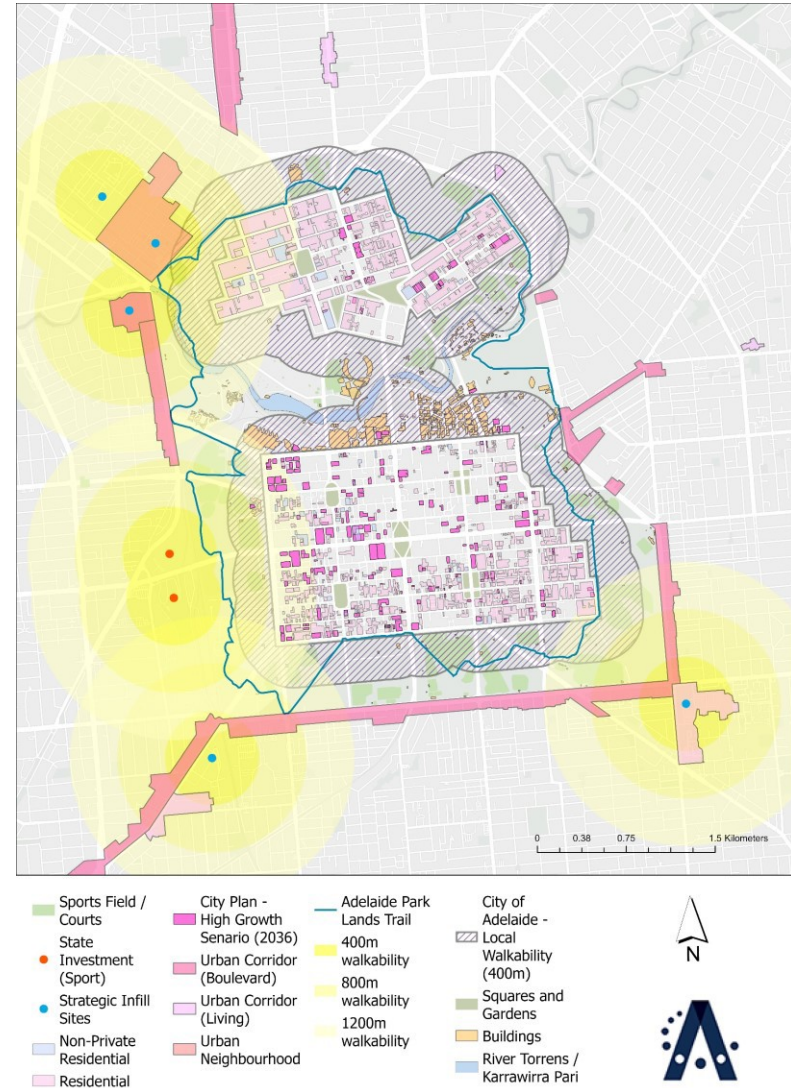


Image: City Plan – city and inner rim growth areas

INTRODUCTION (cont.)

Partnering with our Community

Delivered in partnership, the upgrade and redevelopment of Community Buildings will:

- Maximise investment and community benefits by consolidating buildings and creating shared-use facilities and amenities accessible to the public.
- Enable the provision of Community Buildings that fulfil their intended purpose, with a building footprint and scale, that minimises the impact on the Adelaide Park Lands.
- Create quality, welcoming and inclusive facilities to maximise their benefit to the community.
- Foster diverse participation in sports and recreation by investing in facilities that meet the needs of users and the public.

Optimise the sustainable development, efficient use and environmental performance of Community Buildings.

Ensure a consistent approach to designing and developing upgrades and redevelopments of Community Buildings.

Recommendation

There are 67 buildings in the Park Lands that support sport and recreation. 52 of these are identified as a City of Adelaide asset and are leased (or available to be leased). These include clubrooms, maintenance sheds, and scoreboards.

This plan recommends replacing 15 existing community buildings with 10 redeveloped facilities over a 10-year program that will integrate existing ancillary maintenance and storage facilities and public amenities.



METHODOLOGY

Of the 67 community buildings located in the Adelaide Park Lands that enable participation in sport and recreation, 40 have been considered in this Investment Plan. The remaining buildings include structures such as scoreboards, maintenance sheds, pump houses and other facilities.

Each community building has been assessed using data collected by CoA and supplemented by historical data from the Sports Facility Auditor (SFA) program where necessary. The Plan is dynamic, noting that priorities may change over time due to funding availability, changing building conditions, community needs, and other contributory factors.

Each clubroom is given a weighted score based on the following criteria:

Condition rating (1 to 5), including the age of the building and its structural condition. This rating is informed by a condition audit conducted every four years, with the last audit conducted in 2020. A high score (5) indicates that the building is in very poor condition and or nearing the end of its useful asset life.

Functionality rating (1 to 5), including the building’s usability for its intended purpose and level of compliance with legislative requirements. A high score (5) indicates that the building has poor disability access and compliance, does not meet community sports facility standards, and contains elements unsuited to current or proposed use.

Community Benefit rating (1 to 5), including the extent of existing usage and or potential for participation by female and male juniors and seniors and broader community use. A high score (5) indicates that the building services a large number of participants, and/or there is significant growth potential, and the building has the potential to support informal community use of adjacent park features.

The scores for each criterion are multiplied by their respective weighting

Building Prioritisation Matrix			
Scoring	Condition Rating	Functionality Rating	Community Benefit Rating
1	Very Good	Very Good	Weak
2	Good	Good	Minor
3	Fair	Fair	Moderate
4	Poor	Poor	High
5	Very Poor	Very Poor	Very High
Weighting	35%	30%	35%

In allocating funding to a Park Lands Community Building, CoA will consider the following additional criterion:

Capacity to Partner, including the ability of eligible community organisations to obtain grant funding and or contribute to the upgrade and redevelopment of Community Buildings through their own funds.

and summed to calculate the overall score for each building.

Community Buildings - 10 year investment program (in order of priority)

Order	Building Type	Asset #	Score	Building Primary Purpose / Use	Current Lessee	Recommendation	Priority (year)
Golden Wattle Park / Mirna Wirra (Park 21W)							
1	Building - clubroom (375m2)	109786	430	Supports AFL, cricket, soccer, ultimate frisbee, netball, school sports (multiple fields)	Adelaide Community Sport and Recreation Association (ACSARA)	Redevelop existing building	1
Mary Lee Park (Park 27B)							
2	Building A - clubroom (236m2)	109790	412.5	Supports soccer (multiple fields)	West Adelaide Soccer Club	Redevelop existing building	2
3	Building - former clubroom located in John E Brown Park (Park 27A) (74m2)	109787	325	Supported equestrian activities	Formerly leased to the Equestrian Federation and currently unleased.	Demolish and consolidate with 27B.	
Veale Park / Walyu Yarta (Park 21)							
4	Building A - clubroom (75m2)	109809	395	Supported soccer	Formerly leased to Football SA. Currently unleased	Demolish and consolidate with Building B	3
5	Building B - clubroom (51m2)	109774	395	Supports soccer (multiple fields)	Football SA	Demolish and redevelop	
Josie Agius Park Wikaparntu Wirra (Park 22)							
6	Building A - clubroom (202m2)	109788	382.5	Supports 24 netball courts	SA United Church Netball Association (SAUCNA)	Redevelop existing building	4
LeFevre Park / Natu Wama (Park 6)							
7	Building B - clubroom (93m)	109806	377.5	Supports fields for AFL, soccer, hockey, school sports, netball and tennis courts	Wilderness School and sublessees	Redevelop existing building	5
8	Building A - training / storage room (111m2)	109742	360	Building used for rowing training and school sports	Wilderness School. Opportunity to consolidate.	Demolish and consolidate with Building B	
Blue Gum Park / Kurangga (Park 20)							
9	Building A - clubroom (201m2)	109778	360	Supports multiple fields for AFL, cricket, soccer, netball, school sports, athletics	Pulteney Grammar School and sublessees. Opportunity to consolidate.	Demolish, consolidate and redevelop	6
10	Building B - clubroom (170m2)	109781	365	Supports junior and senior athletics, soccer, school sports	Adelaide Harriers Athletics Club. Opportunity to consolidate.	Demolish, consolidate and redevelop	
11	Building C - clubroom (98m2)	109722	330	Supports AFL, cricket, soccer, netball, school sports, athletics	Pulteney Grammar School. Opportunity to consolidate.	Demolish, consolidate and redevelop	
Carriageway Park / Tuthangga (Park 17)							
12	Building A - clubroom (89m2)	109765	360	Supports AFL, soccer, cricket, school sports	Pembroke School and sublessees	Demolish, consolidate and redevelop single building in Park 17	7
13	Building B - clubroom (203m2)	109769	330	Supports multiple Touch Football fields	Pembroke School and sublessees	Demolish, consolidate and redevelop single building in Park 17	
14	Building C - clubroom (204m2)	109770	347.5	Supports AFL, soccer, cricket, school sports	Touch Football SA	Redevelop existing building	8
Denise Norton Park / Pardipardinilla (Park 2)							
15	Building - clubroom (233m2)	109741	335	Supports AFL, soccer, cricket, school sports	Blackfriars Priory School and sublessees	Redevelop existing building	9

Community Buildings beyond the 10 year investment program (in order of Park)

Order	Building Type	Asset #	Score	Building Primary Purpose / Use	Current Lessee	Recommendation	Priority (year)
Bullrush Park / Warnpangga (Park 10)							
16	Building clubroom / grandstand (228m2)	109747	335	Supports AFL, cricket, soccer and school sports	Adelaide University	Upgrade when appropriate	n/a
17	Building - Clubroom (131m2)	109744	205	Supports archery	Adelaide Archery Club	Upgrade in progress	n/a
18	Maintenance Shed (75m2)	109749	n/a		Adelaide University		n/a
Red Gum Park / Karrawirra (Park 12)							
19	Building - Clubroom (91m2)	109745	312.5	Supports AFL and cricket	Adelaide University	Upgrade when appropriate	n/a
20	Building A - Rowing Clubroom (611m2)	109757	265	Supports rowing	St Peters College	Upgrade when appropriate	n/a
21	Building B - Rowing Clubroom (335m2)	109754	265	Supports rowing	Christian Brother College	Upgrade when appropriate	n/a
22	Building C - Rowing Clubroom (582m2)	109755	235	Supports rowing	Torrens Rowing Club	Upgrade when appropriate	n/a
23	Building D - Rowing Clubroom (582m2)	109753	230	Supports rowing	Adelaide University	Upgrade when appropriate	n/a
24	Building E - Rowing Clubroom (325m2)	109752	230	Supports rowing	Prince Alfred College	Upgrade when appropriate	n/a
25	Building F - Rowing Clubroom (432m2)	109756	230	Supports rowing	Adelaide High School	Upgrade when appropriate	n/a
26	Building - Clubroom / grandstand (486m2)	109476	235	Supports AFL and cricket	Adelaide University	Changerooms recently upgraded	n/a
27	Scoreboard (12m2)	109751	n/a		Adelaide University	n/a	n/a
28	Maintenance Shed (192m)	109748	n/a		Adelaide University	n/a	n/a
Rundle Park / Kadlitpina (Park 13)							
29	Storage Shed (16m2)	109697	n/a	Supports Petanque	Feral Aussie Boulistes Petanque Club	n/a	n/a
Rymill Park /Murlawirrapurka (Park 14)							
30	Building - Clubroom (647m2)	109801	235	Supports lawn bowls	Adelaide Bowling Club	Changerooms recently upgraded	
King Rodney Park / Ityamai-itpina (Park 15)							
31	Building A - Clubroom (159m2)	109760	290	Supports AFL, cricket and school sports	Prince Alfred College	Upgrade when appropriate	n/a
32	Building B - Clubroom (181m2)	109758	282.5	Supports AFL, cricket and school sports	Christian Brothers College	Upgrade when appropriate	n/a
33	Maintenance Shed (98m2)	109759	n/a		Christian Brothers College	n/a	

Community Buildings beyond the 10 year investment program (in order of Park)

Carriageway Park / Tuthangga (Park 17)

34	Building - Clubroom (75m2)	109762	295	Supports croquet	South Terrace Croquet	Upgrade when appropriate	n/a
35	Building - Clubroom (179m2)	109763	217.5	Supports croquet and horticulture activities	SA Croquet Association	Upgrade when appropriate	n/a
36	Building - Clubroom (111m2)	109764	200		Dog Obedience Club	Opportunity to consolidate	n/a
37	Storage Shed (26m2)	109766	n/a		SA Croquet Association	n/a	n/a

Peppermint Park / Wita Wirra (Park 18)

38	Building - Clubroom (208m2)	109823	265	Supports soccer	Adelaide City Football Club	Maintain and upgrade when appropriate	n/a
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Pelzer Park / Pityarilla (Park 19)

39	Building - Clubroom (112m)	109767	325	Supports soccer	Adelaide Comets FC	Upgrade when appropriate	n/a
40	Building - Clubroom (511m2)	109771	252.5	Supports soccer	Adelaide City Football Club	Maintain and upgrade when appropriate	n/a

Blue Gum Park / Kurangga (Park 20)

41	Building - Clubroom (490m2)	109776	317.5	Support hockey, tennis and school sports	South Park Hockey and Tennis	Upgrade when appropriate	n/a
42	Building - Clubroom (176m2)	109777	282.5	Supports petanque	Club de Petanque d'Adelaide	Upgrade when appropriate	n/a
43	Storage Shed (18m2)	109779	n/a		Pulteney		n/a
44	Storage Shed (74m2)	109773	n/a		Pulteney		n/a
45	Maintenance Shed (40m2)	109780	n/a		Pulteney		n/a
46	Pump House	n/a	n/a		Pulteney		n/a
47	Storage Shed (35m2)	109775	n/a		South Park Hockey and Tennis		n/a

GS Kingston Park / Wirrarninhi (Park 23)

48	Building - Clubroom (374m2)	109793	282.5	Supports soccer	Park 23 Sports Club	Upgrade when appropriate	n/a
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Ellis Park / Tampawardli (Park 24)

49	Maintenance Shed (112m2)	109783	n/a		Adelaide High School	n/a	n/a
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Tarntanya Wama (Park 26)

50	Building A - Rowing Clubroom (376m2)	109800	265	Supports rowing	Norwood/Unley High RC	Upgrade when appropriate.	n/a
51	Building B - Rowing Clubroom (353m2)	109792	265	Supports rowing	Scotch College	Upgrade when appropriate.	n/a
52	Building C - Rowing Clubroom (406m2)	109791	230	Supports rowing	Pembroke College	Upgrade when appropriate.	n/a

Community Buildings outside of CoA Asset Management Plan (in order of Park)

	Building Type	Asset #	Score	Building Primary Purpose / Use	Current Lessee	Recommendation	Priority
Possum Park / Pirltawardli (Park 1)							
1	Building - Clubroom	n/a	n/a		Tennis SA	New building recently constructed	n/a
Bundey's Paddock / Tidlangga (Park 9)							
2	Building - Clubroom	n/a	n/a		Prince Alfred College	New building recently constructed	n/a
Bullrush Park / Warnpangga (Park 10)							
3	Building - Clubroom	n/a	n/a		Adelaide University	New building recently constructed	n/a
Ellis Park / Tampawardli (Park 24)							
4	Building - Clubroom	n/a	n/a		Adelaide Comets FC	New building recently constructed	n/a
Gladys Elphick Park / Narnungga (Park 25)							
5	Building - Clubroom	n/a	n/a		SACA	New building recently constructed	n/a
Elder Park / Tarntanya Wama (Park 26)							
6	Building - Rowing Clubroom	n/a	n/a		Adelaide Rowing Club		n/a
7	Building / Stadium	n/a	n/a		Stadium Management Authority	New building recently constructed	n/a
8	Building / Stadium	n/a	n/a		Tennis SA	New building recently constructed	n/a
9	Building - Clubroom	n/a	n/a		Tennis SA	New building recently constructed	n/a
Bonython Park / Tulya Wardli (Park 27)							
10	Building - Rowing Clubroom	n/a	n/a		Riverside Rowing Club		n/a
11	Building - Rowing Clubroom	n/a	n/a		Pulteney Grammar		n/a

SECTION B

Investing in Community Infrastructure – Sports and Recreation: Discussion Paper

In 2022, CoA developed an ‘Investing in Community Infrastructure – Sports and Recreation: Discussion Paper’ to inform investment in Park Lands community buildings. The paper considered the current provision of Park Lands buildings, with a strong focus on community sports buildings, the majority of which are leased to community organisations along with associated playing fields.

Key findings included:

- The city's population is forecasted to double by 2041, leading to increased reliance on the Park Lands for sports and recreation opportunities.
- Organised sport makes up 20% of visits to the Park Lands, but the extent of formal sporting areas has reduced over the years.
- High-quality infrastructure that supports structured and unstructured participation in sports is important for livability.
- Sports buildings in the Park Lands are generally poor in functionality and do not meet contemporary standards.
- Most councils fund the renewal of community sports facilities through co-funding and asset management plans.

The paper determined that a strategic approach to investing in community sports infrastructure would ensure alignment with outcomes that the CoA was seeking for the city.

One of the key recommendations of this paper was to develop a Community Sports Infrastructure Funding policy.

Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

CoA has developed a Park Lands Community Buildings (Sport and Recreation) Policy to guide the upgrade and redevelopment of community buildings in the Adelaide Park Lands.

This Policy reflects the CoA 2024-2025 Business Plan and Budget, which allocates 1.5% of total rates revenue to the upgrade or redevelopment of community sports buildings in the Park Lands while continuing to invest in the renewal of these CoA assets through the Buildings Asset Management Plan.



STRATEGIC CONTEXT

The Park Lands Community Buildings (Sport and Recreation) Investment Plan is informed by a range of strategies, plans, policies and research developed by the City of Adelaide, government authorities and other agencies. This section provides an overview of the relevant strategic documents.



CITY OF ADELAIDE STRATEGIC PLAN 2024 - 2028

The Vision for the City of Adelaide is 'Our Adelaide. Bold. Aspirational. Innovative.'

Achieving this vision is guided by the following long term aspirations:

Our Community: Vibrant, connected and inclusive

In ten years, Adelaide will be a growing and thriving Capital City with more residents and visitors. Year round events and world-class amenities will create vibrancy, support community development and connections, and celebrate our culture, heritage and diversity.

Our Environment: Resilient, protected and sustainable

In ten years, Adelaide will be a nation leading Green City in a Park showcasing our advanced green infrastructure, increased biodiversity and sustainability and a community that is more resilient to climate change.

Our Economy: Growing, innovative and responsive

In ten years, Adelaide will be the strong economic focal point of the state, attracting investment and talent from around the world. New and diverse industries will complement and build on our economic strengths and city businesses will be successful and connected to global opportunities.

Our Places: Interesting, purposeful and safe

In ten years, Adelaide will be a diverse collection of unique or distinctive neighbourhoods and precincts that are connected and accessible. Our public spaces will be designed for people, making them safe and lively and a reflection of our history and identity

The Strategic Plan 2024-2028 reflects CoA’s commitment to working with others to shape the future of the City for the benefit of the whole State.

Key partnerships include those with the Federal, State, and Local Government sectors and strategic non-government (private sector, community groups, and not-for-profit) organisations.

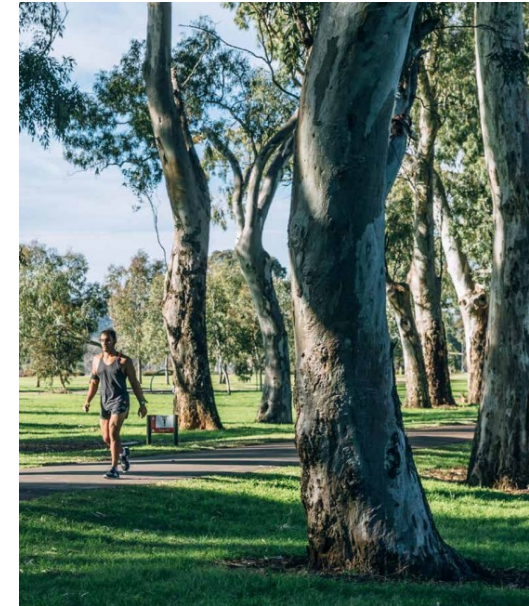
The Strategic Plan 2024-2028 contains the following key actions relevant to this paper:

Our Community

Outcome	Key Action
An interesting and engaging place to live, learn and visit	Enable community-led services which increase wellbeing, social connections and participation in active lifestyles, leisure, recreation and sport.

Our Places

Outcome	Key Action
Community assets are adaptable and responsibly maintained	Create new assets to meet emerging community needs with a focus on safe design, construction and maintenance
Encourage bold, interesting and purposeful development that supports the changing needs of our community and city	Encourage repurposing, adaptive reuse and improvement of buildings and facilities



ADELAIDE PARK LANDS MANAGEMENT STRATEGY 2015 - 2025

The Adelaide Park Lands Management Strategy (APLMS) is designed to provide a comprehensive framework for the preservation, enhancement, and sustainable use of Adelaide's Park Lands.

This Strategy envisages buildings and infrastructure that support use of the Park Lands for outdoor recreation, but does not support residential, commercial or entertainment facilities. The objective is to retain the Park Lands as freely accessible public open space and minimise the area covered by buildings.

The Strategy identifies five outcomes:

- Dynamic, active + tranquil places
- Connected places + spaces
- Welcoming + attractive places
- Sustainable + enduring places
- Memorable + distinctive places

Key strategies and actions of the APLMS are:

Strategy 1.4 - Support activation of the Park Lands by upgrading and enhancing buildings and structures responsive to their park setting

Buildings and structures are critical to making open space functional and meeting the needs and expectations of users. However, it is important that these buildings and structures are designed to complement their Park Land setting and minimise their footprint while ensuring they are fit for purpose.

Actions:

Undertake a program of building consolidation, enhancement and development to ensure that all buildings in the Park Lands:

- Play a role in supporting both active and passive use of the Park Lands for outdoor recreation – both organised sport and informal recreation.
- Are fit-for- purpose and support multiple Park Lands activities (where appropriate)
- Enhance visitor experience at activity hubs





- Complement their park setting and minimise their visual impact
- Reinforce the overall identity of the Park Lands
- Achieve, creativity and boldness in design
- Achieve universal design principles
- Achieve least possible footprint and floor area whilst ensuring facilities are fit for purpose
- Manage building height and form to minimise impact on the landscape
- Are energy efficient and incorporate renewable energy sources (particularly solar) and Water Sensitive Urban Design Principles
- Meet the requirements of the Government Architect's Design Review Panel.

Strategy 1.6 - Strengthen the role of the Park Lands as a regional destination for competitive sport and a variety of active and passive forms of recreation

There are around 2 million uses of the Adelaide Park Lands every year involving a host of community and sporting groups and schools. The Park Lands and the facilities they provide are critical to supporting sport at regional, metropolitan, national and international levels. Their role in facilitating a diversity of recreational pursuits is also of importance given increasing concerns about public health and the steady increase in housing with less private open space.

Actions:

Upgrade playing areas, buildings, viewing areas, exercise equipment and other facilities to support sport and recreation.

Provide sports-specific facilities in designated locations to increase the diversity of sports opportunities available to the community.

Deliver a variety of facilities, including clubrooms and small-scale commercial operations, to support community use and participation in sport and recreation.

COMMUNITY LAND MANAGEMENT PLAN FOR THE ADELAIDE PARK LANDS

The Community Land Management Plan (CLMP) for the Adelaide Park Lands is comprised of two main parts. The first (comprised of sections 1-10) provides information that applies to the Adelaide Park Lands system as a whole, while the second (section 11) provides park specific information about the management of individual parks.

Overall purpose for which the Adelaide Park Lands are held

The purpose for which the Adelaide Park Lands is held is to provide benefit to the people of South Australia by being publicly accessible and supporting a diverse range of environmental, natural heritage, cultural, recreational and social values and activities, providing a defining feature to the City of Adelaide, and contributing to the economic and social well-being of the city. In addition to the overall purpose for which the Park Lands are held, each Park may have a specific purpose for which it is held, outlined in the Park Specific Management section (Section 11).

The CLMP states that Park Lands may be subject to leases and licenses for recreation, sporting or commercial activities where the use:

- Is consistent with the objectives of management of the Adelaide Park Lands
- Provides community benefit
- Supports the outdoor recreational use of the Adelaide Park Lands.

The Park Lands Leasing and Licensing Policy provides the City of Adelaide's framework for establishment and management of leases and licences for commercial and sporting activities in the Park Lands.





The table below outlines the relevant objectives, targets and measures of the CLMP:

Category	Objectives	Targets	Measures
Informal use and general recreation	O3 To provide opportunities for informal use and general recreation	T3.1 Park Lands user needs are met regarding informal use and general recreation opportunities	M3.1 Park Lands user satisfaction levels and use of the Adelaide Park Lands as measured through surveys
Sporting use (leases and licences)	O 14 To support a diverse range of sporting uses	T14.1 Leases and licences are held by a variety of sporting groups that respond to sporting demand	M14.1 Range and type(s) of sporting groups are reported through lessee and licensee annual reports
Sporting buildings and facilities (leases and licences)	O15 To support the provision of community sports buildings and facilities that are fit for purpose and of high-quality so as to complement the Park Lands setting and context when viewed from all perspectives. The replacement of an existing building should be considered in the context of the overall building footprint in the Park Lands and not increase total footprint across the Adelaide Park Lands	T15.1 To support upgrades to community sports buildings (where viable) and construction of new community sports buildings that are fit for purpose, and which maximise community participation and diversity of physical activity but to not result in a net increase of built form across the Adelaide Park Lands	M15.1 Audit (at least every five years) of community sports buildings and facilities to provide a strong evidence base for the strategic upgrade of buildings and sporting infrastructure in a prioritised and evidence-based manner and to review and compare built form footprints



INVESTING IN COMMUNITY INFRASTRUCTURE – SPORT AND RECREATION DISCUSSION PAPER NOVEMBER 2022

This reports outlines key findings on community sports infrastructure in the City of Adelaide, including the benefits of participation in community sport, the population demographics, the impact of climate change, the condition of sports buildings, and the funding and management of community sports facilities in the Park Lands.

Key findings include:

- Participation in community sport improves physical and mental health, and personal potential.
- A study found that for every \$1 spent on running a football club, there was a \$4.40 return in social value.
- The city has a young population, with a significant proportion in tertiary education.
- The city's population is forecasted to double by 2041, leading to increased reliance on the Park Lands for sports and recreation opportunities.
- Less than half of city residents meet the recommended physical activity requirements.
- Organised sport makes up 20% of visits to the Park Lands, but the extent of formal sporting areas has reduced over the years.
- High-quality infrastructure that supports structured and unstructured participation in sports is important for liveability.
- Sports buildings in the Park Lands are generally poor in functionality and do not meet contemporary standards.
- Climate change adaptation is driving the design and performance of built form in the community.
- Most councils fund the renewal of community sports facilities through co-funding and asset management plans.
- The current process for renewing community sports facilities in the Park Lands has disadvantages, including limited community engagement and delays in funding.
- There are opportunities to integrate public toilets within sports buildings in the Park Lands.
- Expired leases and upcoming changes in funding methods could result in significant changes to the Park Lands landscape.
- Inspections for lease and license compliance are not resourced, and lessees do not have maintenance plans or service standards.
- The average tenure period for community leases in the Park Lands is 21 years for educational institutions and 18 years for sports clubs/associations.
- Australian metropolitan councils grant five-year leases, while capital city councils primarily use short-term agreements for community use of open space facilities.

INDUSTRY AND SPORTS STANDARDS



INDUSTRY STANDARDS

It is imperative that community facility design considers industry standards and practices including gender equity, environmental sustainability, accessibility, safety, crime prevention and universal design.

It is also mandated that all community buildings comply with the following (but not limited to):

- National Construction Code / Building Code of Australia
- Australian Standards
- Disability Discrimination Act (DDA) and its relevant standards including Disability (Access to Premises Buildings) Standards 2010, AS1428
- The Environment Protection Act
- Work Health & Safety Act (2011)
- Occupational Health & Safety Act

SPORT STANDARDS

The following SSA and NSO reference documents have informed the sport specific requirements identified within the Guide:

- AFL Preferred Facility Guidelines (2024)
- Community Cricket Facility Guidelines (2023)
- Football (Soccer) Facilities Building Development Guide (2019)
- Netball Victoria Facilities Manual (2017)
- Tennis Australia Infrastructure Planning Resource (2018)

INCLUSIVE DESIGN (AFL Preferred Community Facility Guidelines 2024)

Girls and women's football is the fastest growing segment of our game. As demand continues to evolve, more leagues, competitions and clubs are providing more opportunities for girls and women to participate. In addition to players, growing female involvement in umpiring, volunteerism and administration are also evident.

Inclusivity also extends beyond just the inclusion of all genders and must also consider ability and cultural needs, as well as the needs associated with safeguarding children and young people.

All pavilions and associated surrounding amenities must be accessible and universally designed, allowing and promoting use for all.

As we continue to attract a growing diversity of participants to the game, the physical environments provided need to keep pace with all user needs and expectations. Creating welcoming and vibrant facilities that continue to attract people of all ages, genders, backgrounds and abilities to our great game is paramount.

All changerooms recommended in this plan should be designed to be inclusive of all genders. This means lockable showers and private changing areas.

PARK LANDS COMMUNITY SPORTS BUILDING STANDARDS

The Adelaide Park Lands Management Strategy seeks to strengthen the role of the Park Lands as a regional destination for competitive sport and a variety of active and passive forms of recreation.

To minimise built form in the Park Lands, it is recommended that community sports buildings meet, where appropriate, the minimum industry and sports-specific standards to achieve fit-for-purpose facilities.

To optimise the community benefit of Park Lands buildings, it is recommended that:

- **All** Park Lands sports buildings contain active facades (see over page).
- **All** Park Lands sports buildings incorporate core elements to support formal and informal community use.
- **Most** Park Lands sports buildings incorporate essential elements to support community sports.
- **Some** Park Lands sports buildings incorporate optional elements to enable community development opportunities.

The number of elements provided (eg changerooms) will be informed by the outdoor facilities that are being serviced (eg two full size ovals will require four changerooms).

Where there are multiple sports played, the size of elements will be informed by the largest team sport.

Core Elements	Essential Elements	Optional Elements (considered on a case-by-case basis)
Accessible public toilets (external)	Changerooms (no. depending on extent of outdoor facilities)	Common area
Shelter / Veranda	Match official changerooms (no. depending on extent of outdoor facilities)	Kitchen
Storage (internal)	Showers and toilets in changerooms (no. depending on the minimum sports requirements)	Meeting room
Cleaning space (internal)	First aid room	
Seating (external)	Kiosk	
Handwashing facilities (external)	Bicycle parking facilities	
Drinking fountain (external)		
Lighting (external)		

Community Sports Buildings

Priority Buildings



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Legend

- ▭ Park Boundary
- ▭ Residential
- ▭ Playspaces
- ▭ Community Building
- ▭ Park Lands Trail
- ▭ Tree Canopy 2022
- ▭ Sports License Areas
- ▭ Key Biodiversity Areas
- ▭ Park Lands



SITE DETAILS AND USER PROFILE – PARK 21W

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Very High Regional facility servicing multiple sports and three open playing fields. Multiple clubs, school groups, sub-lessees and casual hirers already heavily use these facilities. Use will increase through improved facilities including new lighting (southern oval) and improved playing surfaces.	AFL, cricket, soccer, ultimate frisbee, netball, school sports	3 x playing fields/ovals 2 x cricket practice nets Sports lighting	Weeknight and weekend	Weekday	5	Adelaide Community Sports and Recreation Association (ACSARA)

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #21WA #109786	375	3	<p>This building was identified with structural issues in 2010 and has been limiting the growth of ACSARA for many years.</p> <p>The fields are used by a range of teams, clubs and organisations including Sturt St Community School, who use the park more broadly for education purposes.</p>	5	<p>The existing lessee has raised \$2.55m including a \$1.55m grant from the State Government to construct a new community sports building in Park 21W. The building will service three large playing fields and creates opportunities for growth in participation by both sports participants and non-sporting community groups.</p> <p>An important part of supporting this growth is strengthening the link with Park 22, which does allow for off-street parking to support this sporting precinct including the regional netball facility in Park 22, which the lessee is also part of.</p> <p>This project is the most advanced with regard to planning, including an endorsed Concept Plan for the park.</p> <p>Redevelop the existing building.</p> <p>Redevelopment requirements: 540m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (70m² each) • First Aid room (15m²) • Kitchen/kiosk (30m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (50m²) • Unisex Umpire amenities (35m²)





Park 27B provides:

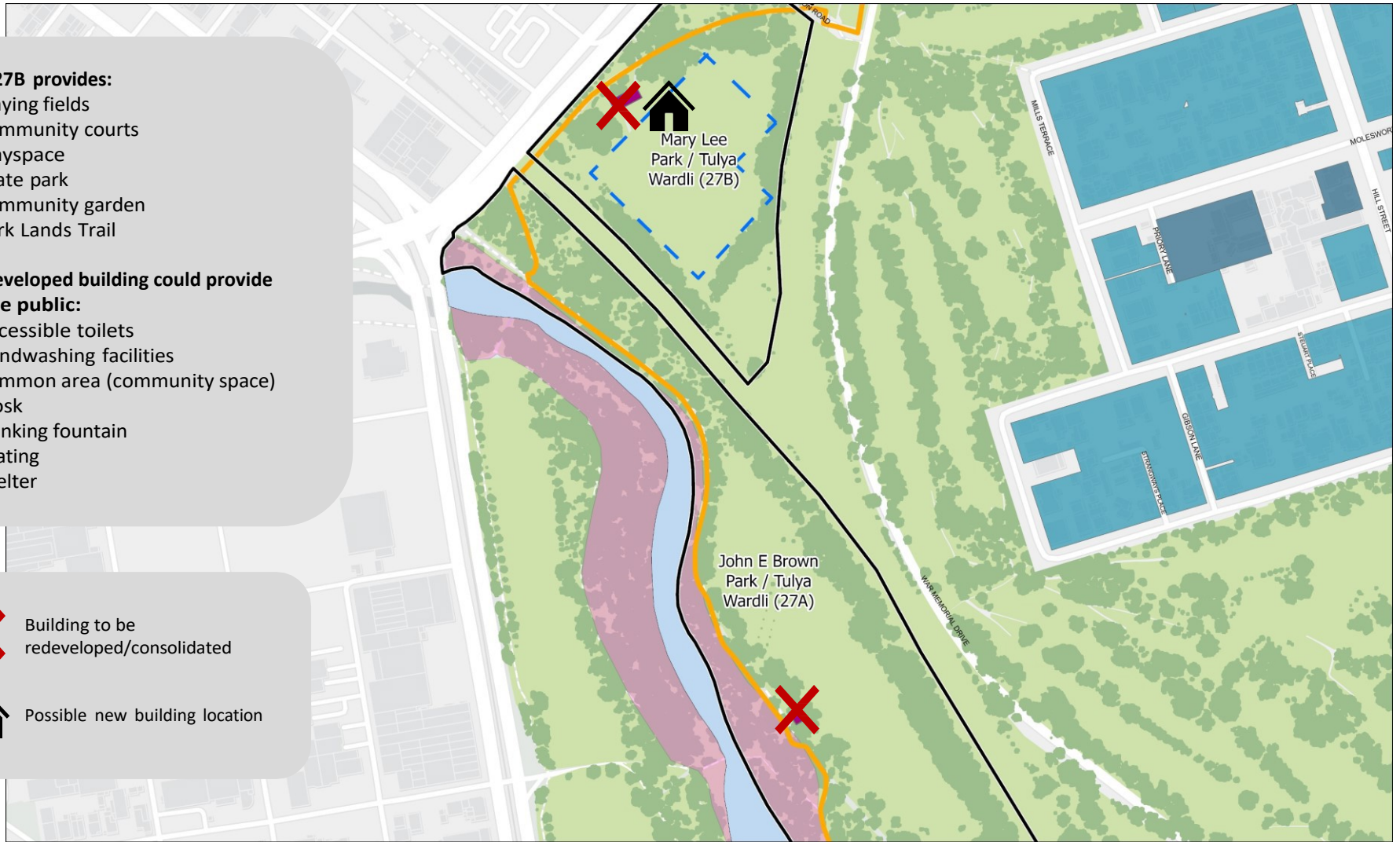
- Playing fields
- Community courts
- Playspace
- Skate park
- Community garden
- Park Lands Trail

A redeveloped building could provide for the public:

- Accessible toilets
- Handwashing facilities
- Common area (community space)
- Kiosk
- Drinking fountain
- Seating
- Shelter

 Building to be redeveloped/consolidated

 Possible new building location



Legend

- | | | | |
|--|--|---|---|
|  Park Boundary |  Key Biodiversity Area |  River Torrens / Karrawirra Pari |  Park Lands |
|  Community Building |  Park Lands Trail |  Tree Canopy 2022 |  Non private residential |
|  Sports License Areas |  Key Biodiversity Areas | |  Residential |

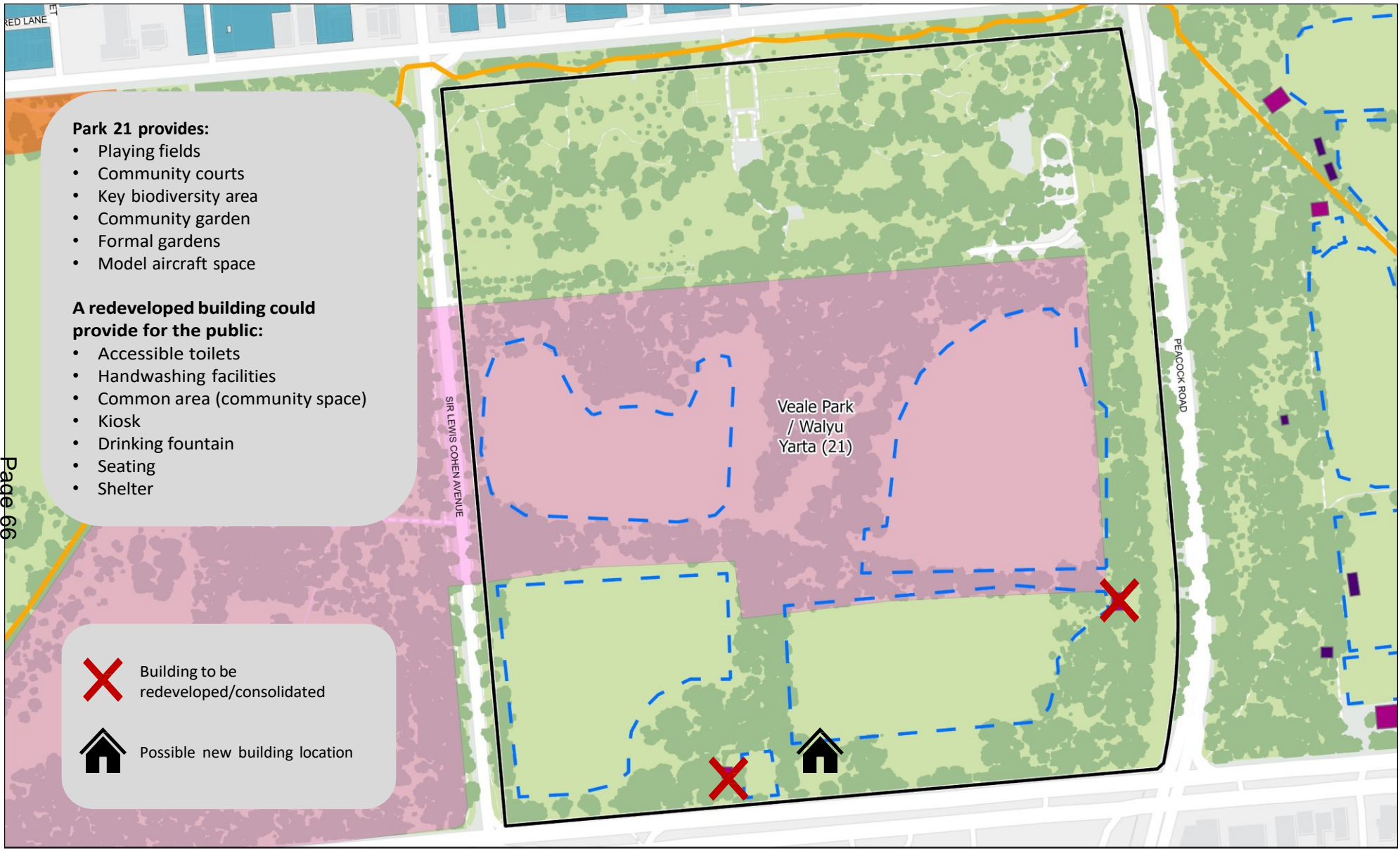
SITE DETAILS AND USER PROFILE – PARK 27B

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Moderate/High Regional junior soccer facility with multiple playing fields. Existing use will be sustained through improved facilities and increase through the co-location of a summer sport.	Soccer – junior boys and girls	3 x soccer fields	Weeknight and weekend	Weekday	3.5	West Adelaide Soccer Club

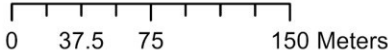
BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #27AA #109787	74	4	Formerly serviced equestrian activities	5	Equestrian activities moved away from Park 27A nearly 20 years ago and the APLMS does not propose any formal sporting opportunities in this space. Remove the existing building in Park 27A to support a redevelopment in Park 27B.
Clubroom #27BA #109790	236	4	The building is poor functionally and visually and does not reflect the level of use that it receives by its junior members across multiple soccer pitches. Structurally, there are issues with the roof.	5	CoA has received \$2m from the State Government to improve sporting facilities in Park 27B including redevelopment of the existing clubroom. To date, approximately \$700,000 of the grant has been allocated to install new sports lighting to support junior soccer training and competition. Consideration of a complementary activity would assist in creating a multi-use facility. Consolidate and redevelop the existing buildings. Redevelopment requirements: 430m² (floor area) <ul style="list-style-type: none"> • 2 x Unisex change rooms with amenities (80m² each) • First Aid room (15m²) • Kitchen/kiosk (30m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (75m²) • Unisex Umpire amenities (20m²)





Legend



SITE DETAILS AND USER PROFILE – PARK 21

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
High Regional soccer facility with multiple playing fields, used by up to nine soccer clubs. Significant growth potential with improved facilities and playing surfaces, including the enhancement of the unimproved fields to the west.	Soccer	3 x soccer fields 3 x community courts Unimproved playing fields to the west	Weeknights and weekend	Weekday	4	Football SA

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #21A #109809	75	5	Very poor condition and has been identified for disposal. Previous use by soccer clubs has transferred to building 21B.	5	<p>This site has significant potential held back by poor facilities and a lack of community amenity. Opportunities to enhance participation are significant within this park, with a large area earmarked for sport, unimproved (approx. 2.6ha) to the west.</p> <p>The site is within walking distance of a tram stop and linked to Unley via a pedestrian activated crossing.</p> <p>Improved amenities would support informal use of adjacent community courts and open spaces to the north.</p> <p>Consolidate and redevelop the existing buildings.</p> <p>Redevelopment requirements: 520m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (70m² each) • First Aid (15m²) • Kitchen/kiosk (20m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (40m²) • Unisex Umpire amenities (35m²)
Clubroom #21B #109774	51	3	Originally designed to service a two-court tennis club (now redundant), the building is currently servicing multiple soccer fields and up to nine soccer groups/clubs. This very small building does not contain the appropriate facilities required to support the existing use of this park.	5	



Park 22 provides:

- Netball courts
- Park Lands Trail

A redeveloped building could provide for the public:

- Accessible toilets
- Handwashing facilities
- Common area (community space)
- Kiosk
- Drinking fountain
- Seating
- Shelter



Building to be redeveloped/consolidated



Possible new building location



Additional building consolidation opportunities



Legend

- | | | |
|----------------------|------------------------|------------------|
| Park Boundary | Park Lands Trail | Tree Canopy 2022 |
| Community Building | Key Biodiversity Areas | Park Lands |
| Sports License Areas | Playspaces | |



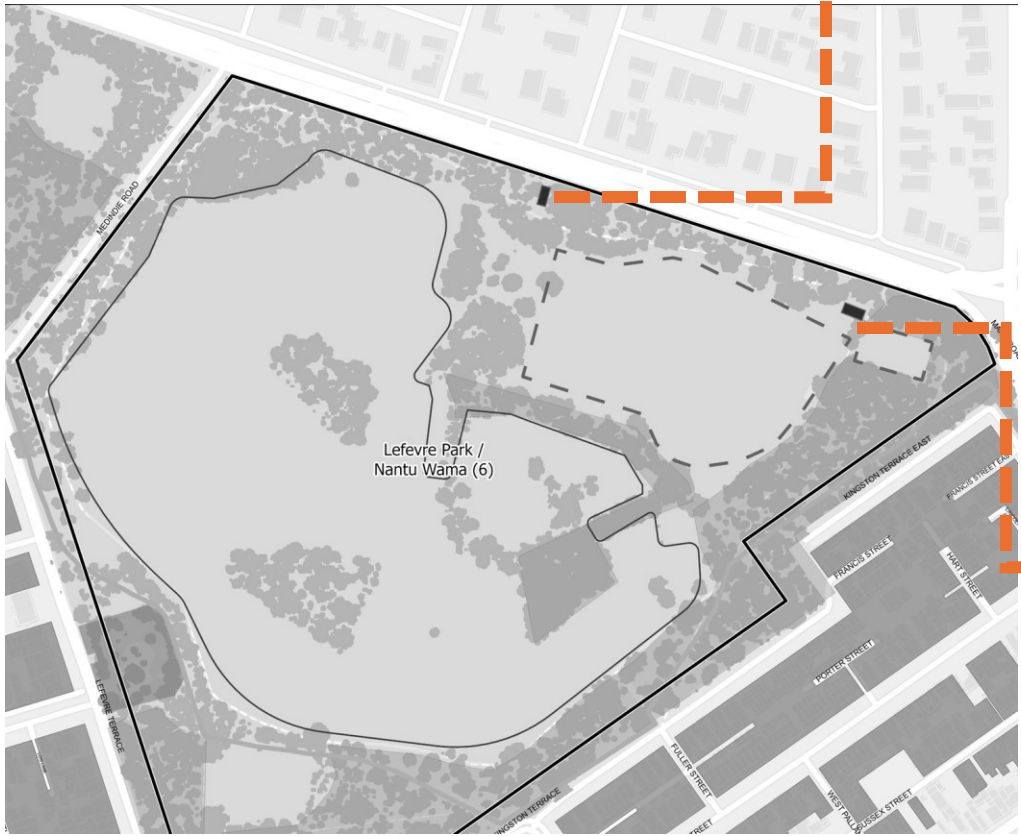
SITE DETAILS AND USER PROFILE – PARK 22

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
High/Very High Regional netball facility consisting of 24 courts and hosting netball club, team, school and state competitions drawing participants from across metropolitan Adelaide. Strong demand can be sustained with improved facilities and there are opportunities to explore complementary activities in off peak times.	Netball	24 x netball courts	Weeknight and weekends	Weekdays	4.5	SA United Church Netball Association (SAUCNA)

BUILDING AND FUNCTIONALITY ASSESSMENT

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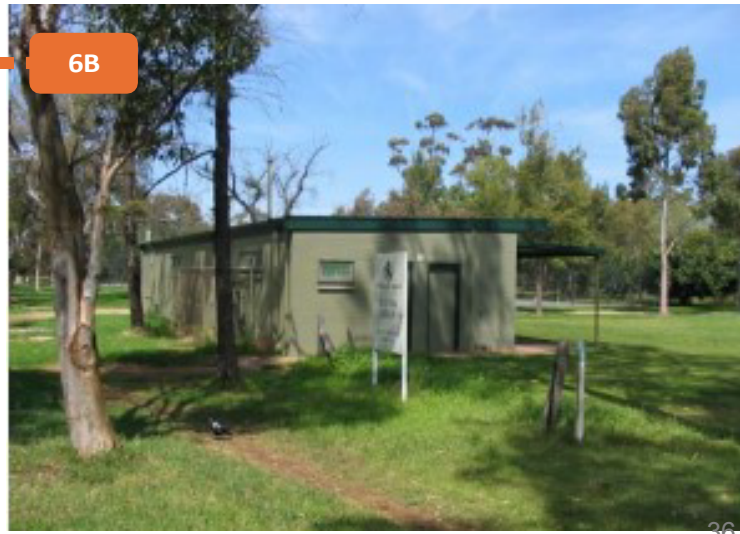
Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #22A #109788	202	3	Basic clubroom with canteen, toilets, storage and changerooms. Lack of female toilets during peak times. Some known structural issues.	4	<p>Redevelop the existing building.</p> <p>Redevelopment requirements: 505m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (45m² each) • First Aid room (20m²) • 2 x Unisex Umpire amenities and duty room (45m²) • Administration area/meeting room (45m²) • Kiosk (30m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (6 - unisex and accessible) (50m²) • Internal Storage (30m²) <p>Further building consolidation can be achieved through consolidating public toilets from the adjacent park (Anzac Highway edge of Park 23) and integrating CoA Horticulture requirements.</p>



6A



6B





Park 6 provides:

- Playing fields
- Community courts
- Park Lands Trail
- Key Biodiversity areas
- Horse agistment paddocks and bridle trail
- Playspace

A redeveloped building could provide for the public:

- Accessible toilets
- Handwashing facilities
- Common area (community space)
- Kiosk
- Drinking fountain
- Seating
- Shelter

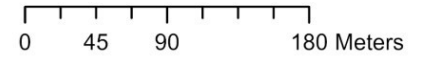
 Building to be redeveloped/consolidated

 Possible new building location



Legend

- | | | | |
|--|--|--|---|
|  Park Boundary |  Residential |  Horse Depasturing Boundary |  Playspaces |
|  Community Building |  Park Lands Trail |  Key Biodiversity Areas |  Tree Canopy 2022 |
|  Sports License Areas |  Park Lands | | |



SITE DETAILS AND USER PROFILE – PARK 6

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Moderate/High Large open playing fields adjacent multiple netball/tennis courts. Significant growth potential with improved facilities and the establishment of sports lighting to increase community sports use.	AFL, soccer, lacrosse, hockey, tennis, netball, school sports	Multiple fields, 5 x tennis/netball courts	School hours on weekdays	After school and on weekends	3.5	Wilderness School

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #6A #109742	111	3	Both buildings are very basic in their provision and in poor condition. One functions as change rooms, the other has been adapted to support a rowing program. The change rooms service a large expanse of open playing fields, with multiple netball and tennis courts adjacent. There are no public amenities to support community use of these facilities.	5	Fit for purpose changerooms, sports lighting and public amenities would facilitate significant participation growth and multi-use opportunities in this park, supporting both structured and unstructured activity. Consolidate and redevelop the existing buildings. Redevelopment requirements: 365m² (floor area) <ul style="list-style-type: none"> • 2 x Unisex change rooms with amenities (70m² each) • Kitchen/kiosk (20m²) • Internal common area (100m²) • First Aid (15m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (40m²) • Cleaners room (5m²) • Unisex Umpire amenities (20m²)
Clubroom #6B #109806	93	3		5	

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Blue Gum Park / Kurangga (Park 20)





Park 20 provides:


- BMX facility
- Community courts
- Park Lands Trail
- Playspace
- Playing fields
- Athletic track

A redeveloped building could provide for the public:


- Accessible toilets
- Handwashing facilities
- Common area (community space)
- Kiosk
- Drinking fountain
- Seating
- Shelter

 Building to be redeveloped/consolidated

 Possible new building location


 Additional building consolidation opportunities

Legend

 Parks for Priority Investment


 Ancillary Buildings


 Tree Canopy 2022

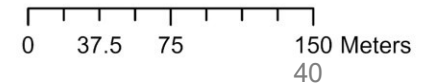
 Community Building

 Sports License Areas

 Park Lands

 Playspaces

 Residential



SITE DETAILS AND USER PROFILE – PARK 20

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Moderate Regional senior athletics club with growing junior athletics program. Space shared with school. Potential for growth with improved facilities including lighting and storage.	Athletics – junior and senior, soccer	1 x natural turf athletics field with long jump, throwing facilities 1 x soccer pitch	Weekdays and weekends	Weeknights	3	Adelaide Harriers Athletics Club
Very High Heavily programmed space of multiple fields and courts with school sports on weekdays and increasing community sports use on weeknights and weekends. Improved facilities including additional sports lighting would facilitate greater community use.	School sports, AFL, cricket, soccer, netball, basketball, rugby, softball	5 x playing fields/ovals 14 x cricket nets 2 x basketball/netball courts	Weekdays and weekends	Weeknights	5	Pulteney Grammar School

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #20A #109778	201	3	Basic clubroom with two shipping containers sited adjacent for storage of athletics equipment.	5	<p>There are multiple buildings servicing a range of school and community sports in this park. Each building has its functional limitations. Storage is a chronic issue for the athletics users, with two shipping containers on site to store equipment.</p> <p>Consolidate and redevelop the existing buildings.</p> <p>Redevelopment requirements: 555m² (floor area)</p> <ul style="list-style-type: none"> 4 x Unisex change rooms with amenities (70m² each) First Aid room (20m²) Kitchen/kiosk (30m²) Cleaners room (5m²) Internal common area (100m²) Public toilets (3 - unisex and accessible) (25m²) Internal Storage (60m²) Unisex Umpire amenities (35m²) <p>Further building consolidation can be achieved in the park through consolidating ancillary (storage and maintenance) buildings, noting this is likely to require a redeveloped building separate to the club rooms.</p>
Clubroom #20B #109781	170	2	Basic change rooms in okay condition, with recent plumbing issues reported.	4	
Clubroom 20C #109772	98	3	Basic change rooms.	4	



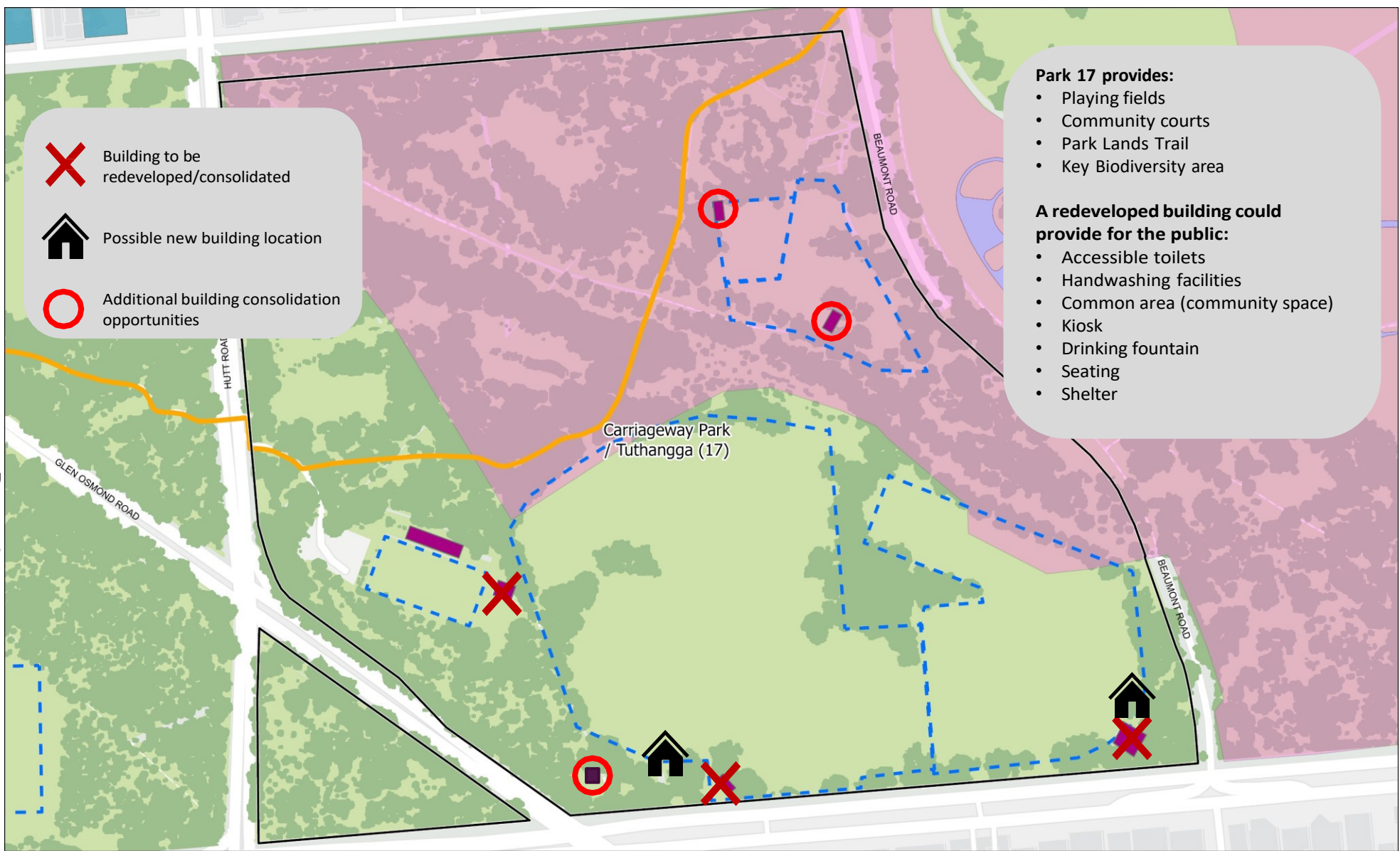
17B



17A

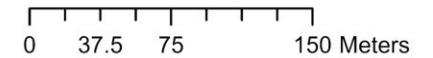


17C



Legend

- Park Boundary
- Park Lands Trail
- Tree Canopy 2022
- Community Building
- Wetlands
- Park Lands
- Sports License Areas
- Key Biodiversity Areas
- Residential



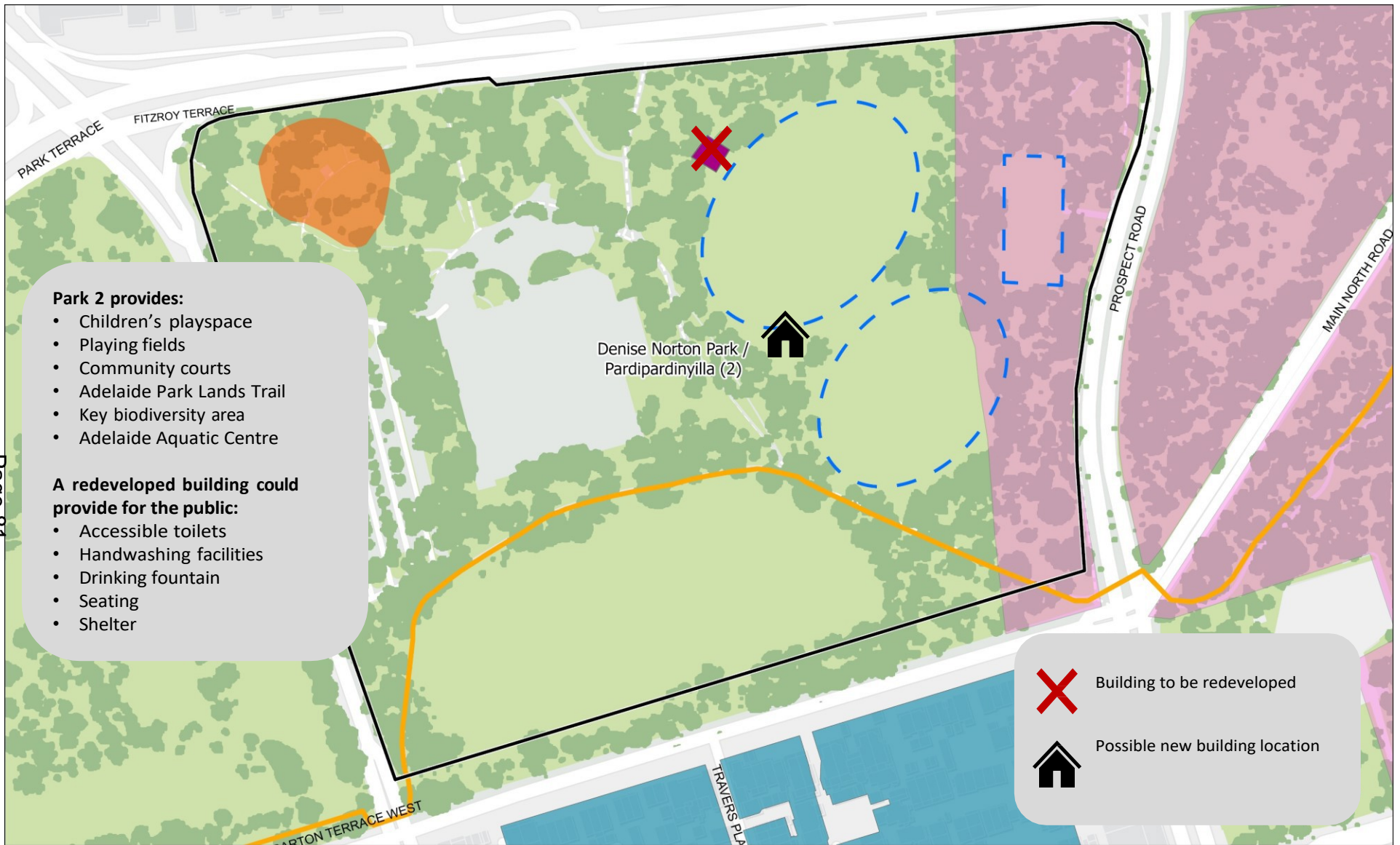
SITE DETAILS AND USER PROFILE – PARK 17

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Moderate Large expanse of multiple playing fields that are moderately programmed. Improved facilities including sports lighting would result in increased community use by sports clubs and associations.	AFL, soccer, cricket, softball, school sports	4 x playing fields/ovals	Weekdays	Weeknights, weekends	3	Pembroke College
Moderate/High Multiple rectangular fields that accommodate various Touch Football clubs, associations and competitions, including state development programs.	Touch Football, hockey (junior)	5 x playing fields	Weeknights and weekends	Weekdays	3.5	Touch Football SA

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #17C #109770	204	3	There are three buildings that service a large expanse of playing fields. One building is particularly poor internally (17A), while another was originally constructed to service facilities that are no longer in the park (17B). As a result, the building entrance faces away from the playing fields. The third building is nestled into the corner of the park and is well serviced by off street	4	<p>As a collective, this is a large area of open playing fields with potential to host large participation sporting events, particularly when combined.</p> <p>Given the expansive area, it is recommended to consolidate and redevelop the existing buildings, with a primary facility established to the east, and a smaller satellite facility to the west.</p> <p>Primary - Redevelopment requirements: 520m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (70m² each) • First Aid room (15m²) • Kitchen/kiosk (30m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (30m²) • Unisex Umpire amenities (35m²) <p>Satellite - Redevelopment requirements: 205m² (floor area)</p> <ul style="list-style-type: none"> • 2 x Unisex change rooms with amenities (70m² each) • Cleaners room (5m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (15m²) • Unisex Umpire amenities (20m²) <p>Further building consolidation can be achieved through integrating existing public toilets and other formal sport and recreation facilities (eg dog obedience).</p>
Clubroom #17B #109769	203	3		4	
Clubroom #17A #109765	89	3		4	





SITE DETAILS AND USER PROFILE – PARK 2

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
High The space includes two ovals that support a range of field sports, with a third oval to be established to the west following demolition of the Adelaide Aquatic Centre. Four community tennis/basketball courts with sports lighting are adjacent the existing fields. Improved facilities including additional sports lighting will enable increased use by community clubs and associations.	AFL, soccer, cricket, tennis, basketball, school sports	2 x playing fields/ovals 4 x tennis/basketball courts	Weekdays	Weeknights, weekends	4	Blackfriars Priory School

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #2A #109741	233	3	Basic community building servicing multiple playing fields.	3	<p>Redevelop the existing building.</p> <p>Consider a location that will service multiple playing fields and support use of the adjacent community courts.</p> <p>With the Aquatic Centre located in this park, it is recommended to provide a minimum clubroom building footprint.</p> <p>Redevelopment requirements: 380m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (70m² each) • First Aid room (15m²) • Cleaners room (5m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (20m²) • Unisex Umpire amenities (35m²)

Community Sports Buildings Building Assessments



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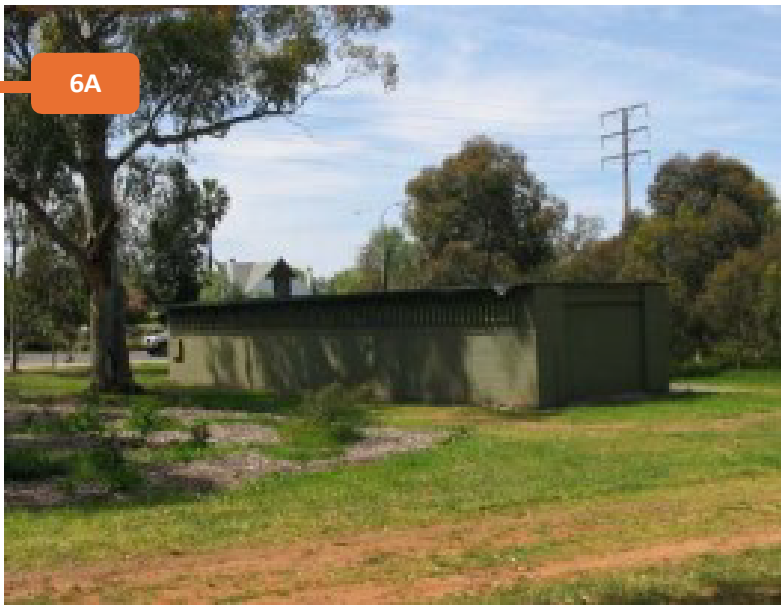


SITE DETAILS AND USER PROFILE - PARK 2

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
The space includes two ovals that support a range of field sports, with a third oval to be established to the west following the demolition of the Adelaide Aquatic Centre. Four community tennis/basketball courts with sports lighting are adjacent to the existing fields. Improved facilities, including additional sports lighting, will enable increased use by community clubs and associations.	Soccer, AFL, cricket, tennis, basketball, school Sports	Multiple fields, 4 x tennis courts (with informal basketball)	Morning and Afternoon - weekdays	Weekends	4	Blackfriars Priory School

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #2A #109741	233	3	<ul style="list-style-type: none"> Basic and Aged building Change rooms are less than the desired size for AFL (less than 45m²) Not female friendly (open showers) Umpires room contains no showers or toilets Small storage area Small Kitchen area connected to social area 	3	<p>Redevelop the existing building.</p> <p>Consider a location that will service multiple playing fields and support use of the adjacent community courts.</p> <p>With the Aquatic Centre located in this park, it is recommended to provide a minimum clubroom building footprint.</p> <p>Redevelopment requirements: 380m² (floor area)</p> <ul style="list-style-type: none"> 4 x Unisex change rooms with amenities (70m² each) First Aid room (15m²) Cleaners room (5m²) Public toilets (3 - unisex and accessible) (25m²) Internal Storage (20m²) Unisex Umpire amenities (35m²)



SITE DETAILS AND USER PROFILE – PARK 6

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Large open playing fields adjacent multiple netball/tennis courts. Significant growth potential with improved facilities and the establishment of sports lighting to increase community sports use.	AFL, soccer, lacrosse, hockey, tennis, netball, school sports	Multiple fields, 5 x tennis/netball courts	School hours (weekday)	After school hours available dependent on light	3.5	Wilderness School

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No.	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubrooms #6A #109742	111	3	<ul style="list-style-type: none"> Both buildings are very basic in their provision and in poor condition. The are dysfunctional and not connected to each other. One functions as change rooms, the other has been adapted and is primarily used for a school rowing program. The changerooms service a large expanse of open playing fields, with multiple netball and tennis courts adjacent. There are no public amenities to support community use of these facilities. 	5	<p>Fit for purpose changerooms, sports lighting and public amenities would facilitate significant participation growth and multi-use opportunities in this park, supporting both structured and unstructured activity.</p> <p>Consolidate and redevelop the existing buildings.</p> <p>Redevelopment requirements: 365m² (floor area)</p> <ul style="list-style-type: none"> 2 x Unisex change rooms with amenities (70m² each) Kitchen/kiosk (20m²) Internal common area (100m²) First Aid (15m²) Public toilets (3 - unisex and accessible) (25m²) Internal Storage (40m²) Cleaners room (5m²) Unisex Umpire amenities (20m²)
Clubrooms #6B #109806	93	3		5	



SITE DETAILS AND USER PROFILE – PARK 10

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Services single sport (archery), albeit largest archery club in SA.	Archery	1 x archery field	Weekend	During the weekday	2	Adelaide Archery Club
Multiple playing fields supporting a range of community sports and surrounded by the Uni Loop, a 2.2km walking/running trail that is a popular informal recreation facility.	Soccer, ultimate frisbee, lacrosse, rugby, athletics, tennis, school programs	Ovals x2 Soccer fields x 3 Lacrosse field x 1 Tennis courts (lawn) x 8 Touch/ultimate frisbee field x 1	Night and Weekends	During the weekday	4	University of Adelaide

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #10A #109744	131	3	<ul style="list-style-type: none"> Small, but very tidy building with basic facilities. With the support of a CoA Infrastructure Grant, the Lessee is undertaking improvements including accessible amenities, increased storage and an upgrade of the building façade. 	4	Maintain building following completion of current upgrade works.
Grandstand/ Clubroom #10B #109747	243	3	<ul style="list-style-type: none"> Change rooms are less than the desired size for AFL (less than 45m²) Are not female friendly (open showers) No umpire changerooms are provided 	3	There is demand for public amenities in this area. Upgrade changerooms within the building when appropriate including public amenities.
Storage shed #10C #109749	75	3	n/a	n/a	n/a

Red Gum Park / Karrawirra (Park 12)



SITE DETAILS AND USER PROFILE – PARK 12

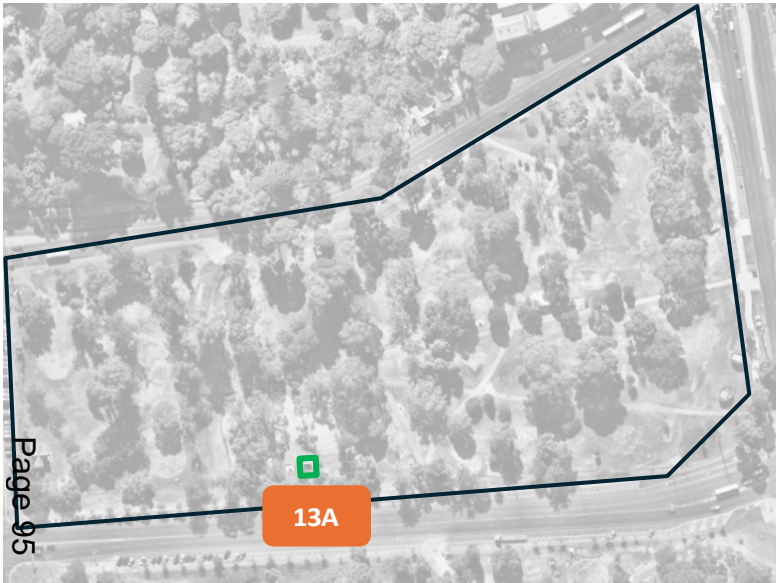
Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Multiple playing fields supporting a range of community sports.	AFL / Cricket / Soccer	Ovals x 2 Soccer fields x 3	Night and weekends	Weekdays	2	Adelaide University
Single use rowing activities.	Rowing		Morning and Afternoon - weekdays	Weekends	2	Christian Brother College
Single use rowing activities.	Rowing		Morning and Afternoon - weekdays	Weekends	2	University of Adelaide
Single use rowing activities.	Rowing		Morning and Afternoon - weekdays	Weekends	2	Prince Alfred College
Single use rowing activities.	Rowing		Morning and Afternoon - weekdays	Weekends	2	St Peters College
Single use rowing activities.	Rowing		Morning and Afternoon - weekdays	Weekends	2	Torrens Rowing Club
Single use rowing activities.			Morning and Afternoon - weekdays	Weekends	2	Adelaide High School

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Scoreboard #12A #109751	12	2	<ul style="list-style-type: none"> Electronic scoreboard 	n/a	n/a
Maintenance Shed #12B #109748	193	2	<ul style="list-style-type: none"> Large maintenance shed 	n/a	n/a
Grandstand / Clubroom #12C #109746	486	2	<ul style="list-style-type: none"> Lessee has just upgraded changerooms and umpire areas to provide unisex provision Small social area on top of changerooms with kitchen/bar 	2	State heritage facility. Maintain as per upgraded facilities.
Change rooms (women's) #12D #109745	91	3	<ul style="list-style-type: none"> Changerooms are not unisex 	5	Upgrade changerooms within the building when appropriate.
Clubroom #12E #109754	335	3	CBC's rowing clubroom is a two-storey facility with aged and basic amenities. Downstairs contains storage for the boats, toilet, and gym area. Upstairs contains basic change rooms, toilets, and social space. No wheelchair accessibility to the second floor.	3	Upgrade changerooms within the building when appropriate including public amenities.
Clubroom #12F #109753	582	2	Adelaide University's rowing clubroom is a two-storey facility with aged and basic amenities. Downstairs contains storage for the boats and a maintenance room. Upstairs contains change rooms, toilets, social space, kitchenette, gym area and a bar.	3	Upgrade changerooms within the building when appropriate including public amenities.

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #12G #109752	325	2	PAC's rowing clubrooms is a two-storey facility with aged and basic amenities. Downstairs contains storage for the boats, male toilet, female/accessible toilet, and a shower. Upstairs contains a social space and storage rooms. No wheelchair accessibility to the second floor. Half of downstairs is sublet to Seymour College	3	Upgrade changerooms within the building when appropriate.
Clubroom #12H #109757	611	3	St Peter's rowing clubrooms is a two-storey facility with aged and basic amenities. Downstairs contains storage for the boats. Upstairs contains a social space, toilet and change rooms, kitchenette, and kitchen area. No wheelchair accessibility to the second floor.	3	Upgrade changerooms within the building when appropriate.
Clubroom #12I #109755	584	3	Torrens rowing clubrooms is a two-storey facility with aged and basic amenities. Downstairs contains storage for the boats, gym area and maintenance/storage area. Upstairs contains a large social space, bar, kitchen area, balcony area, storage room, toilet, change rooms and accessible toilet/baby change room.	2	Upgrade changerooms within the building when appropriate.
Clubroom #12J #109756	432	2	Adelaide High School's rowing clubrooms is a two-storey facility with aged and basic amenities. Downstairs contains storage for the boats. Upstairs contains basic change rooms, toilets, and social space	3	Upgrade changerooms within the building when appropriate.



SITE DETAILS AND USER PROFILE

Comments	Activities Provided at site	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Single use facility supporting formal petanque activities on weekends. Space is impacted by events.	Petanque	Weekends	Weekdays and nights	1.5	Feral Aussie Boulistes Petanque Club

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Storage Shed #13A #109697	16	3	<ul style="list-style-type: none"> Storage area which services a small group of pétanque /bocce players. Boutique venue. 	n/a	Maintain as is.



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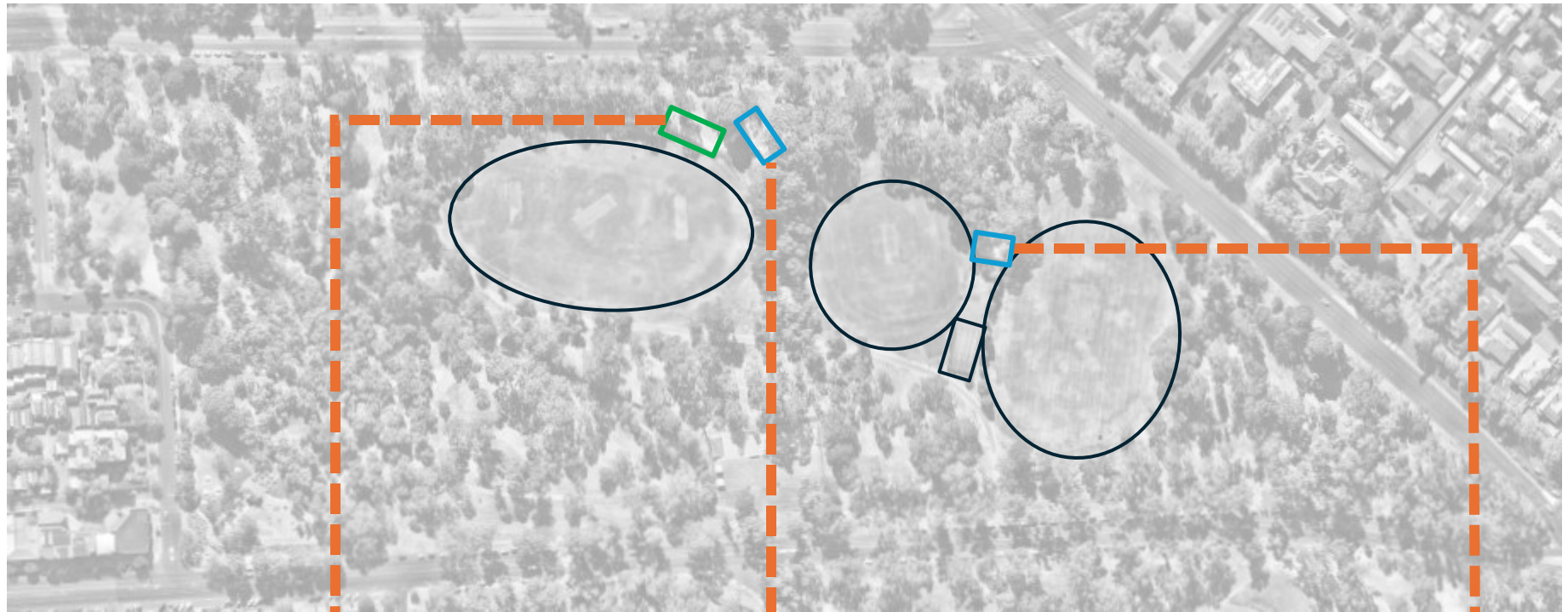


SITE DETAILS AND USER PROFILE – PARK 14

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Regularly programmed bowling facility catering for formal and informal participants. Recently hosted major lawn bowls competition.	Lawn Bowls	3 x bowling greens	Weekday and Weekends	n/a	2	Adelaide Bowling Club

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #14A #109801	647	3	<ul style="list-style-type: none"> Large clubroom, which includes toilets, change rooms, two bars, commercial kitchen, office and storage/maintenance shed. 	2	Longer term, consider opportunities to improve the building layout and reduce the building footprint.

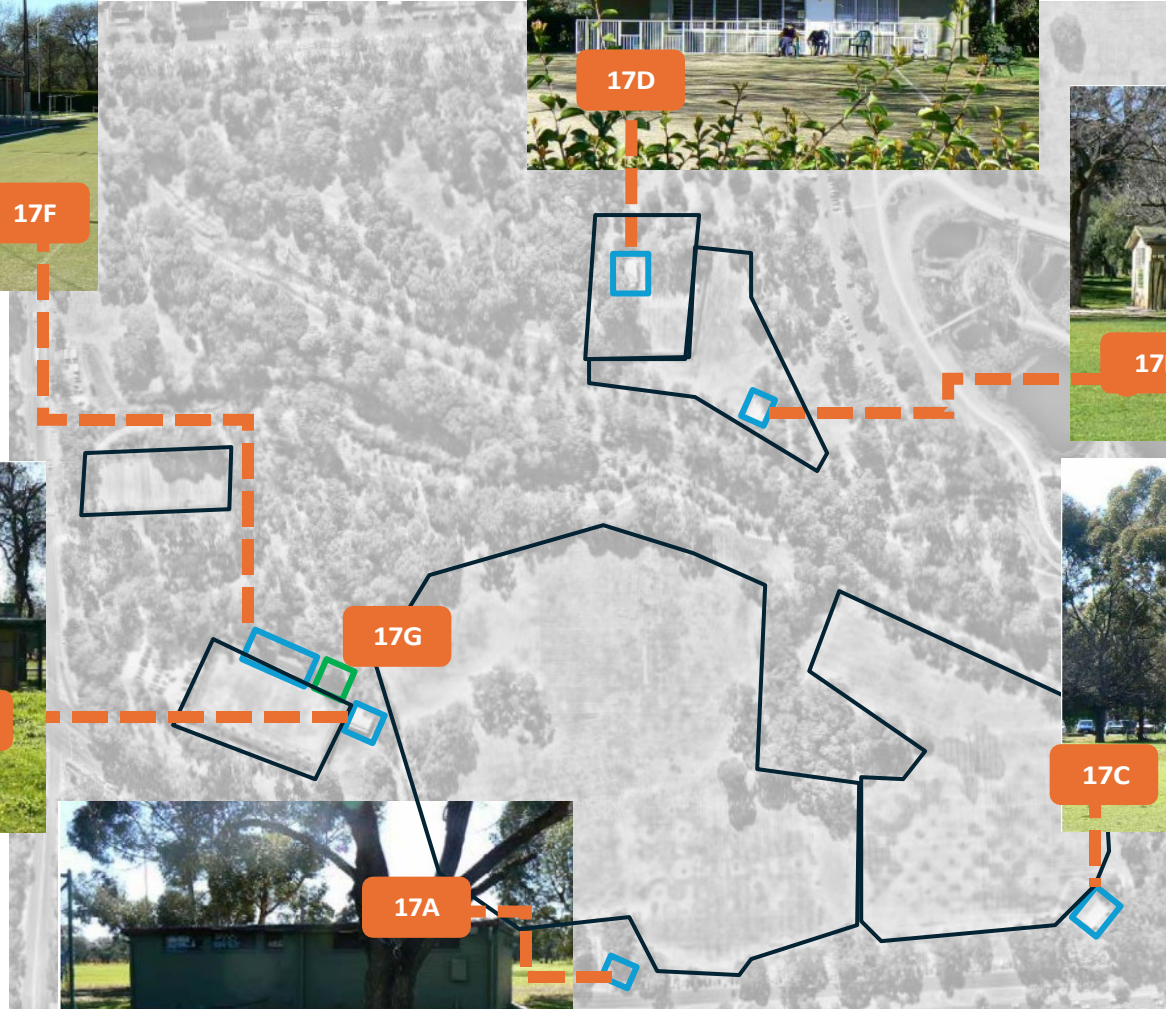


SITE DETAILS AND USER PROFILE – PARK 15

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Two playing fields with capacity to increase programming, particularly on weeknights with improved sports lighting.	Soccer, AFL, cricket, school sports	2 x playing ovals	Weekdays and Weekends	Weeknights	2.5	Christian Brothers College
Single playing field with sports lighting.	AFL, soccer, school sports	1 x playing oval	Weekdays and Weekends	Weeknights	2	Prince Alfred College

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #15A #109758	181	3	<ul style="list-style-type: none"> Aged and basic amenities provided 	3	When current clubrooms reach end of life, consider consolidating existing clubrooms and redeveloping, including: <ul style="list-style-type: none"> Unisex change rooms with amenities (70m² each) Small kiosk (20m²) Internal community space (100m²) Public toilets (3 - unisex and accessible) (25m²) Internal Storage (20m²) Unisex Umpire amenities (35m²)
Maintenance Shed / storage #15B #109759	105	2	<ul style="list-style-type: none"> Maintenance shed recently renewed. 	n/a	
Clubroom #15C #109760	159	2	<ul style="list-style-type: none"> Basic amenities provided 	5	



SITE DETAILS AND USER PROFILE – PARK 17

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Small local croquet club, single use facility with limited capacity to expand. Current APLMS recommends exploring co-location with State Croquet facility in the same park.	Croquet	2 x croquet courts (lawn)	Weekday and weekends	Weeknights and Weekends	2	South Terrace Croquet Club
Minimum use of facilities and could be accommodated in existing facility.	Dog training	1 x open space	Weekdays	Weekdays and Weekends	2	SA Dog Obedience Club
State based venue. Multiple rectangular fields that accommodate various Touch Football clubs, associations and competitions, including state development programs and team's competition.	Touch Football	5 x playing fields	Nights and weekends	Weekdays	3.5	Touch Football SA
Large expanse of multiple playing fields that are moderately programmed. Improved facilities including sports lighting would result in increased community use by sports clubs and associations.	AFL, soccer, cricket, softball, school sports	7 x soccer pitches 4 x hockey pitches 4 x cricket ovals 3 x touch fields Softball	Weekday	Weeknights, weekends	3	Pembroke College
State based venue. Three croquet greens accommodate croquet clubs from across South Australia. Clubroom building shared with CoA Horticulture Staff.	Croquet	3 x croquet courts (lawn)	Weekday and Weekends	Weeknights	2.5	South Australia Croquet Association

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #17D #109762	75	2	<ul style="list-style-type: none"> Small clubroom to service small local croquet club 	4	At building end of life, consider consolidating with another facility.
Clubroom #17E #109764	111	2	<ul style="list-style-type: none"> Small clubroom to service single club Multi-purpose area with toilets 	2	At building end of life, consider consolidating with another facility.
Clubroom #17C #109770	204	3	<ul style="list-style-type: none"> There are three buildings that service a large expanse of playing fields. One building is particularly poor, while another was originally constructed to service facilities that are no longer in the park. As a result, the building entrance faces away from the playing fields. Sports lighting to date has been adhoc and provides limited coverage. 	4	<p>As a collective, this is a large area of open playing fields with potential to host large participation sporting events, particularly when combined.</p> <p>Given the expansive area, it is recommended to consolidate and redevelop the existing buildings, with a primary facility established to the east, and a smaller satellite facility to the west.</p> <p>Primary - Redevelopment requirements: 520m² (floor area)</p> <ul style="list-style-type: none"> 4 x Unisex change rooms with amenities (70m² each) First Aid room (15m²) Kitchen/kiosk (30m²) Cleaners room (5m²) Internal common area (100m²) Public toilets (3 - unisex and accessible) (25m²) Internal Storage (30m²) Unisex Umpire amenities (35m²) <p>Satellite - Redevelopment requirements: 205m² (floor area)</p> <ul style="list-style-type: none"> 2 x Unisex change rooms with amenities (70m² each) Cleaners room (5m²) Public toilets (3 - unisex and accessible) (25m²) Internal Storage (15m²) Unisex Umpire amenities (20m²)
Clubroom #17B #109769	203	3		4	
Clubroom #17A #109765	89	3		4	
				4	
Storage Shed #17G #109766	26	4	<ul style="list-style-type: none"> Small storage shed next to clubroom building 	N/A	Maintain as is.
Clubroom #17F #109763	179	2	<ul style="list-style-type: none"> Clubroom with community space, kitchen, bar and amenities 	2	



SITE DETAILS AND USER PROFILE – PARK 18

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Multiple field soccer facility with single club use.	Soccer	3 x soccer pitches	Weeknights and weekends	Weekdays	3	Adelaide City Football Club

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. # Asset No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #18A #109823	212	2	<ul style="list-style-type: none"> Basic clubroom 	3	Maintain as is.



SITE DETAILS AND USER PROFILE – PARK 19

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Two rectangular playing fields servicing single soccer club.	Soccer	2 x soccer fields	Weeknights and weekends	Weekdays	2	Adelaide Comets Football Club
Multiple rectangular playing fields servicing single (junior) soccer club.	Soccer	5 x soccer fields	Weeknights and weekends	Weekdays	3.5	Adelaide City Football Club

BUILDING AND FUNCTIONALITY ASSESSMENT

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Building Type & Map No. # Asset No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #19A #109767	112	3	<ul style="list-style-type: none"> Very basic clubroom with small change rooms and amenities 	5	<p>At the appropriate time, redevelop the existing building to service the southern end of the park.</p> <p>Redevelopment requirements: 240m² (floor area)</p> <ul style="list-style-type: none"> 2 x Unisex change rooms with amenities (70m² each) Kiosk (20m²) Public toilets (male, female and accessible) (25m²) Internal Storage (20m²) Unisex Umpire amenities (35m²)
Clubroom #19B #109771	511	2	<ul style="list-style-type: none"> Large clubroom with changerooms, kitchen and social area 	2	Upgrade changerooms within the building when appropriate.

Blue Gum Park / Kurangga (Park 20)



20A



20D

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20E



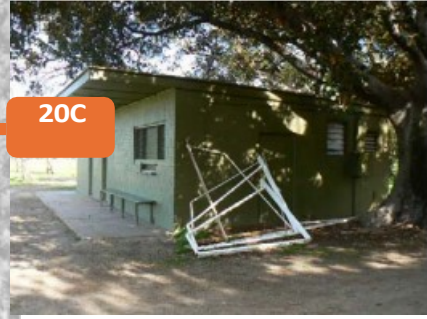
20B



20I



20H



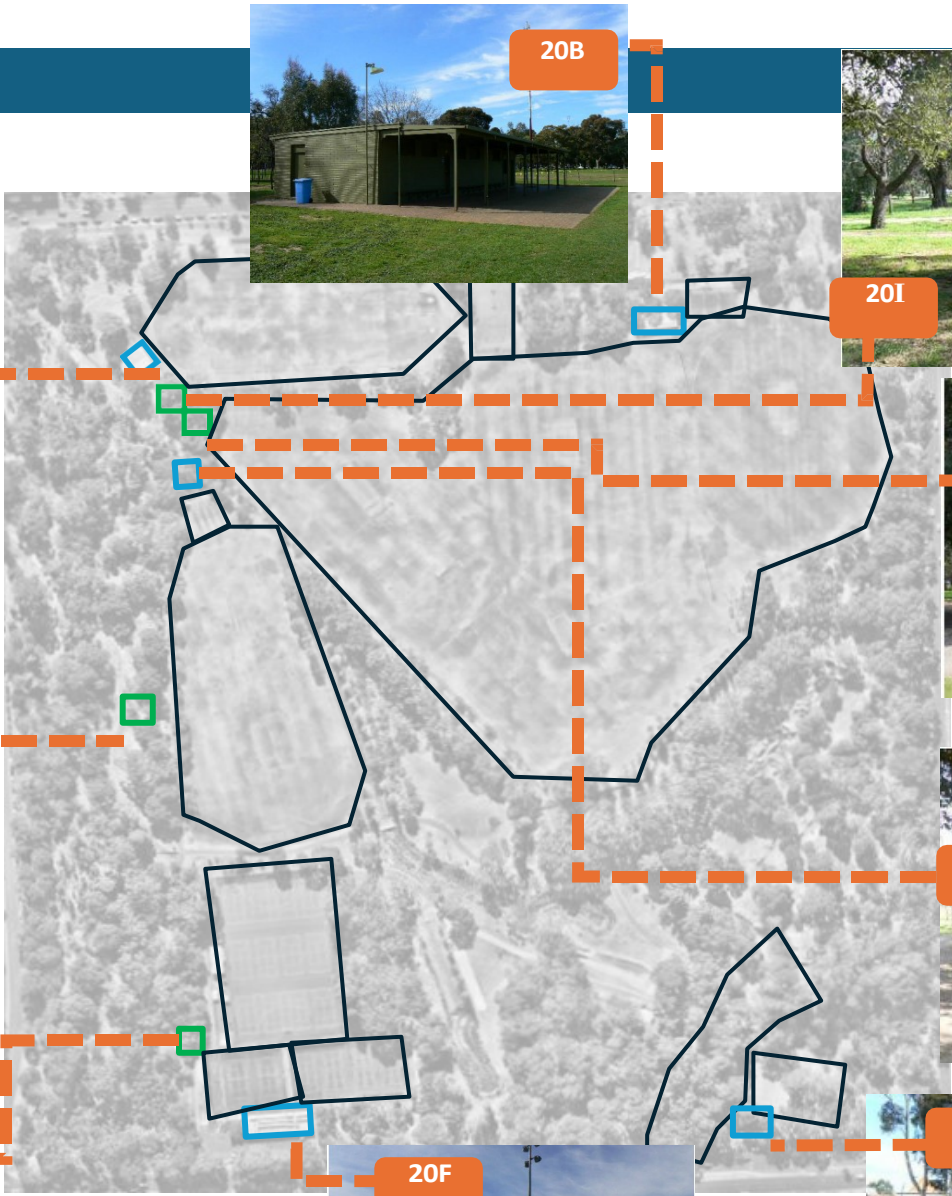
20C



20F



20G

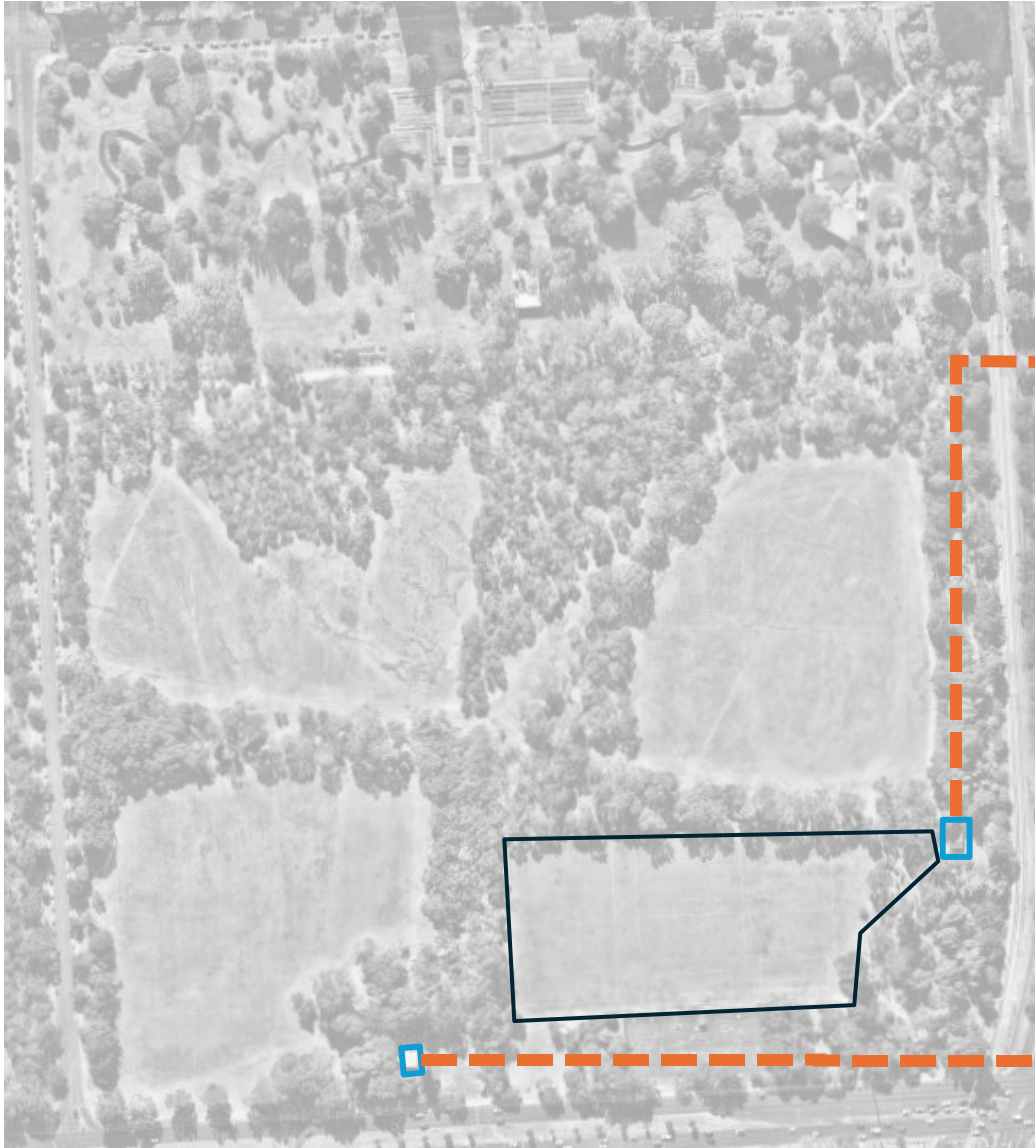


SITE DETAILS AND USER PROFILE – PARK 20

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Small petanque club with no space to expand.	Pétanque	2 x pétanque pistes	Weekends	Weekdays and Weeknights	2	Club de Pétanque d'Adelaide
Combination of school sports, a large hockey club and (seniors) tennis association utilise this facility year-round.	Hockey, tennis, school sports	18 x tennis courts, 1 x full size synthetic turf hockey pitch and 1 x warm up area	Weeknight and weekends	Weekdays	3.5	South Parklands Hockey & Tennis
Heavily programmed space of multiple fields and courts with school sports on weekdays and increasing community sports use on weeknights and weekends. Improved facilities including additional sports lighting would facilitate greater community use.	School sports, AFL, cricket, soccer, netball, basketball, rugby, softball	5 x playing fields/ovals 14 x cricket nets 2 x basketball/netball courts	Weekday, weeknights and weekends	-	5	Pulteney Grammar School
Regional senior athletics club with growing junior athletics program. Space shared with school. Potential for growth with improved facilities including lighting and storage.	Athletics – junior and senior, soccer	1 x natural turf athletics field with long jump, throwing facilities 1 x soccer pitch	Weekday	Weeknights, weekends	3	Adelaide Harriers Athletics Club

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #20G	176	3	<ul style="list-style-type: none"> Small clubroom with community space, kitchenette and toilets 	3	Retain building as is. Consider future opportunities to consolidate in another park.
Clubroom #20F	490	3	<ul style="list-style-type: none"> Large hockey and tennis clubroom, originally constructed as a lawn bowls facility 	3	Upgrade changerooms within the building when appropriate.
Storage #20E	35	2	<ul style="list-style-type: none"> Storage shed 	n/a	Consider consolidating as part of new clubroom or satellite maintenance facility.
Storage #20D	18	3	<ul style="list-style-type: none"> Storage shed that is regularly flooded 	n/a	Consider consolidating as part of new clubroom or satellite maintenance facility.
Maintenance Shed #20H	40	3	<ul style="list-style-type: none"> Storage shed 	n/a	Consider consolidating as part of new clubroom or satellite maintenance facility.
Pump House (storage) #20I	-	4	<ul style="list-style-type: none"> Pump housing 	n/a	Consider consolidating as part of new clubroom or satellite maintenance facility.
Clubroom #20A #109778	201	3	<ul style="list-style-type: none"> Basic clubroom with two shipping containers sited adjacent for storage of athletics equipment 	5	<p>There are multiple buildings servicing a range of school and community sports in this park. Each building has its functional limitations. Storage is a chronic issue for the athletics users, with two shipping containers on site to store equipment.</p> <p>Consolidate and redevelop the existing buildings.</p> <p>Redevelopment requirements: 555m² (floor area)</p> <ul style="list-style-type: none"> 4 x Unisex change rooms with amenities (70m² each) First Aid room (20m²) Kitchen/kiosk (30m²) Cleaners room (5m²) Internal common area (100m²) Public toilets (3 - unisex and accessible) (25m²) Internal Storage (60m²) Unisex Umpire amenities (35m²) <p>Further building consolidation can be achieved in the park through consolidating ancillary (storage and maintenance) buildings, noting this is likely to require a redeveloped building separate to the clubrooms.</p>
Clubroom #20B #109781	170	2	<ul style="list-style-type: none"> Basic changerooms in okay condition, but with recent plumbing issues reported 	4	
Clubroom #20C #109772	98	3	<ul style="list-style-type: none"> Basic changerooms 	4	



SITE DETAILS AND USER PROFILE – PARK 21

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Regional soccer facility with multiple playing fields, used by up to nine soccer clubs. Significant growth potential with improved facilities and playing surfaces, including the enhancement of the unimproved fields to the west.	Soccer	3 x soccer fields 3 x community courts Unimproved playing fields to the west	Weeknights and weekend	Weekday	4	Football SA

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #21A #109809	75	5	Very poor condition and has been identified for disposal. Previous use by soccer clubs has transferred to building 21B.	5	<p>This site has significant potential held back by poor facilities and a lack of community amenity. Opportunities to enhance participation are significant within this park, with a large area earmarked for sport, unimproved (approx. 2.6ha) to the west.</p> <p>The site is within walking distance of a tram stop and linked to Unley via a pedestrian activated crossing.</p> <p>Improved amenities would support informal use of adjacent community courts and open spaces to the north.</p> <p>Consolidate and redevelop the existing buildings.</p> <p>Redevelopment requirements: 520m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (70m² each) • First Aid (15m²) • Kitchen/kiosk (20m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (40m²) • Unisex Umpire amenities (35m²)
Clubroom #21B #109774	51	3	Originally designed to service a two-court tennis club (now redundant), the building is currently servicing multiple soccer fields and up to nine soccer groups/clubs. This very small building does not contain the appropriate facilities required to support the existing use of this park.	5	



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SITE DETAILS AND USER PROFILE – PARK 21W

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Regional facility servicing multiple sports and three open playing fields. Multiple clubs, school groups, sub-lessees and casual hirers already heavily use these facilities. Use will increase through improved facilities including new lighting (southern oval) and improved playing surfaces.	AFL, cricket, soccer, ultimate frisbee, netball, school sports	3 x playing fields/ovals 2 x cricket practice nets Sports lighting	Weeknight and weekend	Weekday	5	Adelaide Community Sports and Recreation Association (ACSARA)

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #21WA #109786	375	3	<p>This building was identified with structural issues in 2010 and has been limiting the growth of ACSARA for many years.</p> <p>The fields are used by a range of teams, clubs and organisations including Sturt St Community School, who use the park more broadly for education purposes.</p>	5	<p>The existing lessee has raised \$2.55m including a \$1.55m grant from the State Government to construct a new community sports building in Park 21W. The building will service three main playing fields and creates opportunities for growth in participation by both sports participants and non-sporting community groups.</p> <p>An important part of supporting this growth is strengthening the link with Park 22, which does allow for off-street parking to support this sporting precinct including the regional netball facility in Park 22.</p> <p>This project is the most advanced with regards to planning, including an endorsed Concept Plan for the park.</p> <p>Redevelop the existing building.</p> <p>Redevelopment requirements: 540m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (70m² each) • First Aid room (15m²) • Kitchen/kiosk (30m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (50m²) • Unisex Umpire amenities (35m²)



SITE DETAILS AND USER PROFILE – PARK 22

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Regional netball facility consisting of 24 courts and hosting netball club, team, school and state competitions drawing participants from across metropolitan Adelaide. Strong demand can be sustained with improved facilities and there are opportunities to explore complementary activities in off peak times.	Netball	24 x netball courts	Weeknight and weekends	Weekdays	4.5	SA United Church Netball Association (SAUCNA)

BUILDING AND FUNCTIONALITY ASSESSMENT

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Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #22A #109788	202	3	Basic clubroom with canteen, toilets, storage and changerooms. Lack of female toilets during peak times. Some known structural issues.	4	<p>Redevelop the existing building.</p> <p>Redevelopment requirements: 505m² (floor area)</p> <ul style="list-style-type: none"> • 4 x Unisex change rooms with amenities (45m² each) • First Aid room (20m²) • 2 x Unisex Umpire amenities and duty room (45m²) • Administration area/meeting room (45m²) • Kiosk (30m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (6 - unisex and accessible) (50m²) • Internal Storage (30m²) <p>Further building consolidation can be achieved through consolidating public toilets from the adjacent park (Anzac Highway edge of Park 23) and integrating CoA Horticulture requirements.</p>



SITE DETAILS AND USER PROFILE – PARK 23

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Single field presently programmed with soccer and cricket.	Soccer, cricket	1 x oval	Weeknights and weekends	Weekdays	2.5	Park 23 Sports Club

BUILDING AND FUNCTIONALITY ASSESSMENT

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Building Type & Map No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #23A	373.5	3	Large clubroom building with public amenities servicing adjacent playspace.	3	Upgrade changerooms within the building when appropriate.

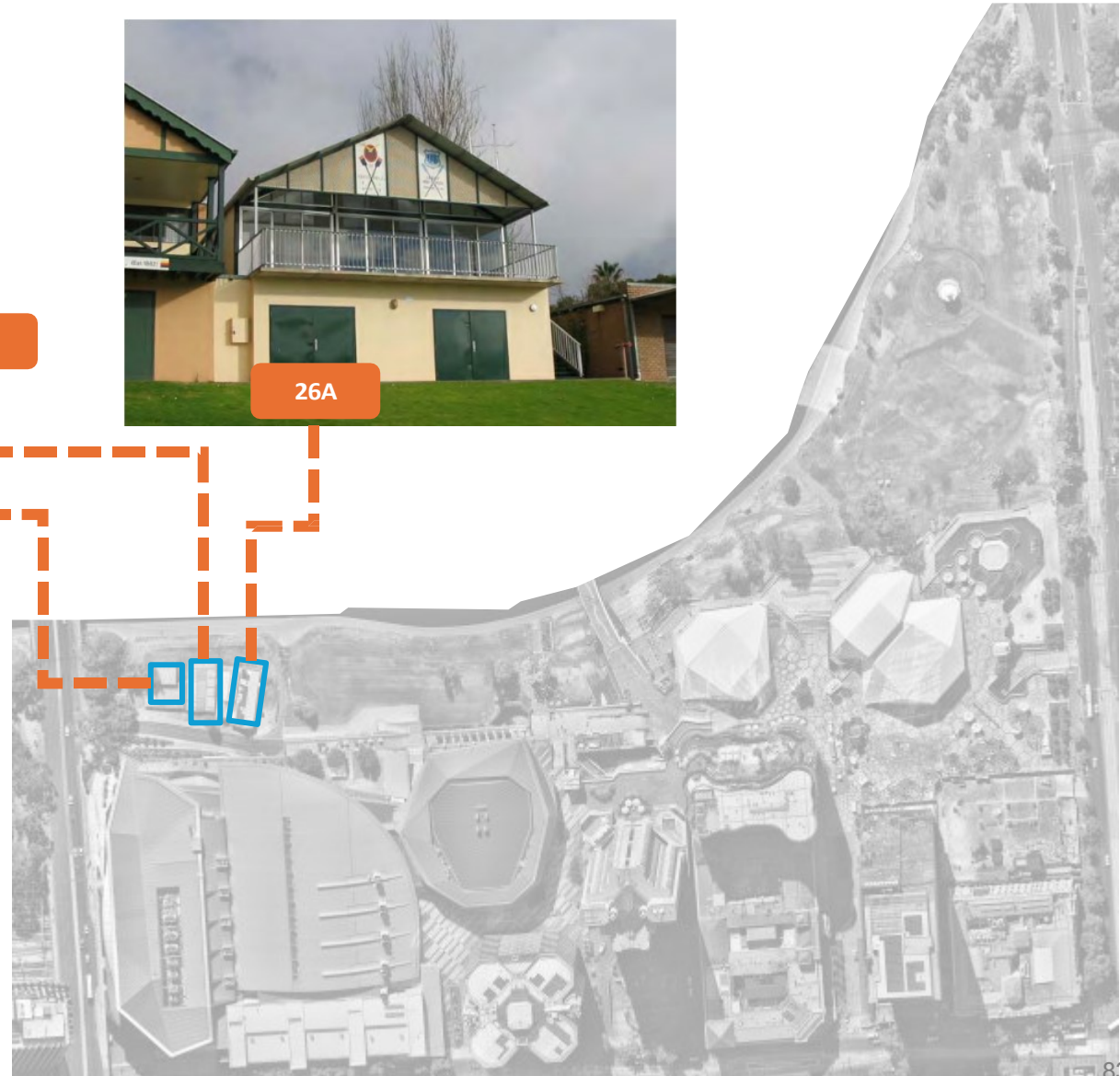


SITE DETAILS AND USER PROFILE – PARK 24

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Servicing this significantly large area is a maintenance shed. Closest public amenities are at the adjacent Comets FC facility.	AFL, cricket, soccer, tennis, netball, basketball, school sports		Maintenance Shed			Adelaide High School

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Shed #24A #109783	112	3	Maintenance shed	1	Consider future provision of clubroom facilities to support community use of the sports and recreation facilities provided at this site.

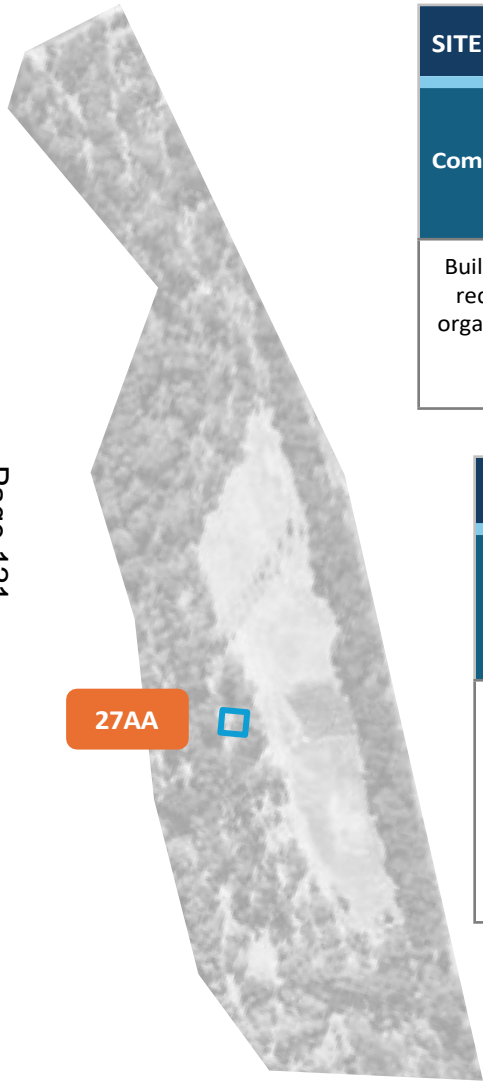


SITE DETAILS AND USER PROFILE

Comments	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Single use rowing facility.	Rowing		Morning and Afternoon weekdays	Weekends	2	Norwood/Unley RC
Single use rowing facility.	Rowing		Morning and Afternoon weekdays	Weekends	2	Scotch College
Single use rowing facility.	Rowing		Morning and Afternoon weekdays	Weekends	2	Pembroke College

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #26A #109800	376	3	Rowing clubrooms and storage	3	At the end of their useful asset lives, consider a consolidated shared rowing facility.
Clubroom #26B #109792	353	3	Rowing clubrooms and storage	3	
Clubroom #26C #109791	406	2	Rowing clubrooms and storage	3	

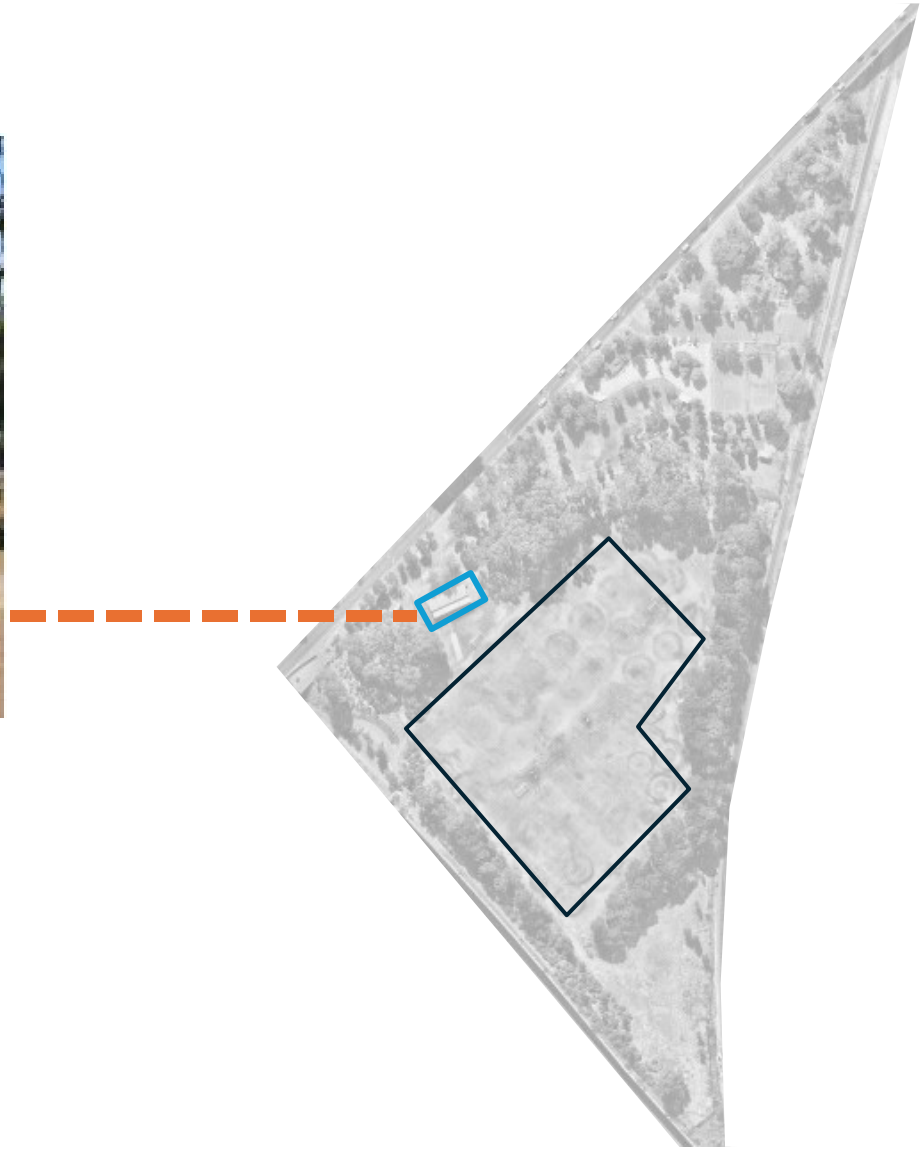


SITE DETAILS AND USER PROFILE							
Comments	Total Participants	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Building is not required for organised sport			N/A			1	Facility is no longer leased

BUILDING AND FUNCTIONALITY ASSESSMENT					
Building Type & Map No. #	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #27AA #109787	74	4	Building that formerly serviced equestrian activities	5	Equestrian activities moved away from this park nearly twenty years ago. The APLMS does not propose any formal sporting opportunities in this space. Remove the existing building in Park 27A to support a redevelopment in Park 27B.



27BA



SITE DETAILS AND USER PROFILE – PARK 27B

Level of use / Potential	Activities Provided at site	Available facilities (what the space does or can accommodate)	Peak Usage	Off Peak Usage Capacity	Community Benefit Rating (1-5)	Current Lessee
Moderate/High Regional junior soccer facility with multiple playing fields. Existing use will be sustained through improved facilities and increase through the co-location of a summer sport.	Soccer – junior boys and girls	3 x soccer fields	Weeknight and weekend	Weekday	3.5	West Adelaide Soccer Club

BUILDING AND FUNCTIONALITY ASSESSMENT

Building Type & Map No. & Asset No.	Current Building size (m ²)	Condition Rating (1-5)	Description / Comments	Functionality Rating (1-5)	Recommendation and Future building size required to be fit for purpose (size is approx. and does not include walkways/corridors)
Clubroom #27BA #109790	236	4	<p>The building is poor functionally and visually and does not reflect the level of use that it receives by its junior members across multiple soccer pitches.</p> <p>Structurally, there are issues with the roof.</p>	5	<p>CoA has received \$2m from the State Government to improve sporting facilities in Park 27B including redevelopment of the existing clubroom. To date, approximately \$700,000 of the grant has been allocated to install new sports lighting to support junior soccer training and competition.</p> <p>Consideration of a complementary activity would assist in creating a multi-use facility.</p> <p>Redevelop the existing building.</p> <p>Redevelopment requirements: 430m² (floor area)</p> <ul style="list-style-type: none"> • 2 x Unisex change rooms with amenities (80m² each) • First Aid room (15m²) • Kitchen/kiosk (30m²) • Cleaners room (5m²) • Internal common area (100m²) • Public toilets (3 - unisex and accessible) (25m²) • Internal Storage (75m²) • Unisex Umpire amenities (20m²)

Christmas in the City Action Plan 2025-2028 Public Consultation Outcomes

Strategic Alignment - Our Community

Public

Tuesday, 5 November 2025
City Community Services and
Culture Committee

Program Contact:
Jennifer Kalionis, Associate
Director City Culture

Approving Officer:
Iliia Houridis, Director City
Shaping

EXECUTIVE SUMMARY

The festive season encompasses significant civic, traditional and cultural celebrations for our communities and in Capital Cities globally. The 2024 Christmas season is the final delivery year under the current City of Adelaide (CoA) Christmas Festival Action Plan 2021-2024.

On 14 May 2024, Council approved the development of a four-year Christmas in the City Action Plan in collaboration with key stakeholders, notably the CoA's subsidiaries, the Adelaide Economic Development Agency (AEDA) which manages the Rundle Mall precinct; and the Adelaide Central Market Authority (ACMA).

This report presents the outcomes of the public consultation undertaken in September 2024, and the themes drawn from this to inform the development of the new Christmas in the City Action Plan 2025 to 2028.

RECOMMENDATION

The following recommendation will be presented to Council on Tuesday 12 November 2024 for consideration

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL
THAT COUNCIL

1. Receives the outcomes of the public consultation, Attachment A, to Item 7.2 on the Agenda for the meeting of the City Community Services and Culture Committee held on 5 November 2024, on Christmas in the City, held from 9 - 27 September 2024.
 2. Approves the principals as stated in paragraph 16 of this report, which will form part of the Christmas in the City Action Plan 2025- 2028.
 3. Approves the themes as stated in paragraph 18 of this report, which will form part of the Christmas in the City Action Plan 2025- 2028.
 4. Notes the presentation that accompanies this report, Attachment B to Item 7.2 on the Agenda for the meeting of the City Community Services and Culture Committee held on 5 November 2024.
 5. Notes the draft Christmas in the City Action Plan 2025 to 2028 is to be presented to Council in early 2025.
-

IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	<p>Strategic Alignment – Our Community</p> <p><i>Create fun, lively and interesting experiences</i></p> <p>The proposed Christmas in the City Action Plan, through engagement with and benefits to city businesses, also delivers on the theme of Our Economy, aligned with the outcome: <i>Adelaide’s unique experiences and opportunities attract visitors to our City.</i></p>
Policy	<p>The proposed Christmas in the City Action Plan will deliver on the City of Adelaide’s Economic Development Strategy, which includes a priority to: <i>Enable events and experiences of every size and scale</i></p> <p>The Christmas in the City Action Plan is proposed to contribute to the delivery of Council’s Cultural Policy (in development) as a key cultural celebration on the city community calendar.</p>
Consultation	<p>Community consultation through Our Adelaide was undertaken from 9 - 27 September 2024, with 282 contributions. There were 1,580 visits to the Our Adelaide page. The summary report can be found in Attachment A.</p>
Resource	Not as a result of this report
Risk / Legal / Legislative	Not as a result of this report
Opportunities	<p>Council has an opportunity to review community feedback to inform their new directions for a four-year Christmas in the City Action Plan that will align with the new Strategic Plan 2024-2028.</p>
24/25 Budget Allocation	<p>The new Christmas in the City Action Plan will be funded annually through Council’s Business Plan and Budget.</p> <p>The total 2024/2025 expenditure allocated to Christmas activities across the CoA, AEDA and ACMA is \$1.837M, which includes:</p> <ul style="list-style-type: none"> • CoA Operational Budget \$529,130 • Rundle Mall \$900,000 (including Black Friday and Boxing Day activity) • Adelaide Central Market \$70,000 • Capital (New and Upgrade) \$188,174 • AEDA Festival and Events Sponsorship to the National Pharmacies Christmas Pageant and Carols by Candlelight of \$150,000.
Proposed 25/26 Budget Allocation	<p>Budget allocation for Christmas 2025 will be considered as part of Council’s 2025/2026 Business Plan and Budget process.</p>
Life of Project, Service, Initiative or (Expectancy of) Asset	<p>The proposed Christmas in the City Action Plan will direct the planning and delivery of Christmas seasons 2025 to 2028.</p>
24/25 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. On 14 May 2024, Council approved the development of a four-year Christmas in the City Action Plan in collaboration with key stakeholders, notably the City of Adelaide's (CoA) subsidiaries, including the Adelaide Economic Development Agency (AEDA) which manages the Rundle Mall precinct; and the Adelaide Central Market Authority (ACMA). Council also noted at this time that Christmas 2024 was the final delivery year under the current Christmas Festival Action Plan 2021-2024.
2. Christmas activity in the city each year traditionally includes, in chronological order based on 2024;
 - 2.1. Decorations, events, activities and a marketing campaign across the city through November and December, commencing from 26 October 2024.
 - 2.2. The National Pharmacies Christmas Pageant on 2 November.
 - 2.3. The free CoA Community Lighting of the Christmas Tree event on 9 November.
 - 2.4. Black Friday trading and activations on 29 November through to Cyber Monday on 2 December.
 - 2.5. Increase in activity from 13 December (the Twelve Days of Christmas).
 - 2.6. St John's Carol's by Candlelight on 14 December.
 - 2.7. The period traditionally concludes with the New Year's Eve celebration in the City.
3. The CoA leads the city-wide policy planning and integration of Christmas, including:
 - 3.1. city-wide decoration purchases, installation and renewal.
 - 3.2. community-based Christmas experiences including the Giant Christmas Tree and events in Victoria Square/Tarntanyangga,
 - 3.3. community activities and decorations in all precincts.
 - 3.4. facilitation of land use and road closures for small and large Christmas events.
 - 3.5. Each year, the planning and distribution of Christmas experiences is based on a considered assessment, to maximise geographic spread and impact, aligned with available financial and human resources to enable delivery. The CoA coordinates communication with the subsidiaries and works together to provide integrated high impact experiences.
4. AEDA leads the delivery of the Christmas experience in our award winning Rundle Mall, our premier shopping precinct and Black Friday and offers sponsorships through grant programs for major events.
5. ACMA leads the delivery of the Christmas experience for the Central Market.
6. The City of Adelaide and its subsidiaries deliver decorations, activations and events across the city, with a focus at three geographic 'hubs' of Christmas activity, in order of investment from highest to lowest are:
 - 6.1. Rundle Mall
 - 6.2. Victoria Square/Tarntanyangga
 - 6.3. Market Precinct
7. CoA resourcing for Christmas is supported through CoA Place Partners, who support and connect with community opportunities in our precincts, including for 2024:
 - 7.1. Taste of Melbourne Street Meander Market
 - 7.2. Melbourne Street Christmas Gnome trail, wreaths and mannequin decorations.
 - 7.3. Carols and other community events in city squares and streets in precincts
 - 7.4. Christmas lighting in Whitmore Square.
8. AEDA leads a marketing campaign through Experience Adelaide to attract visitors to Adelaide during the festive season including the important retail event 'Black Friday'.
9. Rundle Mall, operated through AEDA, delivers a two-month calendar of decorations and activations, funded through the Rundle Mall trader levy. The primary purpose is to welcome and attract shoppers to the precinct at Christmas time, in support of the traders. This investment is approximately \$900,000 which includes AEDA's broad marketing campaigns and inclusions for Black Friday and Boxing Day.
10. AEDA financially supports major Christmas events including the National Pharmacies Christmas Pageant (\$75,000 sponsorship) operated by the South Australian Tourism Commission, and the St John Carols by Candlelight (\$75,000 sponsorship).

11. Rundle Mall is developing a four-year Christmas in the Mall strategy that will encompass a detailed two-year plan for retail marketing and activation. This strategy will reference a new creative suite which will integrate with CoA city-wide new creative and asset suite for the new 2025-2028 Christmas in the City Action Plan.
12. ACMA has a remit to support the traders within the Market. Through trader levies, ACMA delivers promotions, decorations and activations, with a focus on the unique and iconic offerings of food and produce within the Market. The Giant Santa purchased and installed by Andrew Costello 'Cosi' in 2022 still attracts visitors to the City and ACMA is supportive of it as a Christmas feature. Cosi is required by Agreement with CoA to display the Giant Santa in the City of Adelaide for 5 years from 2022- 2026. Consideration will need to be made from 2027 onwards as to the ongoing display of the Giant Santa.

Community Engagement

13. Community engagement was undertaken from 9 - 27 September 2024, with 282 contributions. There were 1,580 visits to the Our Adelaide page. The summary report, including key themes, can be found in **Attachment A** and a summary presentation provided as **Attachment B**.
14. During Christmas 2023, Rundle Mall initiated a visitor survey with 99 respondents. The survey data can be found at [Link 1](#).

Christmas in the City Action Plan 2025-2028

15. The proposed Christmas in the City Action Plan 2025-2028 will deliver on the CoA Strategic Plan 2024-2028, through contributing to 'Our Community: Vibrant, connected and inclusive' and aim to meet Council's vision of being Bold, Aspirational and Innovative. The delivery of Christmas supports our communities to thrive, to create fun and interesting experiences and to celebrate and honour community and cultures. The proposed Christmas in the City Action Plan will also contribute to and align with Council's Cultural Policy, which will be developed following public consultation in late 2024.
16. The Christmas in the City Action Plan will be developed in accordance with the principles of the CoA Strategic Plan, with those most relevant including:
 - 16.1. Unique Experiences – Create interesting experiences for our residents, workers and visitors.
 - 16.2. Community Connection - Strengthen connection, accessibility, diversity and inclusivity by putting people first.
 - 16.3. Economic Growth – Adelaide's unique experiences and opportunities attract visitors to our City.
17. The delivery of Christmas activity also aligns with the Economic Development Strategy 2024-2028 as the festive season is one of the most important retail shopping periods of the year and incorporates associated events such as Black Friday (29 November). City-wide Christmas activity plays a role in supporting visitation to businesses across all City precincts and North Adelaide.
18. Based on the public consultation and past experiences, emerging themes for consideration to develop the Christmas in the City Action Plan 2025 to 2028 include:
 - 18.1. Bold, impactful and traditional street decorations and entry statements
 - 18.2. Events and activities
 - 18.3. A global Christmas and welcoming communities
 - 18.4. Showcase Adelaide's unique cultural heritage and traditions.
19. Next steps and priorities:
 - 19.1. AEDA will lead Rundle Mall's four-year Christmas strategy for new creative assets, retail marketing and activation
 - 19.2. A draft Christmas in the City Action Plan 2025 to 2028 will be presented to Council in early 2025
 - 19.3. Update provided to community members who responded and engaged with the 2024 Christmas consultation.

DATA AND SUPPORTING INFORMATION

Link 1 - Rundle Mall 2023 visitor survey

ATTACHMENTS

Attachment A – Christmas Action Plan - Community Engagement Report September 2024

Attachment B - Christmas Action Plan supporting information

- END OF REPORT -

CHRISTMAS IN THE CITY

Community Engagement Summary Report 2024

September 2024



CITY OF
ADELAIDE

ACKNOWLEDGEMENT OF COUNTRY

The City of Adelaide acknowledges that we are located on the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past, present and emerging.

We recognise and respect their cultural heritage, beliefs and relationship with the land. We also extend that respect to visitors of other Aboriginal Language Groups and other First Nations.

DOCUMENT PROPERTIES

Contact for enquiries and proposed changes

If you have any questions regarding this document or if you have a suggestion for improvements, please contact:

Contact Officer: Felicity Edwards
Title: Strategic Project Lead, City Experience
Program: City Culture Program
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Record Details

Content Manager Container: 2024/01239

Version History

Version	Revision Date	Revised By	Revision Description
1	2/10/2024	Felicity Edwards	Final Draft

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1. ENGAGEMENT OVERVIEW

The Christmas Festival Action Plan 2021-2024 is the last year of delivery. Council has approved the development of a new plan for 2025. To assist in the development of the new Plan, community engagement was conducted online, in hard copy and face-to-face from Friday 9 September to Monday 30 September 2024. A total of **283** responses included:

- **278** respondents completed the online survey. Of these, in relation to the City of Adelaide:
 - 88% engaged in play (leisure, recreation, entertainment or dining)
 - 56.52% worked in the City
 - 29.71% were residents
 - 21.74% were ratepayers
 - 11.59% studied in the City
 - 7.61% were business owners/operators.

A link to the raw Our Adelaide survey data which includes all verbatim responses can be found here: **ACC2024/144173**

A formal submission and proposal was provided by the South Australian Tourism Commission and can be found here: **ACC2024/144172**

Direct emails to the City Christmas inbox were three including from Adelaide Festival Centre and are included verbatim in this report.

1.1 Key Consultation Activities

Community Engagement Booth

10am-3pm Sunday 22 September at Super Cycle Sunday Whitmore Square/Iparittyi

Direct email

Community and Precinct Groups

- Community Resident Groups
- Park Lands commercial lessees
- Precinct Groups

Christmas Festival Partners / Key Organisations

- Adelady
- Adelaide Festival Centre
- Adelaide Zoo
- All previous Christmas Incentive Scheme musicians, performers and events
- Festival City ADL
- Lot Fourteen
- National Pharmacies Christmas Pageant (SATC)
- Renew Adelaide
- SA Museum
- State Library
- St John Carols by Candlelight
- South Australian Tourism Commission
- UniSA

Multicultural Organisations (including Community Impact Grantees)

- 5EBI 103.1FM
- Australia China Friendship Society
- Adelaide Chinese Dance Academy
- Adelaide Italian Festival
- Adelaide Tamil Association: ATA
- African Communities Council of South Australia
- Australian Refugee Association
- Arabic Language and Culture Association of SA
- Asia Oasis
- Australian Indonesian Association of South Australia Inc
- Australian Migrant Resource Centre
- Chinatown Adelaide South Australia Inc.
- Chinese Christian Church of SA
- Chinese Welfare Services of SA Inc.
- Dom Polski Centre
- Eid Al-Adha
- Greek Orthodox Community of SA
- Gujju Events
- Indian Mela
- Masoka Village

- Multicultural Communities Council of SA
- Motorcycle Riders Association of SA Toy Run
- Multicultural Youth South Australia
- National NAIDOC Secretariat
- Non-Resident Nepali Association South Australia
- Pacific Islands Council of South Australia
- Persian Cultural Association of South Australia
- South Australian Bangladeshi Community Association
- South Australian German Association (or German Club)
- South Australian Italian Association
- Sanaa Festival
- South Australian Italian Association Inc.
- TURKINDI Inc. of SA (sent eDM to First Nations organisations)
- Welcoming Australia

Postcard drop locations

- Central Market
- East End
- Hutt Street
- West End
- North Adelaide (O'Connell and Melbourne Streets)

1.2 Media

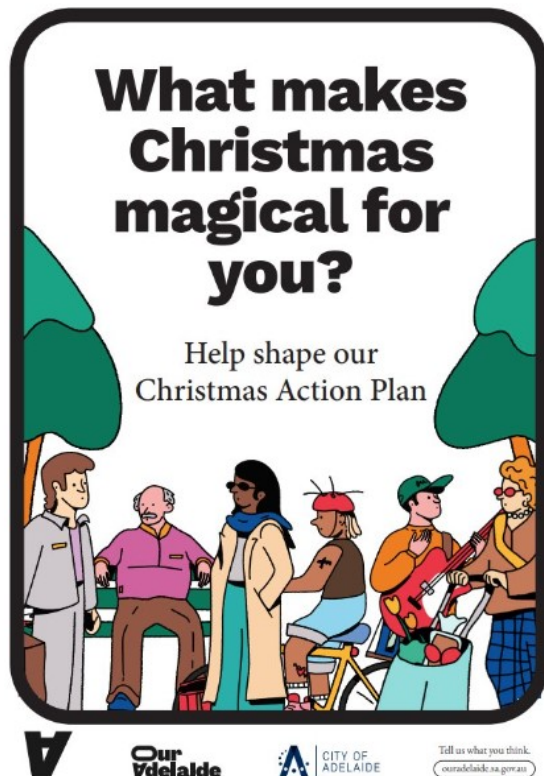
The Lord Mayor spoke on 5AA mornings on 19 September and Councillor Martin spoke on ABC Afternoons on Thursday 29 September, both promoted the Christmas engagement.

1.3 Marketing and online promotion

Budget spent: \$735.40

Primary audience: City residents and visitors

Channels included CoA organic and paid socials, CoA digital screens, eDM to CoA Christmas database, eDM to Our Adelaide database (coordinated by Community Engagement) and 500qty postcards (shown below) printed (distributed by City Activation). Facebook had the highest reach (2.7k), impressions (2.77k), clicks and shares and LinkedIn had the highest engagements. Overall reach was 4,300, impressions was 4,700.



Help us shape the future of Christmas in the city.

We want to hear your ideas and thoughts about Christmas in Adelaide to help us write the next Christmas Action Plan 2025 – 2028.

Join the conversation:



All submissions must be received by **5:00pm, Friday 27 September 2024**

2. ONLINE SURVEY FEEDBACK

2.1 Question 1: What has been your most memorable Christmas experience in a City (Adelaide or somewhere else in the world)?

The responses to this question have been grouped into themes. The verbatim comments can be found in the raw data responses here: **ACC2024/144173**

Theme 1: Lights

Sixty-nine (69) responses contained the word keyword lights, including these sample comments:

- *Looking at the Christmas lights in Adelaide*
- *Walking through twinkling lights*
- *The lights and decor! It was lit everywhere, the lamp posts, the streets, malls, literally the entire city and not just few areas.*

Theme 2: Global Capital Cities

Sixty-eight (68) responses included a comment about their Christmas experience in international cities, including these sample comments:

- *Christmas in Vienna. Markets with Christmas Food, stalls with Christmas gifts, tree ornaments, choral singing, music. Singapore parading with huge lit garlands across the road in Orchard Street. Los Angeles huge parades with lighting. Banf Canada. Lighting is magical. New York, the Christmas windows. Whatever you do, it must be large and attract people to gather, mingle and create conversation.*
- *London. Going to the Christmas lighting ceremonies on Oxford, Regent and Carnaby Street. Looking at all the shop front windows with festive displays. Ice skating rinks in parks and carnivals with mulled wine and carousels.*
- *Christmas in New York, from Times Square to the Rockefeller Center. It was HIGHLY decorated, everywhere you look there were Christmas touches.*

Theme 3: Markets

Sixty-four (64) responses contained the word markets, including these sample comments:

- *We would be lying if we didn't say the Adelady Christmas Village, which was first held in December 2023! We can't wait for the 2024 event to take place. Prior to that, one of our favourite events to be a part of is the Christmas Tree lighting — it's always got such a magical vibe, and the entertainment is always terrific for the community as well.*
- *Christmas markets are always the best thing about Christmas.*
- *Beautiful markets & Lights*

Theme 4: Pageant/Parade

Forty-nine (49) responses contained the words pageant or parade, including these sample comments:

- *The Adelaide Pageant is the most my most memorable experience.*
- *Attending the Adelaide pageant as a child with my family*
- *The Christmas Pageant at the Adelaide Oval was a true spectacle and incredible experience. It combined the magic of the annual Christmas Pageant with the stunning*

location of Adelaide – two of Adelaide’s most iconic attractions. It would be great to see this continue to be featured, but also expanded upon.

Theme 5: Windows/Display

Fourteen (14) responses related to windows or displays, including these sample comments:

- *I remember my youth in the 70’s & the most memorable experience of Christmas in the city was every year we would go to the David Jones windows on a Friday night just to see the working Christmas displays lit up. Other memories include Christmas Eve service at St Peter’s & Carols by candlelight on the Torrens.*
- *How colourful and bright Adelaide becomes during Christmas, all the wonderful decorations make it exciting.*
- *Walking off the train and into the decorated station signifies the start of Christmas, it’s something I look forward to every morning before work and after work. It’s magical and makes me happy. It’s a reminder of the collective spirit of the festive season and makes the days leading up to Christmas feel fun and the trip into the city for work less odious.*

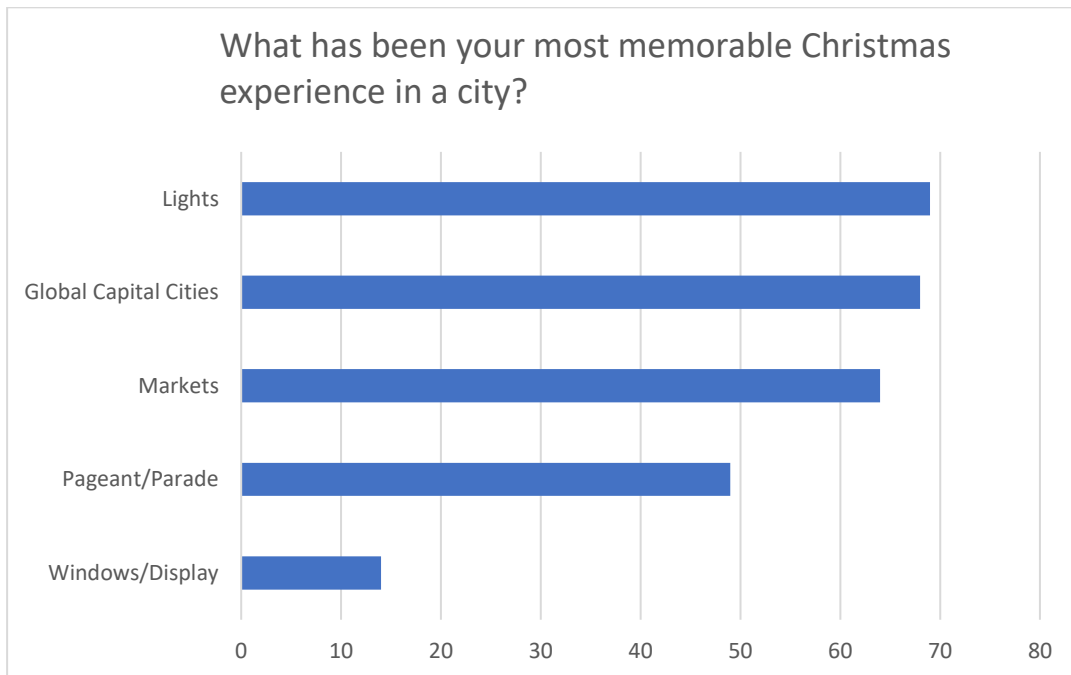


Figure 1 Summary graph of responses to themes for ‘What has been your most memorable Christmas experience in a City (Adelaide or somewhere else in the world)?’.

2.2 Question 2: Move these Christmas decorations and festivities into the order of your most favourite to least favourite

The question was designed to establish a preference for traditional or modern, with 3 of each offered. The results indicate a strong preference for traditional decorations and festivities over modern, with the top three responses all supporting traditional items. These images were provided to show examples of both modern and traditional decorations that have been in the City of Adelaide during 2021 to 2023.



<input data-bbox="363 640 430 707" type="checkbox"/>  <p>Modern oversized Installations</p>	<input data-bbox="762 640 829 707" type="checkbox"/>  <p>Traditional lighting and lit decorations</p>	<input data-bbox="1161 640 1228 707" type="checkbox"/>  <p>Traditional wreaths</p>
<input data-bbox="363 1312 430 1379" type="checkbox"/>  <p>Traditional Christmas events and markets</p>	<input data-bbox="762 1312 829 1379" type="checkbox"/>  <p>Gaming / VR trails</p>	<input data-bbox="1161 1312 1228 1379" type="checkbox"/>  <p>Photo opportunities non-traditional</p>

Figure 2 Visual selection boxes from the online survey

The most to least preferred decorations and festivities in order were:

- Traditional lighting and lit decorations
- Traditional Christmas events and markets
- Traditional wreaths
- Modern oversized installations
- Photo opportunities non-traditional
- Gaming/ VR Trails

2. Move these Christmas decorations and festivities into the order of your most favourite to least favourite.

Ranking | Skipped: 12 | Answered: 264 (95.7%)

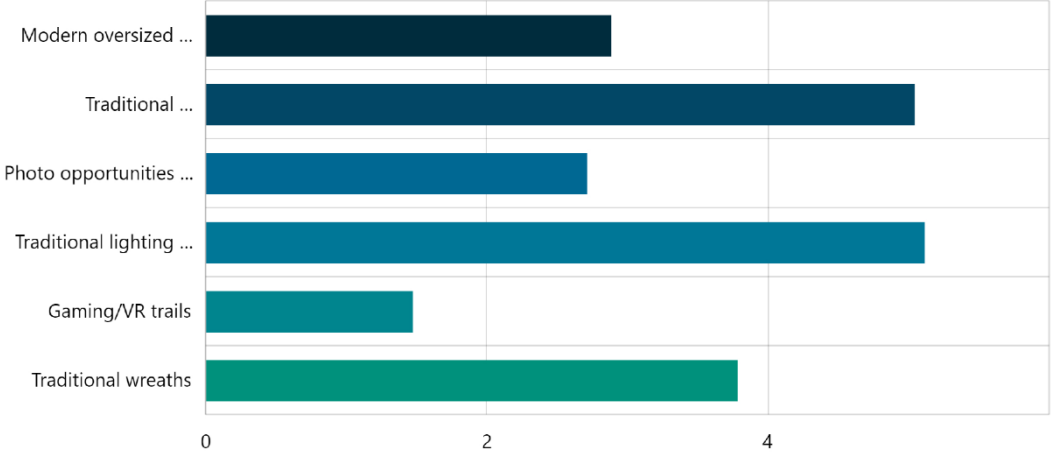


Figure 3 The bar graph indicates the most preferred decorations and festivities (highest score)

	1	2	3	4	5	6	Count	Score	Avg Rank
Modern oversized installations	4.17% 11	7.95% 21	17.05% 45	26.52% 70	31.44% 83	12.88% 34	264	2.88	4.12
Traditional Christmas events and markets	44.32% 117	25.76% 68	21.21% 56	7.20% 19	1.52% 4	0% 0	264	5.04	1.96
Photo opportunities non-traditional	2.65% 7	5.30% 14	9.09% 24	38.64% 102	32.20% 85	12.12% 32	264	2.71	4.29
Traditional lighting and lit decorations	38.64% 102	38.26% 101	20.08% 53	2.27% 6	0.38% 1	0.38% 1	264	5.11	1.89
Gaming/VR trails	0.76% 2	2.27% 6	1.52% 4	4.92% 13	19.32% 51	71.21% 188	264	1.47	5.53
Traditional wreaths	9.47% 25	20.45% 54	31.06% 82	20.45% 54	15.15% 40	3.41% 9	264	3.78	3.22

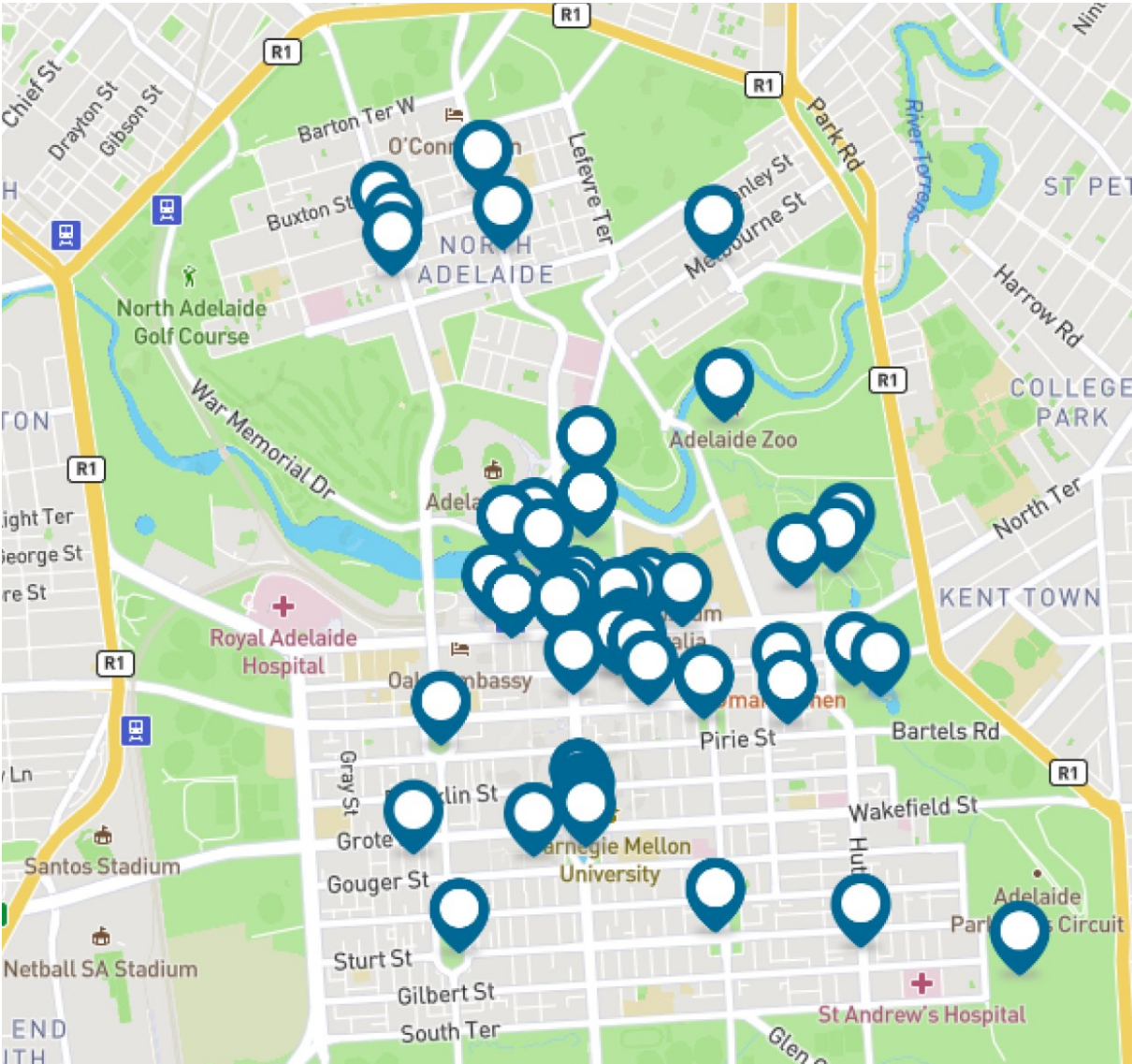
Score - Sum of the weight of each ranked position, multiplied by the response count for the position choice, divided by the total contributions. Weights are inverse to ranked positions.

Avg Rank - Sum of the ranked position of the choice, multiplied by the response count for the position choice, divided by the total 'Count' of the choice.

2.3 Question 3: Where would you like to see Christmas activity in the City?

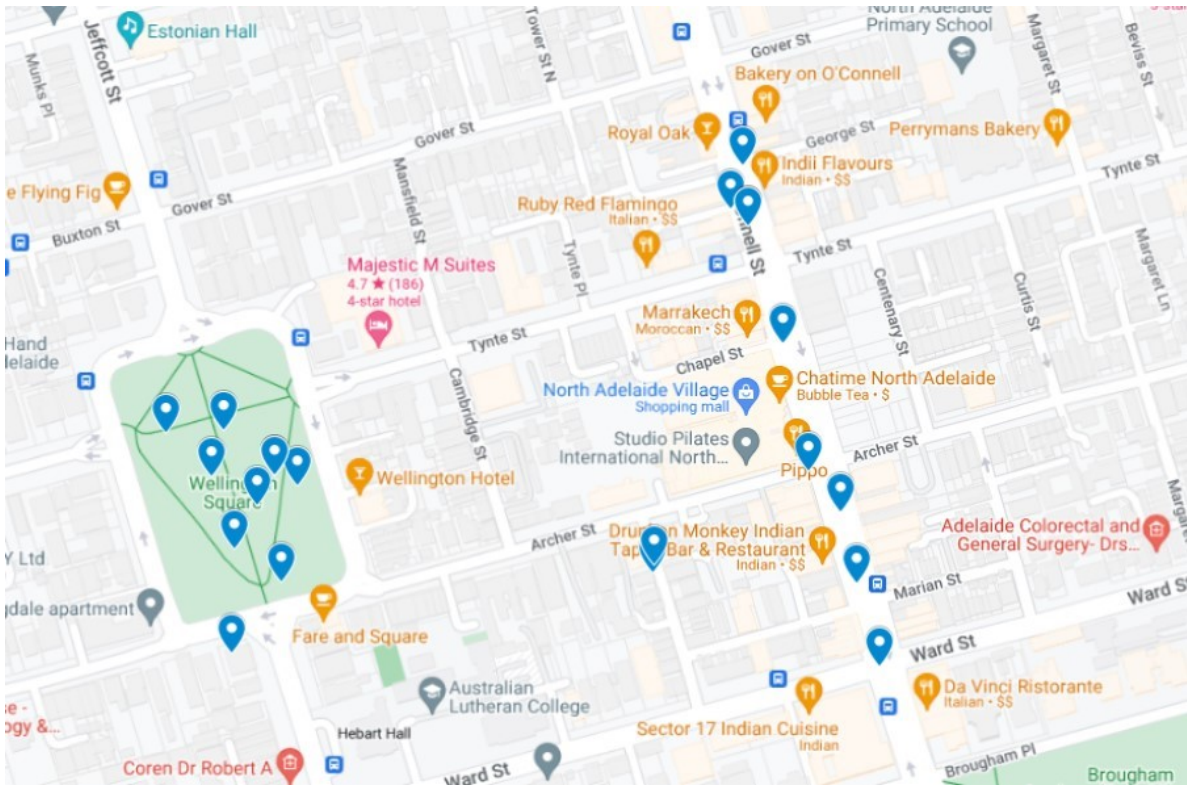
The total number of pins used by the community to indicate where they would like Christmas activity was **569**. Clusters of pins indicate the popularity of these locations for festive experiences. Pins were placed in all precincts city-wide, shown in **Map 1**.

Map 1: City-wide pins

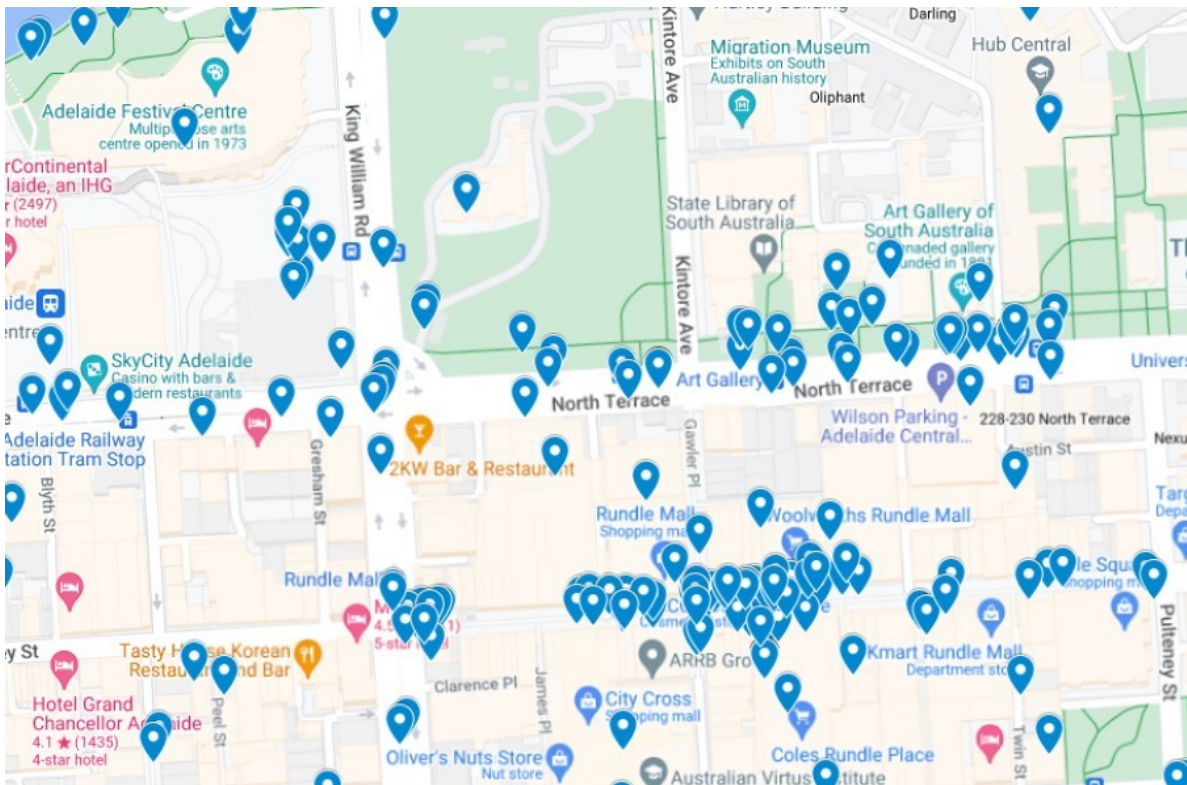


The areas with the greatest clusters of pins are: North Adelaide, North Terrace and Rundle Mall Precinct, Riverbank, and Victoria Square. Maps are provided below to zoom in on each of these clusters.

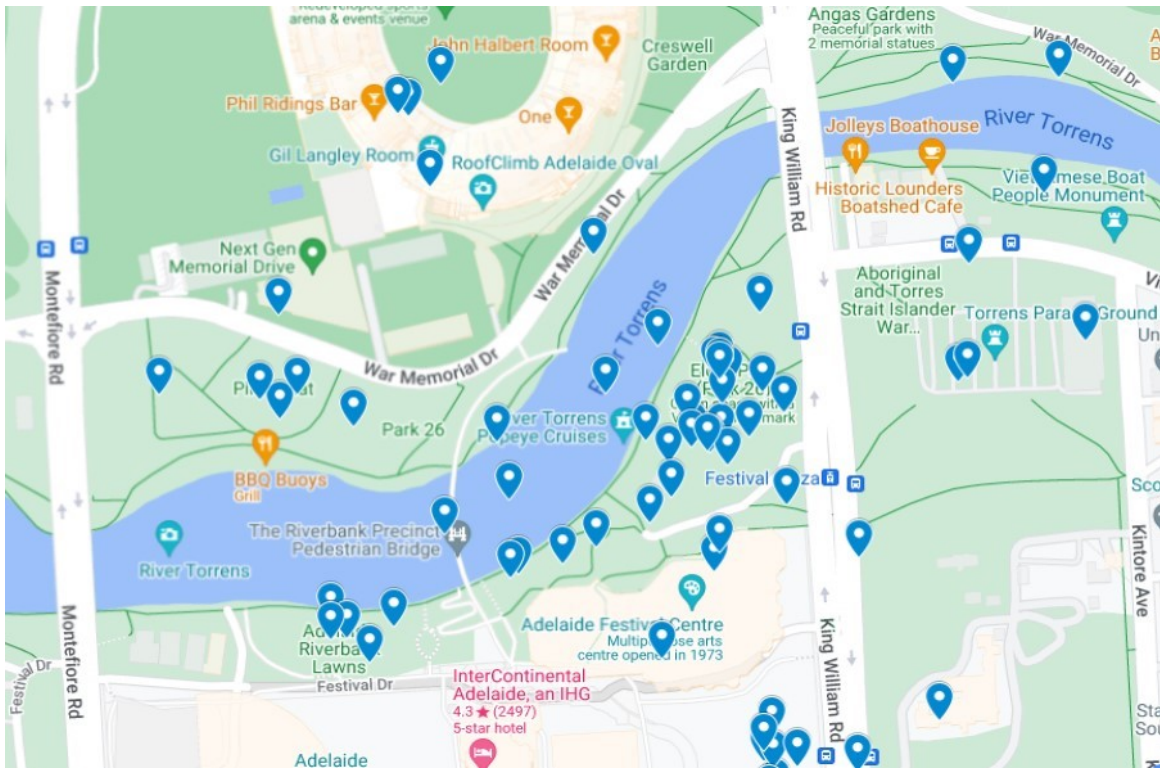
Map 2: North Adelaide pins cluster



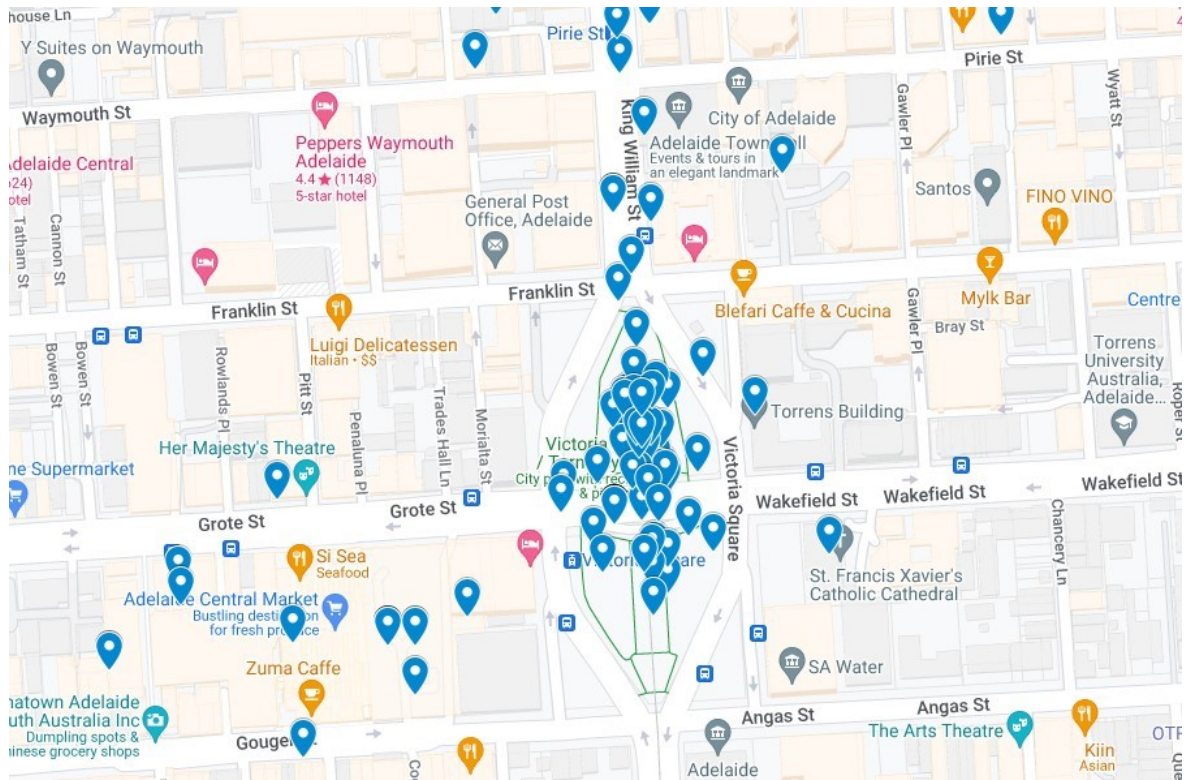
Map 3: North Terrace and Rundle Mall pins clusters



Map 4: Riverbank pins cluster



Map 5: Victoria Square/Tarntanyangga pins cluster



2.4 Question 4: Which of these areas should Council priorities spending on? (with 1 being the highest priority and 6 being the lowest)

The question was designed to assist Council to review the priorities of the community in directing future programming and activities.

The most to least preferred areas for Council spending in order were:

- Events (i.e. annual free community Tree Lighting, Christmas markets)
- High impact, high quality decorative displays
- Decorative lighting along main street banner poles
- Fund small businesses to engage in Christmas activity
- On street activity i.e. trails, selfie destinations, live music and performance
- Digital/AR and online Christmas activities

4. Which of these areas should Council prioritise its spending on? (with 1 being the highest priority and 6 being the lowest)

Ranking | Skipped: 11 | Answered: 265 (96%)

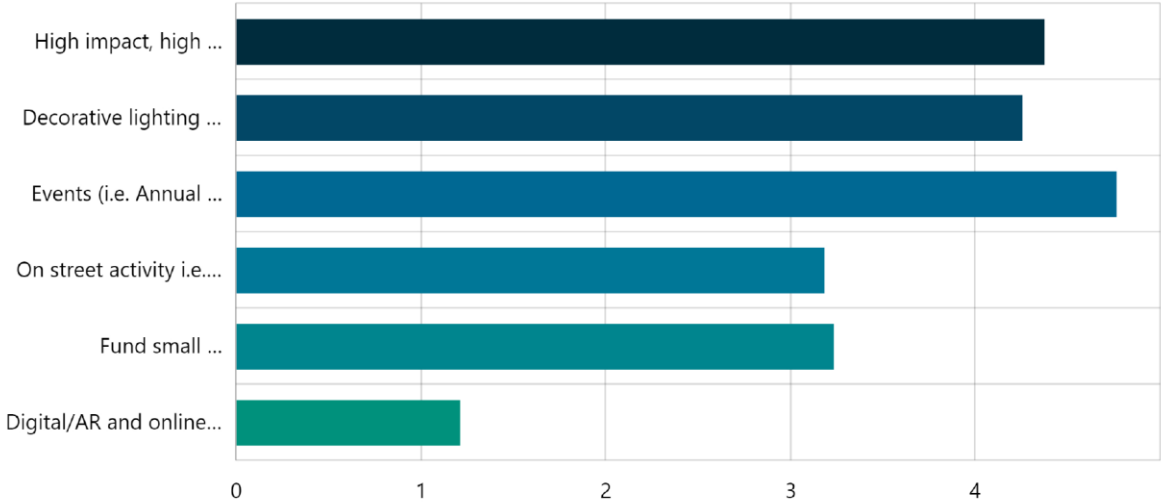


Figure 4 The bar graph indicates the preferred Council priorities as provided by the community

	1	2	3	4	5	6	Count	Score	Avg Rank
High impact, high quality decorative displays	29.06% 77	23.02% 61	18.49% 49	16.60% 44	11.32% 30	1.51% 4	265	4.37	2.63
Decorative lighting along main street banner poles	18.11% 48	30.19% 80	24.53% 65	14.72% 39	10.19% 27	2.26% 6	265	4.25	2.75
Events (i.e. Annual Free Community Tree Lighting, Christmas Markets)	39.62% 105	19.25% 51	25.28% 67	10.19% 27	4.91% 13	0.75% 2	265	4.76	2.24
On street activity i.e. trails, selfie destinations, live music and performance	4.53% 12	13.96% 37	14.72% 39	31.32% 83	32.83% 87	2.64% 7	265	3.18	3.82
Fund small businesses to engage in Christmas activity	8.30% 22	13.21% 35	15.47% 41	25.28% 67	31.32% 83	6.42% 17	265	3.23	3.77
Digital/AR and online Christmas activities	0.38% 1	0.38% 1	1.51% 4	1.89% 5	9.43% 25	86.42% 229	265	1.21	5.79

Score - Sum of the weight of each ranked position, multiplied by the response count for the position choice, divided by the total contributions. Weights are inverse to ranked positions.

Avg Rank - Sum of the ranked position of the choice, multiplied by the response count for the position choice, divided by the total 'Count' of the choice.

2.5 Questions 5: How can we better connect to and with diverse communities to ensure everyone can take part in Christmas in the City?

The responses to this question have been grouped into themes. The verbatim comments can be found in the raw data responses here **[ACC2024/144173](#)**

Theme 6: Accessible and Inclusive Christmas Experiences

Thirty (30) responses were in relation to accessibility and inclusion, including these sample comments:

- *Every community (diverse or otherwise) IS ABLE to participate!*
- *Ensure any promotional material, decorative material etc is inclusive both visually and terminology.*
- *Make sensory friendly spaces and events for people with autism*

Theme 7: Traditional/Christian Communities

Twenty-nine (29) responses were about Christianity and religious traditions of Christmas, including these sample comments:

- *Promote the reason we have christmas at all. Love, hope and joy. Helping those that need it, being thoughtful and kind.... Jesus was spreading a kind message and really thats at the heart of all this. Catch line if you need one 'Celebrate Together'. Celebrating the birth of Jesus Christ is more than a Christian holiday or Christian festival. It is more than an occasion to decorate our houses. It is an opportunity to pause and give thanks for the love, hope and joy.*
- *Your already doing too much, Christmas will loose its meaning if diversity is emphasised. Christmas is about Jesus's birth.*
- *You can't be everything to eveyone, keep it traditional and other cultures love participating in these traditions.*

Theme 8: Residents / Community Groups

Twenty-three (23) responses wanted Council to connect with residents and community groups, including these sample comments:

- *Celebrate Christmas from around the world. Don't just display western style decorations and don't just use English greetings. Each country has their own unique twist and/or greeting for Christmas. Engage with Multicultural SA, Aust Refugee Association, Welcoming Australia, etc to provide community Christmas entertainment in the Mall from different cultures. Even the Burundi Drummers could hammer out some Christmas tunes, I'm sure!*
- *Did you know there are around 30,000 residents in Adelaide. Not just businesses and workers. How about talking to them as many of them are from overseas and they*

could suggest what they like during their own festive celebrations. Encourage tradition sharing by the residents not just businesses.

- *Support local community groups to create events.*

Theme 9: Engage Culturally Diverse Communities

Twenty-one (21) responses spoke about improving culturally diverse offerings and inclusivity during the festive season, including these sample comments:

- *Add in other traditions from other cultures? Encourage more people to go into the city for it (like Illuminate Adelaide and the fringe when Rundle St gets shut down)*
- *The public side of the Christmas Holliday can be universally enjoyed by all cultures. There are no limitations or restrictions of having a multi-cultural night market for example and having lights and decorations all throughout the city is not a cultural activity, it's about the emotions and feelings that these create. It's about the beauty of the city we live in. Offering the option to participate would be the most sensible way and allowing the different cultures and communities to decide for themselves if they would like to participate or not. If the intent is to offer a true meaning of Christmas in a pure cultural meaning of it, then that is even more reason to be more inclusive it's supposed to be a celebration of coming together as families and as communities. In conclusion: Engaging the various cultures, via their representatives, cultural clubs, etc. and offering to option to participate or not would be the most appropriate way instead of changing the celebration to fit everyone, which will never work.*
- *Consult with other Cultures and ask them?*

Theme 10: Australian/Summer Themes

Seventeen (17) responses wanted to speak to Council about Australian and our Summer Christmas here in Adelaide, including these sample comments:

- *Celebrate what makes Adelaide / Australian Christmas unique and special - showcase local artists / musicians / businesses and give them a platform to do their thing.*
- *Invite diverse communities to join in and experience the way Australians celebrate Christmas and not tone down how we celebrate when in Rome.... broaden their horizons on the Aussie Christmas... they don't have to attend if offended but not to stop Aussies doing it our way they will be pleasantly surprised or not attend.*
- *Making the events fun. Doesn't have to be modern nonsense but exciting and true to the seasons*

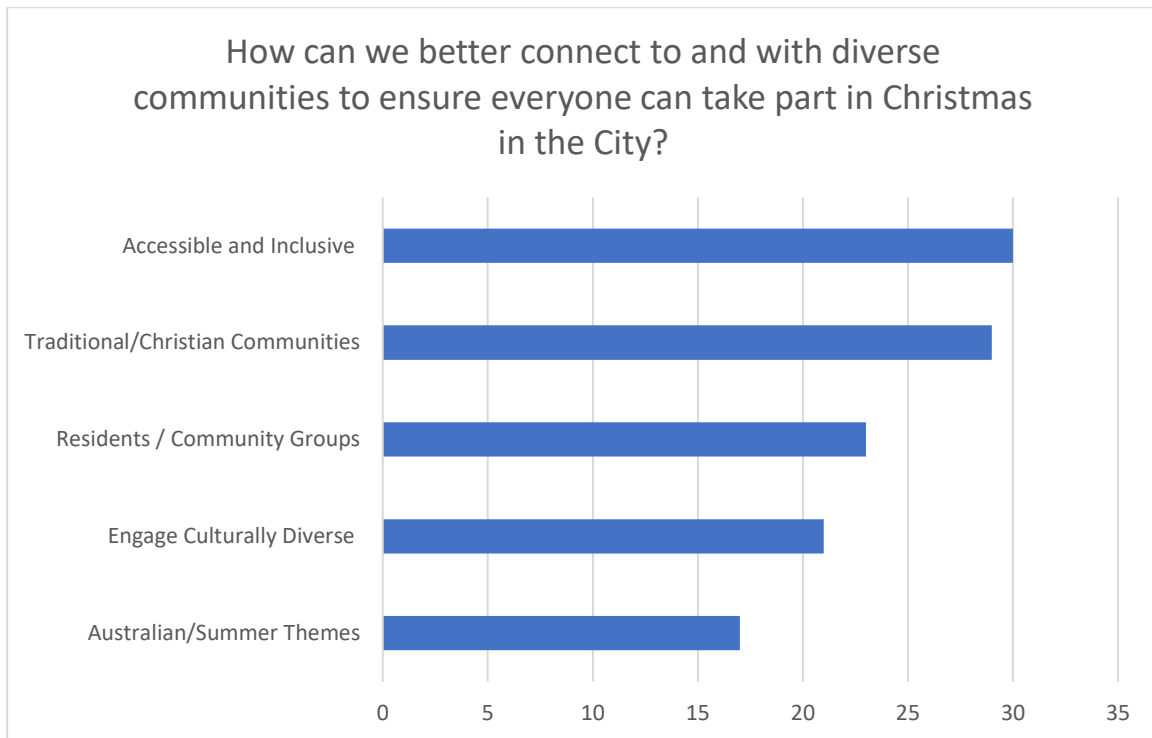


Figure 5 Summary graph of responses to themes for 'How can we better connect to and with diverse communities to ensure everyone can take part in Christmas in the City?'

2.6 Questions 6: Why don't you visit the City during Christmas time?

There were only 6 responses to this question, provided below:

- *Not much to see or do during Christmas time in the CBD besides shopping which I do locally or online. Decorations of late have been appalling.*
- *Because even though decorations are in place, they are limited and do not create a "Wow" I just have to see or experience that factor. The city does not by any means "come alive" with Christmas, so in a busy world one needs a breathtaking factor.*
- *The events need to be updated to engage people again*
- *The city it too hard to get to with parking limitations. Or too costly for parking structures. Public transportation is out of the question as it is too hard to carry all your purchases on the train/bus.*
- *Traffic and parking*
- *I'm anti-consumption and most of the City has a mass-consumption of rubbish vibe*

2.7 Questions 7: What would encourage you to visit the City more during Christmas time?

The responses to this question have been grouped into themes.

Theme 11: Increase in Community / Family Friendly Events

Sixty (60) responses requested more events, including these sample comments:

- *Events on weekends, weekdays and early evenings at family friendly times.*
- *Family friendly events.*
- *Emphasis on traditional family values.*

Theme 12: More Markets

Fifty-nine (59) responses sought more markets, including these sample comments:

- *More festive/nostalgic decorations to show my kids, markets to shop, daytime activities on the weekend.*
- *Christmas markets, free events. music, decorations, free parking.*
- *Christmas markets, activities on the Torrens, outdoor music.*

Theme 13: More Decorations / Christmas Atmosphere

Forty-nine (49) respondents wanted more decorations and bigger impact, including these sample comments:

- *Traditional displays and decorations that remind me of the 'Christmas spirit'.*
- *For the city to have more Christmas lights decorations music and free entertainment as people do pay for parking in the city than other shopping precincts so need more to entice people to stay longer and be engaged and feel like it is worth the parking fee and reduced parking fees on weekends.*
- *Streets with avenues of beautifully lit trees.*

Theme 14: Parking Assistance

Forty-one (41) responses stated that parking would encourage them to visit more, including these comments:

- *Access to cheap parking close to events.*
- *Free parking, free public transport, family friendly events.*

- *Nothing really as parking is terrible and carparks really expensive so I would rather not go unless I really have to.*

Theme 15: Live Music and Performances

Thirty-two (32) respondents wanted live music and performance during the season:

- *Live music. Interactive lighting/ water play for all ages.*
- *Music. Food. Lights.*
- *Live music*

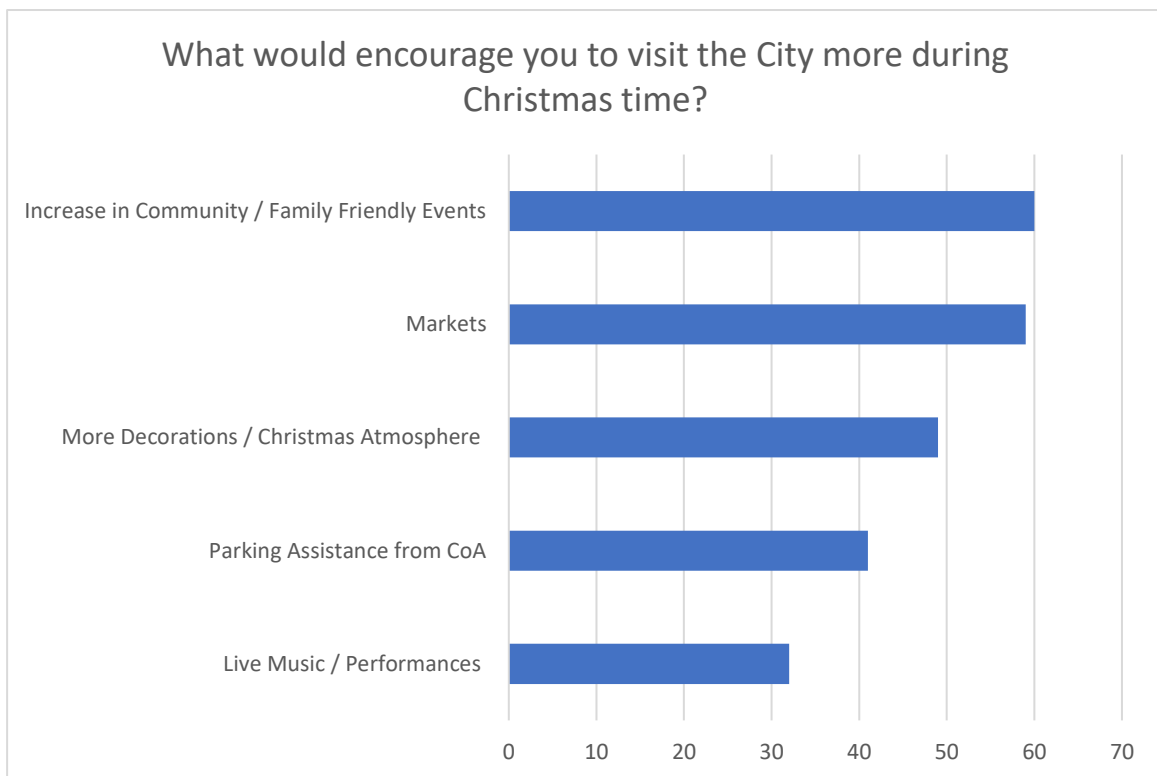


Figure 6 Summary graph of responses to themes for ‘What would encourage you to visit the City more during Christmas time?’

2.8 Question 8: Do you have any other feedback about Christmas in the City?

A number of respondents chose to provide additional feedback, which was also themed into the following categories:

Theme 16: Greater focus on history and cultural heritage

Thirty-seven (37) responses were in relation to heritage and showcasing history of Adelaide through the festive season, including these comments:

- *I love traditional wreaths and lights, like a storybook. Oh oh and church bells.*
- *I do feel that the ambiance has been missing for a few years. There is nothing wrong with classic, simple atmosphere. Carol singing, kids a craft activities, night markets in Rundle mall ect. Less blow up stuff and digital stuff. I know we have to move with the times but simplistic classics really pull at the heart strings.*
- *Seeing we have such a strong Christmas heritage with the pagent magic Cave and Lobethal lights our cities decorations should show this.*
- *It would be good to work with the city churches as destinations for displays, trails, etc. they have positive stories to share about the meaning of Christmas.*

Theme 17: Greater community focus

Twenty-six (26) responses had a general theme of increasing a focus on community and inclusiveness, including the following comments:

- *Open late and have market style stalls in the mall. Increase security in the mall so it's safer for young families.*
- *Make the city magical for children. It's the one time of the year that can be child and family centred.*
- *Just to make it super happy and memorable for everybody. We have a beautiful city with beautiful people. Tourists play a big part in providing positive feedback for others to visit. Oh. Please also maybe to cater for special visits for people in nursing homes.*

Theme 18: Impactful Christmas Decorations and Giant Tree

Twenty-five (25) responses included this theme, comments below:

- *Just because it doesn't get dark until later, putting up more decorations and more lights will still have a great effect! Especially when the sun goes down! It will keep people in the city later, generating more money into businesses. Just because we don't have a cold dark Christmas doesn't mean it can't be magical!! The poxy little banners put onto light posts are barely noticeable!! Do something more out there and impactful!!*
- *I feel as though the decorations previously have been quite lackluster and uninspiring. When going into the city it hasn't felt like Christmas. This is a good opportunity to invest in some better decorations.*
- *More warm lights on trees and poles and real Christmas trees set up in sections*

- *Other cities do decorations so much better than Adelaide. Yes, it costs money, but when done well it really brightens up the city and makes it a really enjoyable experience for visitors.*

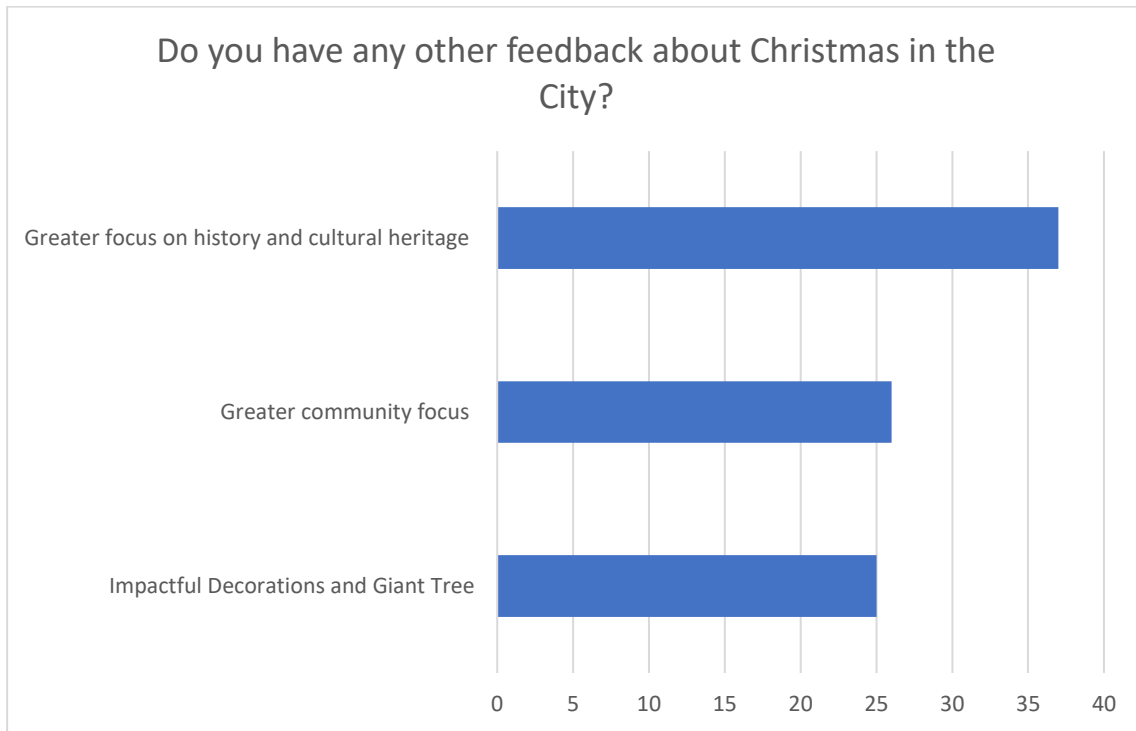


Figure 7 Summary graph of responses to themes for ‘Do you have any other feedback about Christmas in the City?’

2.9 Questions 9: Who do you visit the City with during Christmas time?

The results indicate that 25% of respondents are families without children, and two thirds visit with friends. Although respondents sought activities for children, there must also be consideration for families and individuals without children.

6. Who do you visit the City with during Christmas time?

Multi Choice | Skipped: 1 | Answered: 275 (99.6%)

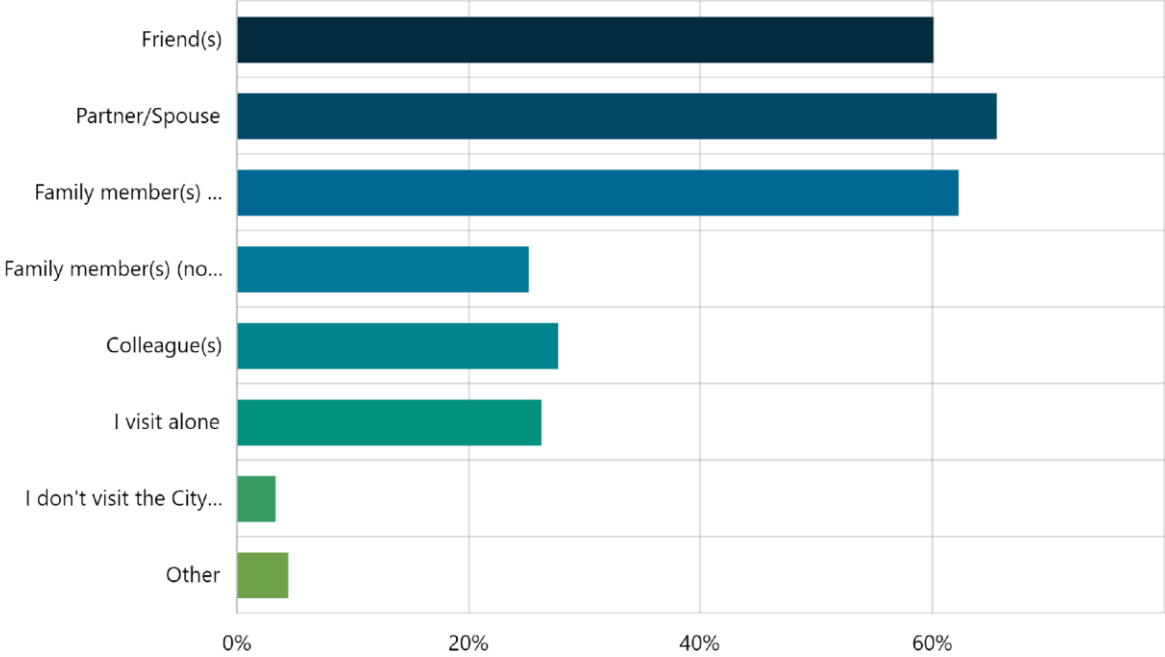


Figure 8 Bar graph and percentages for who people visit the City with

Answer choices	Percent	Count
Friend(s)	60.00%	165
Partner/Spouse	65.45%	180
Family member(s) (including kids)	62.18%	171
Family member(s) (no kids)	25.09%	69
Colleague(s)	27.64%	76
I visit alone	26.18%	72
I don't visit the City during Christmas time	3.27%	9
Other	4.36%	12

3. SUBMISSIONS

3.1 South Australian Tourism Commission proposal

Dear Felicity

Please find attached a presentation in pdf format with video links in response to your request for a submission regarding City of Adelaide future planning. The attached presentation sets out concepts that reflect possible high end Major City installations designed to attract the public to the inner city from Pageant Day to New Year. Within our presentation, you will find video links and other images detailing day and nighttime installations. Delivery of these concepts or this level of installation would have cost implications. Partnerships with investors would need to be forged. We have included some thinking around investment opportunities. We note you will have other video presentations to consider, and we hope ours are complimentary. The overall breath of a Christmas plan for the city and any budgetary constraints requires in our view, consideration of the following:

Whatever is created must have a “WOW” factor

Better to concentrate that “WOW” factor in a targeted area, then expand outward from that central point in future years.

Installations must create word of mouth commentary like “when you are in Adelaide you must see...” or “you’ve just got to go to Adelaide in the lead up to Christmas. The City comes to life and the “????” is amazing.” Etc. Working towards this level of investment is more likely to achieve visitation and spend in the city by the outer metropolitan residents and from outside the state.

The argument that daylight savings precludes light installations as an attractor at Christmas time is illusory. Families are out and about well beyond 9pm looking at light installations at St Peters, Lobethal, formerly the Brewery. Light attracts. But if you are to light up at night, with good design, light installations can be mechanically designed to create objects and installations worth visiting during the day. Some examples are in the attached pdf.

The National Pharmacies Christmas Pageant has been delivering Father Christmas to Adelaide for 92 years, firstly through John Martins, then through Government ownership and production marking the beginning of the Christmas season. The John Martin’s tradition started with the Magic Cave in 1896 and the Pageant in 1933 is iconic. It creates the opportunity to open a gateway to Christmas festivities in the City from Pageant Day to Christmas including:

- a. Christmas Markets in locations that produce best value for the City, including Elder Park, Tarntanyangga, Rundle Mall, North Terrace.

- b. Christmas exhibitions, windows, Christmas Wrapping competitions, Ginger Bread House competitions and other fun presentations to attract audiences.
- c. The Magic Cave at John Martins was the home of Father Christmas. It attracted thousands to the city in its day and was much loved by those who visited. There is a potential for a central mobile home for Father Christmas, delivered by the Pageant to a selected site with rides, food, Father Christmas visitation, animated characters, mini parades and performance.
- d. We have many talented young performers in South Australia all looking for performance opportunities, including many who appear in the Pageant. The City is walkable and beautiful. There are many natural pockets that might be creatively and simply set up to provide Christmas activations that make the City “The” place to shop and engage at Christmas time. Choirs, soloists, dance and rhythm gymnasts, calisthenics artists.

The following two points I make, not as part of an official SATC position, but more so based on my own personal experience having considered the question of Christmas presentation over many years:

- e. Traditional Christmas has Magic. Modernising Christmas or Australianising Christmas less so.
- f. Snow in summer intrigues people. Father Christmas in shorts is fun but does not capture the broader public’s view of the magic of Christmas.

We hope the commentary above and our presentation provides food for thought and is helpful in your planning.

The South Australian Tourism Commission has in the past engaged with the City of Adelaide, the Adelaide Markets, Carols by Candlelight and Rundle Mall with a view to share Pageant resources and discuss ways in which stakeholders might work together to advance the attraction of Christmas in the City. We continue to be ready and willing to continue that involvement into the future.

Best wishes from the Team at SATC

Brian Gilbertson AM

Event Manager and Creative Director | National Pharmacies Christmas Pageant

Acquisition Executive - Arts | Events South Australia

South Australian Tourism Commission

71-81 Coker Street, Ferryden Park SA 5010

M 0417 269 743 W southaustralia.com W tourism.sa.gov.au

4. SUMMARY

Christmas is an important civic celebration and one of our community's most treasured times of the year. Seeking feedback about Christmas has led to a good level of engagement, with many respondents wanting to share their memories and meaning associated with the festive traditions of the season. It is evident that it remains important to the community that Council does invest in a strong festive look and feel in the City, and many community members have high expectations. Many respondents made positive comments about Christmas in Adelaide, and its traditions such as the Pageant, markets and events, and would encourage the City of Adelaide to continue to invest in these activities. As a UNESCO City of Music, Adelaide city users continue to show their support for live music and performances in civic celebrations.

Respondents were more likely to show a preference for traditional decorations and themes rather than modern. The preferred locations for Christmas activity were largely centralised. The top locations the community would like to see Christmas activity in were in Rundle Mall, North Terrace, Victoria Square/Tarntanyangga and the Riverbank Precinct.

The responses grouped into themes below provides a priority list for consideration in future planning. While these priorities are not weighted exactly, it does show where there are strong and recurring preferences such as markets, and high impact lighting.

The list of themes is as follows:

Theme	Number of times the theme appears in a response
Lights	69
Global Capital Cities (High Impact)	68
Markets	64
Increase in Community/Family Friendly Events	60
More Markets	59
Pageant/Parade	49
More Decorations / Christmas Atmosphere	49
Parking Assistance	41
Greater focus on history and cultural heritage	37
Live Music and Performances	32
Accessible and Inclusive Christmas Experiences	30

Traditional/Christian Communities	29
Greater community focus	26
Impactful Christmas Decorations and Giant Tree	25
Residents / Community Groups	23
Engage Culturally Diverse Communities	21
Australian/Summer Themes	17
Windows/Displays	14

Priorities for Council spending in order of ranking from highest to lowest priority shows that events and experiences are still as important as decorations and that the City of Adelaide should support both. The community also indicated support for small business.

Expenditure Priority	Ranking
Events (i.e. annual free community Tree Lighting, Christmas markets)	1
High impact, high quality decorative displays	2
Decorative lighting along main street banner poles	3
Fund small businesses to engage in Christmas activity	4
On street activity i.e. trails, selfie destinations, live music and performance	5
Digital/AR and online Christmas activities	6

It is evident that many of the activities undertaken in recent years, such as events, remain important to city users. There is also a belief and desire that Adelaide could further develop Christmas displays including lighting. These results will be considered in the development of themes for future planning.

Our Community

Christmas in the City

A new plan for Christmas 2025 - 2028

Jennifer Kalionis, Associate Director
City Culture



Christmas in the City Action Plan 2025- 2028

Update

1. Timeline and Process for Action Planning
2. Key Principles
3. Key Themes from recent community consultation
4. Current Spend and considerations
5. Outcomes of the Christmas Festival Action Plan 2021-2024

New Christmas in the City Action Plan

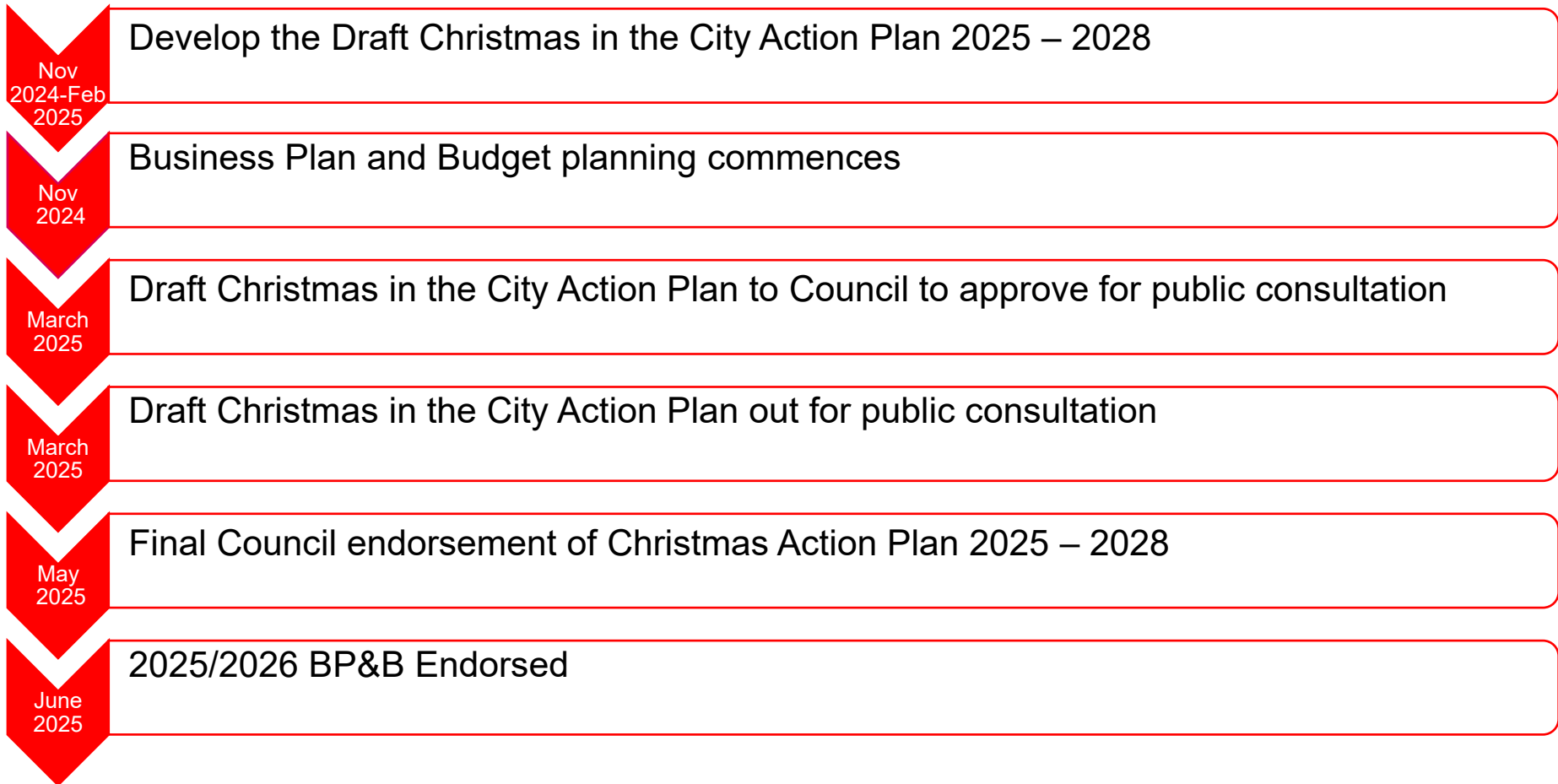
A new Christmas plan will:

- Align with the
 - City of Adelaide Strategic Plan 2024-2028
 - Economic Development Strategy 2024-2028
 - Cultural Policy (in development)
- Define Council's role in delivering Christmas including the City of Adelaide subsidiaries
- Have clear goals and priorities
- Have measurable outcomes

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Next Steps – Proposed Dates



Principles for development of the Christmas in the City Action Plan 2025- 2028

Unique Experiences - Create interesting experiences for our residents, workers and visitors.

- Decorations and experiences that are impactful, delight and surprise as well as traditional in nature

Community Connection - Strengthen connection, accessibility, diversity and inclusivity by putting people first.

- Responding to community feedback for inclusive and multi-cultural community events

Economic Growth - Adelaide's unique experiences and opportunities attract visitors to our City.

- Deliver on the high impact Capital City visitor experience
- Support business in precincts to maximise geographic spread of benefit from the festive season

Christmas in the City – a New Plan

Emerging Priorities for 2025- 2028

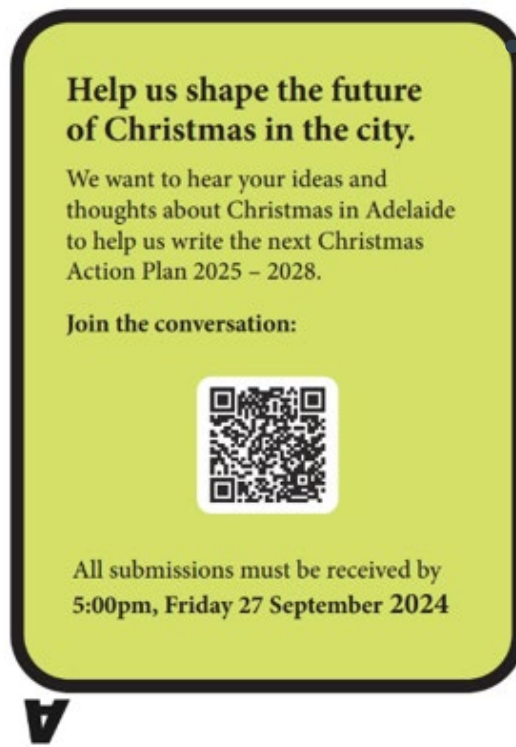
Based on the public consultation and internal review, emerging themes for consideration to develop the Christmas in the City Action Plan 2025 to 2028 include:

- **Bold impactful street decorations and entry statements**
- **Maintain and grow traditional events and activities**
- **A global Christmas and welcoming communities**
- **Showcase Adelaide’s unique cultural heritage and traditions.**



Christmas in the City Community Engagement was undertaken in September 2024

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282 respondents completed the engagement.


Of these, in relation to the City of Adelaide:

- 88% engaged in play (leisure, recreation, entertainment or dining)
- 56.52% worked in the City
- 29.71% were residents
- 21.74% were ratepayers
- 11.59% studied in the City
- 7.61% were business owners/operators.

Community Engagement Snapshot

The community prioritised events and high impact decorations

Ranking (highest to lowest):

- 
- 1. Events**
(i.e. Tree Lighting Event, Markets)
 - 2. High impact, high quality decorative displays**
 - 3. Decorative lighting on main streets**
 - 4. Fund small businesses to engage**
 - 5. On street activity**
(i.e. live music, trails, performances)
 - 6. Digital/AR and online**

“Beautiful markets & lights”

“Just because it doesn’t get dark until later, putting up more decorations and more lights will still have a great effect! Especially when the sun goes down! It will keep people in the city later, generating more money into businesses. Just because we don’t have a cold dark Christmas doesn’t mean it can’t be magical!! Do something more out there and impactful!!”

“How colourful and bright Adelaide becomes during Christmas, all the wonderful decorations make it exciting”

“We would be lying if we didn’t say the Adelady Christmas Village, which was first held in December 2023! Prior to that, one of our favourite events to be a part of is the Christmas Tree lighting — it’s always got such a magical vibe, and the entertainment is always terrific for the community as well”

The community prefers traditional over modern decorations

Ranking (highest to lowest):

1. **Traditional lighting and lit decorations**
2. **Traditional Christmas events and markets**
3. **Traditional wreaths**
4. **Modern oversized installations**
5. **Selfie locations modern**
6. **Gaming/ VR Trails**

“More warm lights on trees and poles and real Christmas trees set up in sections”

“The lights and decor! It was lit everywhere, the lamp posts, the streets, malls, literally the entire city and not just few areas”

“Traditional Christmas has Magic. Modernising Christmas or Australianising Christmas less so. Snow in summer intrigues people. Father Christmas in shorts is fun but does not capture the broader public’s view of the magic of Christmas”

“Walking off the train and into the decorated station signifies the start of Christmas, it’s something I look forward to every morning before work and after work. It’s magical and makes me happy. It’s a reminder of the collective spirit of the festive season and makes the days leading up to Christmas feel fun”

Common response themes:

1. Accessible and Inclusive

2. Traditional/Christian

3. Residents/Community

4. Culturally Diverse

5. Australian/Summer

“Ensure any promotional material, decorative material etc is inclusive both visually and terminology”

“Make the city magical for children. It's the one time of the year that can be child and family centred”

“Celebrate what makes Adelaide / Australian Christmas unique and special - showcase local artists / musicians / businesses and give them a platform to do their thing”

“Promote the reason we have Christmas at all. Love, hope and joy. Helping those that need it, being thoughtful and kind.... Catch line if you need one 'Celebrate Together”

“Celebrate Christmas from around the world. Don't just display western style decorations and don't just use English greetings. Each country has their own unique twist and/or greeting for Christmas. Engage with Multicultural SA, Aust Refugee Association, Welcoming Australia, etc to provide community Christmas entertainment in the Mall from different cultures”

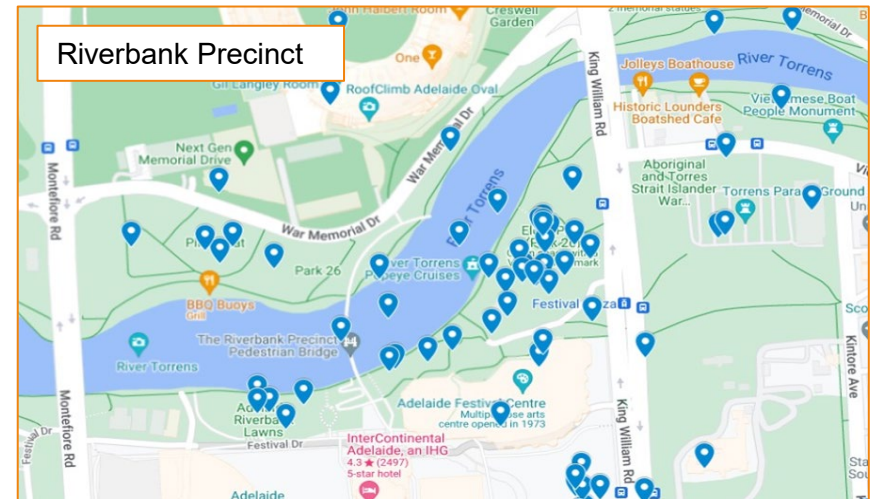
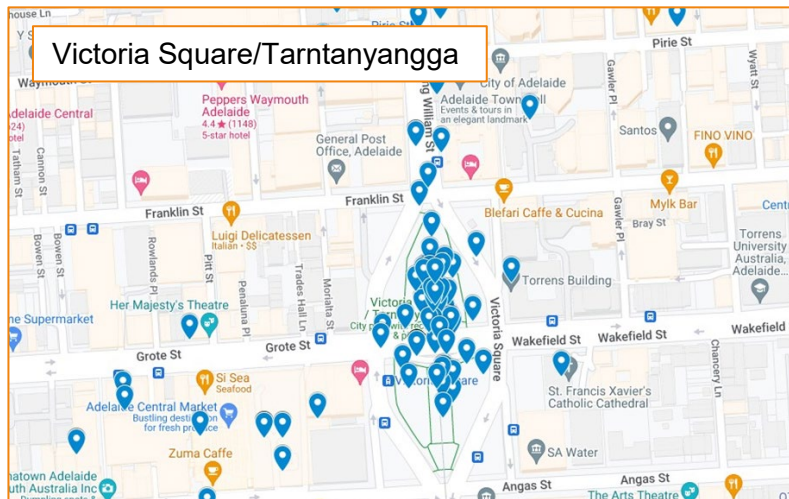
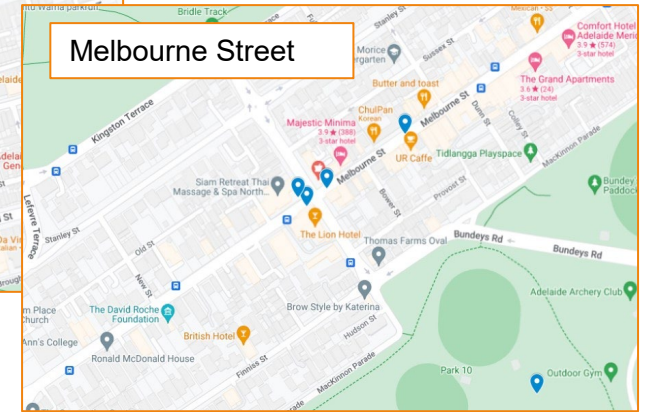
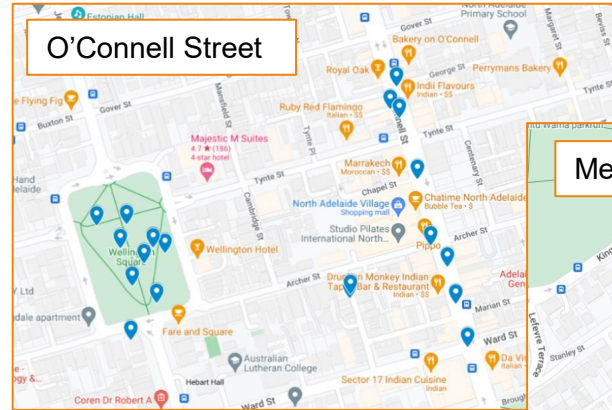
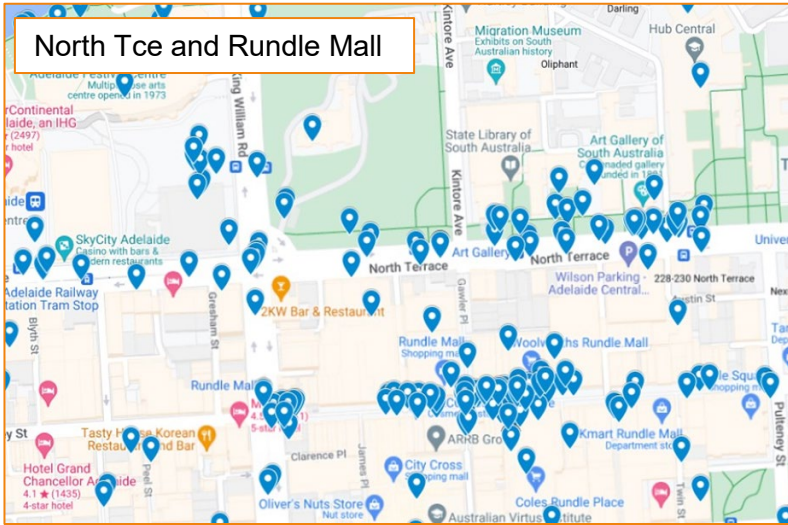
Christmas in the City – a New Plan

Community Engagement

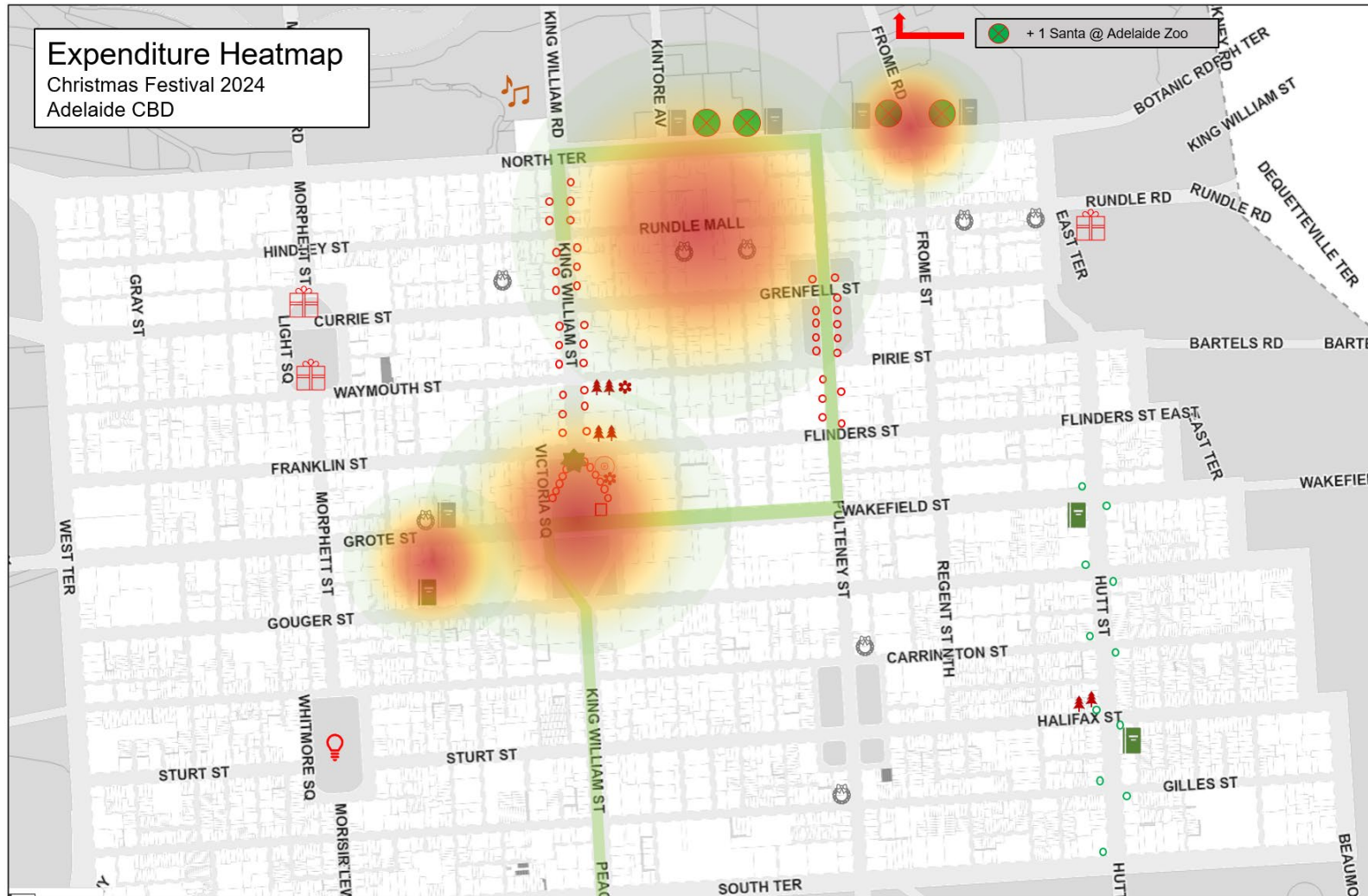
The community identified where they would like to see Christmas activity



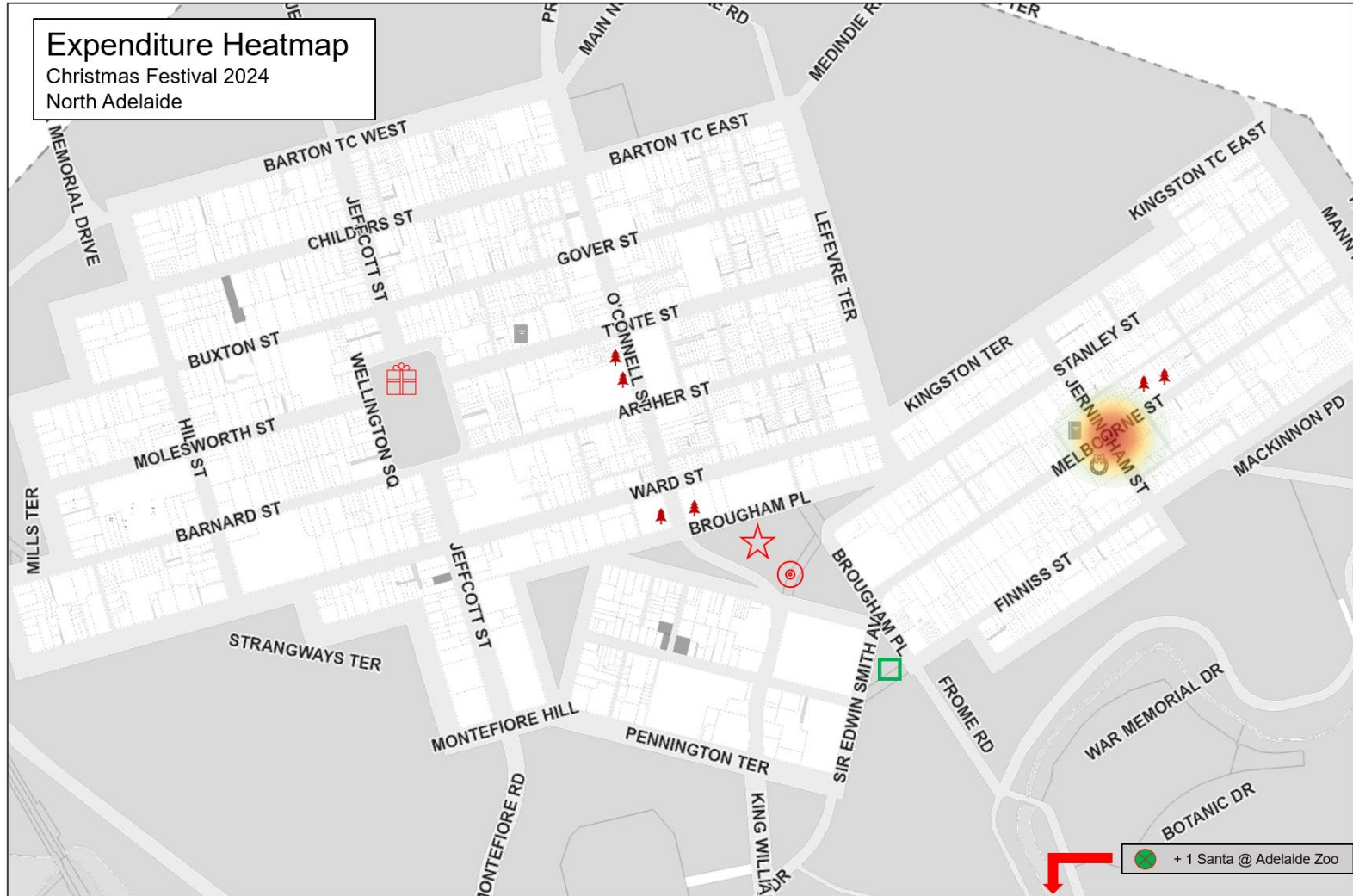
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Spatial Map of Current Spend – Adelaide CBD



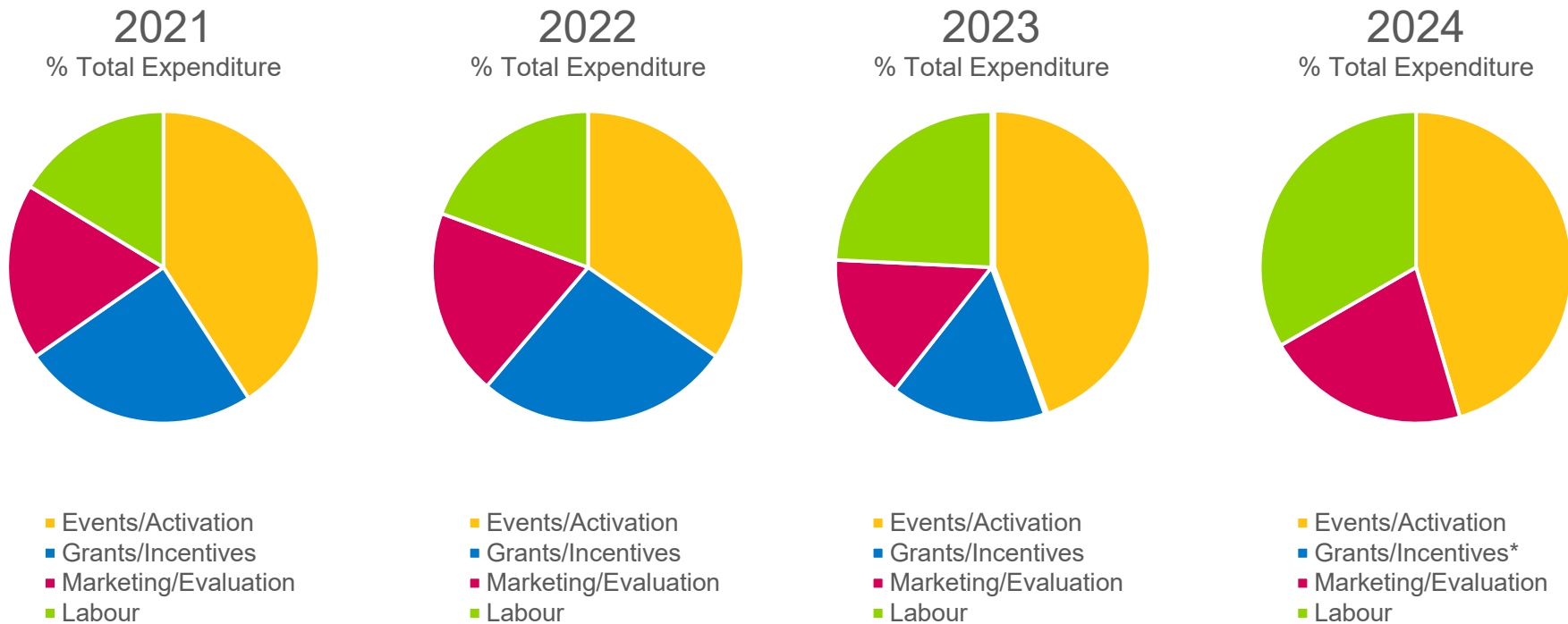
Spatial Map of Current Spend – North Adelaide



Current Spend

Despite Council’s investment remaining stable while costs of delivery are increasing, we have continued to improve visitation and outcomes over 2021-2024.

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Current Spend Considerations

1. There has been a shift in expenditure, reducing funding from events and incentives, to be able to cover increases to labour costs over the past 4 years.
2. New capital decoration purchases have a flow on impact to annual operating labour cost to install them.
3. There is currently no allocation for Christmas grants or incentives for community/business activity in 2024, due to allocation for feature events, city wide decorations and associated labour.



High engagement Christmas with community and third-party endorsement

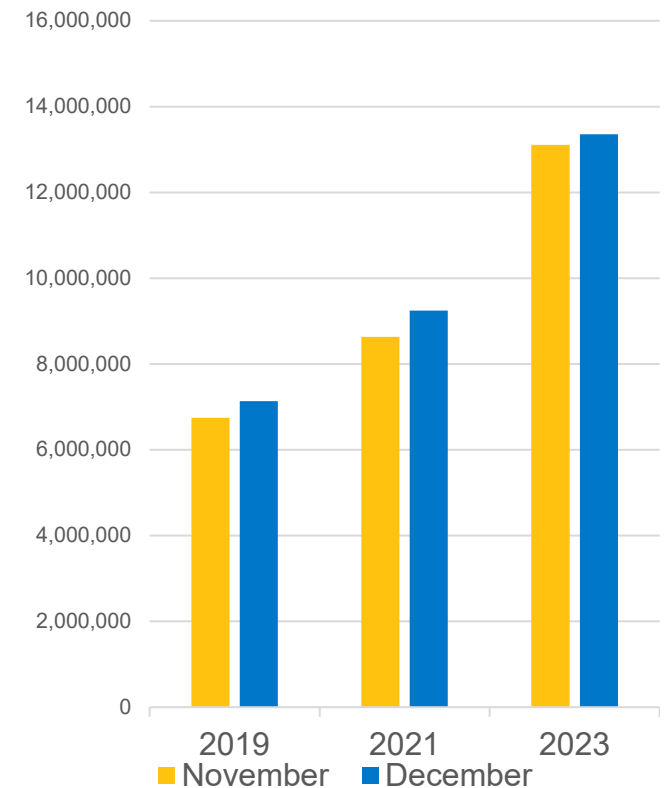
- City of Adelaide won the 2022 Australian Marketing Institute Excellence Awards for Public Sector Marketing For City of Adelaide's Christmas Campaign, 'Have a Cracker of a Christmas'
- Rundle Mall won The Shopping Centre Council for Australia Award for Compelling Experiences (Multi Centre) for the Black Friday activation 2023
- Positive partnerships with major cultural institutions for Giant Inflatable Santa Trail 2023 and 2024
- City of Adelaide received significant positive feedback on the Bauble Canopy activations in East and West End 2021 and 2022 particularly from precinct groups
- Central Market partnership with OzHarvest raised \$5,663 through donations from Market customers at the Tree of Goodness activation indicating community partnerships are very important to the Market



Visitation increased significantly over Christmas Festival Action Plan 2021-2024

- 8% increase in awareness of City-wide Christmas decorations from 2021-2023 (Macgregor Tan annual evaluation)
- Adelady Christmas Village in Victoria Square/Tarntanyangga event attendance up by 50% from 8,326 in 2022 to 16,754 in 2023
- Rundle Mall foot traffic on Black Friday 2023 was +8% vs. 2022
- Central Market visitation in December 2023 was up by 2.9% vs 2022

City Visitation During Christmas – All Sensors



Source: Kepler Analytics

Christmas Festival Action Plan 2021-2024 - KPI / Measures

Christmas Festival Action Plan Measures (2020)	Change by 2024	Partners and participants
Page 176 Number of new locations for lighting and decorations	+9	<ul style="list-style-type: none"> • State Library (Santa Trail 2023 & 2024) • Adelaide Festival Centre (Santa Trail 2023) • Adelaide Oval (Santa Trail 2023) • Adelaide Aquatic Centre (2023) • Piccadilly Cinema (Lego Sleigh 2023) • Adelaide Zoo (Santa Trail 2024) • Botanic Gardens (Santa Trail 2023) • UniSA North Terrace (2024) • Lot Fourteen North Terrace (2023 and 2024)
Number of Christmas Incentive Scheme recipients	+65	*not listed
Number of new partnerships/major events	+7	<ul style="list-style-type: none"> • Christmas Wonderland • Ballet (2021 & 2022) • Adelady Christmas Village (2022 & 2023) • Bauble Canopy (2021 & 2022) • Christmas Wrap Party (2022 & 2023) • Gathered Market in Rundle Mall (2024) • Ozharvest (Adelaide Central Market)